

YOUR COMPLETE CPD GUIDE THE KEY TO CPD COMPLIANCE

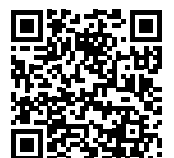


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VICTORIA
FEBRUARY - MARCH 2026

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- Administrative Law Essentials: The Core Principles
- Statutory Interpretation: The Evolving Principles and Practical Realities
- The Changing Face of Administrative Decision Making: AI, Error and Executive Power

AGRIBUSINESS

- Legal Challenges in Advising Agribusiness

BUILDING, CONSTRUCTION AND PROJECTS

- Victorian Construction Law: Navigate The Reforms, Master the Risks

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- Shareholder Agreements Intensive
- Trusts Law Masterclass
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- Mastering Business Sales Symposium
- Mastering PPSA
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- Franchising Law: Insights, Reforms & Practical Strategies

CLASS ACTIONS

- Class Actions Practice Intensive

CONSUMER AND COMPETITION

- Consumer and Competition Law Essentials for 2026
- Advertising and Marketing: Risks and Enforcement

CORPORATE GOVERNANCE AND CORPORATE REGULATION

- Understanding Financial Statements for In-House Counsel
- In-House Counsel 10 CPD Units in A Day
- Director Duties: Risks and Liabilities

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- Mastering Forensic Evidence in Criminal Law
- Criminal Law Conference: Legislative Updates, Evidence and Advocacy

DIGITAL LAW

- Data, Privacy & AI: Navigating Major Reforms, Compliance and Liability

DISPUTE RESOLUTION

- Litigation Skills Lunchtime Series
- Pozner On Cross Examination
- Evidence and Advocacy Conference 2026
- Settling Litigation Forum
- Essentials of Drafting Court Documents
- The Commercial Litigator: Current Claims and Essential Skills

EMPLOYMENT AND WHS

- Discrimination, Bullying and Sexual Harassment Risks and Claims
- Regulation of AI in The Workplace
- Workplace Law in Focus: Navigating Sweeping Reforms and Emerging Challenges

ENERGY AND NATURAL RESOURCES

- Water Law Symposium

ENVIRONMENT AND PLANNING

- Skills Intensive for Planning and Environment Lawyers

ETHICS, PROFESSIONAL SKILLS AND PRACTICE MANAGEMENT

- Ethics, Professional Skills & Practice Management, Over Lunch, Over 3 Weeks
- Ethics, Professional Skills & Practice Management for Government Sector Lawyers
- Ethics, Professional Skills & Practice Management for Family Lawyers
- Ethics, Practice Management & Professional Skills in Business Law
- Plain English Drafting: The Power of Effective Legal Communication
- Ethics, Professional Skills and Practice Management for Wills and Estates Lawyers
- Ethics, Practice Management and Professional Skills for Personal Injury Lawyers
- Professional Skills, Practice Management and Ethics for Family Law Parenting
- Ethics, Professional Skills and Practice Management for All Lawyers

FAMILY LAW

- Practical Family Law Drafting Intensive
- Family Law: Navigating SMSFS, Div 7a, Tax and Insolvency Issues
- Family Law Conference: Property Matters, Skills and Ethics
- Key Concerns in Family Law Financial Settlements in 2026
- Navigating Parenting Disputes in Family Law

HEALTH LAW

- Legal Issues in The NDIS: Reforms, Compliance and Risk Avoidance

IMMIGRATION LAW

- Immigration Law Conference 2026

INJURY COMPENSATION

- Managing Medical Negligence Claims
- Abuse Law: Key Developments and Practical Strategies
- Dust Diseases Litigation: Emerging Challenges and Medical Insights
- Personal Injury Law 2026: Emerging Risks, Claims, and Litigation Strategies
- Total and Permanent Disability Claims: Current Issues and Emerging Trends
- 3 Strategies to Increase Damages in Personal Injury Claims

INTELLECTUAL PROPERTY

- Intellectual Property Symposium: Brand Protection and Practical Skills and Strategies

MEDIA, ENTERTAINMENT AND HOSPITALITY

- Navigating The Changes in Liquor Licensing Laws and Gambling Reforms
- Entertainment Law: Navigating New Challenges
- Sports Law Intensive: Managing Risk and Compliance
- Defamation and Privacy Rights Forum

MERGERS AND ACQUISITIONS

- New Merger Control Regime and Valuation Issues

NATIVE TITLE AND CULTURAL HERITAGE

- Native Title Law & Practice

NFPs, HUMAN RIGHTS AND SOCIAL IMPACT

- Strengthening Governance and Legal Compliance in The NFP Sector

PROPERTY LAW

- Property Law Conference
- Retail and Commercial Leasing Symposium
- Conveyancing Symposium

RESTRUCTURING AND INSOLVENCY

- The Bankruptcy Fundamentals Guide
- Navigating Insolvency: Trusts, Tax Risk and Restructuring Pathways

SUCCESSION, ELDER LAW AND CAPACITY

- Advanced Will Drafting Workshop
- Mastering SMSF Succession Planning: A Practical Workshop for Professional Advisers
- Wills and Estates Conference: Navigating Estate Disputes
- Testamentary Trust Workshop



ETHICS, PROFESSIONAL SKILLS AND PRACTICE MANAGEMENT, OVER LUNCH, OVER 3 WEEKS

WEDNESDAY, 11, 18, 25 FEBRUARY 2026
1.00PM TO 2.00PM

\$420
WEB262N03

Running short on time to complete your three mandatory areas of CPD points before 31 March? Join us for three concise, one-hour sessions – live online or available on demand – designed to help you meet all your compulsory topics with ease. Gain practical insights into professional responsibility in the digital age, learn best practices for effective mediation and discover smart strategies for managing your team and firm. All over lunch – easy!

SESSION 1: PROFESSIONAL RESPONSIBILITY IN THE DIGITAL ERA

WEDNESDAY, 11 FEBRUARY 2026
1.00PM TO 2.00PM

\$160
WEB262N03A

Chair: **Professor Anthony J. Langlois**, Stan Perron Dean of Applied Ethics, Curtin University

✓ *Ethics & Professional Responsibility*

PROFESSIONAL RESPONSIBILITY IN THE DIGITAL ERA

- Explore the ethical dilemmas that arise in managing intellectual property in an increasingly digital profession
- Address broader ethical and other challenges around data management, the use of AI and automated transactions, gaining practical guidance for navigating professional responsibility in the digital age

Presented by **Dr Anne Fitzgerald**, Barrister, QLD Bar

SESSION 2: DOING A DEAL: NEGOTIATING A TRANSACTION AND NEGOTIATING A RESOLUTION WHEN THINGS GO WRONG

WEDNESDAY, 18 FEBRUARY 2026
1.00PM TO 2.00PM

\$160
WEB262N03B

Chair: **John N West KC**, Mediator and Arbitrator, 7 Wentworth Selborne; Leading Mediator, *Doyle's Guide* 2025

✓ *Professional Skills*

DOING A DEAL: NEGOTIATING A TRANSACTION AND NEGOTIATING A RESOLUTION WHEN THINGS GO WRONG

- Collaborative approach to contract/transaction negotiations
- Finding common interests
- How to put your weapons down without losing ground
- How to get the best out of a mediator
- Added extra for litigators - expert conclaves - how to get the best out of your expert preparation and the all important questions

Presented by **Kerry Hogan-Ross**, Consultant, Kerry Hogan-Ross Mediations; Editorial Panel Member, Australian Alternative Dispute Resolution Bulletin

SESSION 3: THE LAWYER AS AN EMPLOYER

WEDNESDAY, 25 FEBRUARY 2026
1.00PM TO 2.00PM

\$160
WEB262N03C

Chair: **Amanda Green**, Associate Director, Perks People Solutions

✓ *Practice Management & Business Skills*

THE LAWYER AS AN EMPLOYER

- Strategies for effective communication in difficult conversations
- Approaches to supporting resilience and reducing burnout within your team
- Best practice in managing ill and injured employees
- Guidance on building a positive, respectful and legally compliant workplace culture

Presented by **Nicola McMahon**, Special Counsel, McCullough Robertson

ATTEND AND EARN

3 CPD UNITS

- 1 CPD unit in Ethics & Professional Responsibility
- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



SHAREHOLDER AGREEMENTS INTENSIVE

THURSDAY, 12 FEBRUARY 2026
9.00AM TO 1.15PM

\$505
WEB262N04

Back by popular demand, an intensive workshop covering everything from structuring entities, through to exit strategies, disputes and business succession and the tax implications within such structures. Gain essential information, practical strategies and insights that will steer you in the correct direction when advising your business clients throughout the life-cycle of the entity.

Chair: **John Graves**, Principal, Bradfield & Scott Lawyers; Accredited Specialist in Business Law & Property Law

PRACTICAL WORKSHOP: STRUCTURING ENTITIES, ENTRY AND EXIT STRATEGIES

- Structuring entities
 - › Structuring of companies and business entities
 - › Governance and control of the entity
 - › Financing of an entity's business objectives
 - › Determination of that entity
 - › The importance of Shareholder Agreements generally
- Shareholder entry & exit strategies
 - › Non-compete, confidentiality and restraint
 - › Managing the process by drafting and other methods
 - › Strategies to minimise difficulties
 - › Precedent clauses: Which ones work and why?

Presented by **David Perkins**, Consultant Solicitor & Notary Public, and **Holly Brewster**, Senior Associate, Finn Roache

BUSINESS SUCCESSION PLANNING USING SHAREHOLDER AGREEMENTS

- A look at succession planning from a commercial/tax lens
- Structuring a buy/sell agreement, whether incorporated within the shareholders agreement or as a standalone agreement
- Insurance funding and ownership
- Tax implications

Presented by **Amanda Comelli**, Partner, Brown Wright Stein Lawyers; Accredited Specialist in Business Law

SHAREHOLDER AND DIRECTOR DISPUTES: WHAT CAN HAPPEN WITH A GOOD SHAREHOLDERS AGREEMENT

- Access to company books and records
- Oppressive conduct
- Statutory derivative action

Presented by **Tony Peterson**, Partner, Roberts Crosbie Mortensen Lawyers



ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law



ADVANCED WILL DRAFTING WORKSHOP

WEDNESDAY, 18 FEBRUARY 2026
9.00AM TO 1.15PM

\$505
WEB262N07

Take your will-drafting skills to the next level with this advanced, hands-on workshop led by Greg Russo. Gain practical, step-by-step guidance for navigating complex drafting challenges and building expertise in testamentary trusts. You'll explore how to address international and digital assets, SMSFs, blended families, vulnerable beneficiaries and unique gifting scenarios.

Through real-world examples, case studies and example clauses, you'll gain practical tools and strategies to refine your drafting, avoid common pitfalls and approach even the most intricate instructions with confidence and precision.

THROUGHOUT THE COURSE OF THE WORKSHOP, GREG RUSSO WILL GUIDE YOU STEP-BY-STEP THROUGH A LOGICAL APPROACH TO COMPLEX WILL DRAFTING, PROVIDING BESPOKE AND HIGH LEVEL MENTORSHIP ON ALL ASPECTS OF WILL DRAFTING

Walk away with:

- Advanced strategies to refine and elevate your Will drafting
- Identifying problem clauses and understanding how to improve them

Whilst this Workshop is focused on the practicalities of Will drafting, Greg's treatment of the underlying legal principles and concepts is robust.

The material accompanying the Workshop includes a comprehensive paper, PowerPoint, and sample documents.

You will cover the following topics:

- Solicitor retainers and instructions
- Testamentary capacity issues
- Undue influence
- Urgency
- Executor's duties and commissions
- Trustee powers and duties
- Family law issues - marriage, divorce, separation and Wills
- Blended family considerations
- Vulnerable beneficiaries and asset protection
- Unusual circumstances, instructions and clauses including gifts for pets, gifts of shares in companies, gifts of real property, succession of control of trusts and self-managed superannuation funds
- Digital assets: how to deal with them
- Overseas assets: how to deal with testators with overseas assets
- The interplay of superannuation and the Will
- Planning for litigation
- Your legal professional responsibilities
- File costing

Your Workshop Facilitator is:

Greg Russo, Principal Solicitor, Greg Russo Law; Accredited Specialist in Wills and Estates; Chairperson of the LIV Wills & Estates Advisory Committee; recognised in *Doyle's Guide* as a Leading Wills Estates and Litigation Lawyer and a Leading Wills, Estates and Succession Planning Lawyer



PRACTICAL FAMILY LAW DRAFTING INTENSIVE

WEDNESDAY, 25 FEBRUARY 2026
9.00AM TO 1.15PM

\$505
WEB262N14

Join leading family law practitioners and a former Family Court judge for a practical, skills-based seminar on drafting with clarity and confidence. You will gain expertise in drafting enforceable financial agreements, interim applications, persuasive affidavits, and effective costs submissions through the sharing of practical insights, proven techniques, and expert guidance to help you avoid common pitfalls and strengthen your written advocacy.

Chair: Olivia Grobtech, Principal, Kennedy Partners; Accredited Specialist in Family Law; Preeminent Family & Divorce Lawyer and Preeminent Family Lawyer (High-Value & Complex Property Matters) *Victoria, Doyle's Guide 2025*

✓ Professional Skills

DRAFTING ENFORCEABLE BINDING FINANCIAL AGREEMENTS

Gain step-by-step guidance on drafting binding financial agreements that will withstand challenge, with a focus on common pitfalls, key drafting principles and practical tips to ensure enforceability.

Presented by Cath Devine, Barrister, Foley's List: Recommended Parenting & Children's Matters Barrister, *Doyle's Guide 2025*; former Adjunct Lecturer in the Master of Laws program at the College of Law; Author "A Practical Guide to Child Support" Published in 2023

✓ Professional Skills

DRAFTING FOR INTERIM PROPERTY AND MAINTENANCE APPLICATIONS: TIPS AND TRAPS

Interim property and maintenance applications need not be seat of the pants flying. The material should be cogent, concise and persuasive, including setting out the need for the relief sought, and why that relief is needed now. Taking special care with financial statements is often overlooked.

Presented by Stephen Page, Director, Page Provan; Accredited Specialist in Family Law, recipient Queensland Law Society President's Medal (2023)

✓ Professional Skills

DRAFTING AFFIDAVITS: AVOIDING PITFALLS AND MAXIMISING IMPACT

Affidavits in family law must be precise, relevant and persuasive. In this session, a former judge of the Appeal Division of the Family Court and a senior practitioner share practical guidance to help you avoid common traps and strengthen your written advocacy.

Presented by The Hon Peter Tree KC, Barrister & Mediator, Waratah Chambers and Holmes List

✓ Professional Skills

DRAFTING COSTS APPLICATIONS IN FINANCIAL MATTERS: TIPS AND TRAPS FOR BEST PRACTICE

- Propriety of seeking costs
- How to draft the application and what evidence you would need
- Focusing on recent case law

Presented by Alfonso Layson, Principal Lawyer, Coleman Greig Lawyers; Accredited Specialist in Family Law



ANNUAL INTENSIVE WORKSHOP

ATTEND AND EARN

4 CPD UNITS

- 2 CPD units in Substantive Law
- 2 CPD units in Professional Skills

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Professional Skills



LEGAL ISSUES IN THE NDIS: REFORMS, COMPLIANCE AND RISK AVOIDANCE

WEDNESDAY, 18 FEBRUARY 2026
9.00AM TO 5.15PM

\$795
WEB262N06

This is your comprehensive guide to navigating the most significant reforms and compliance challenges in the NDIS sector since its inception. With civil penalties, infringement notices and banning orders it is essential that you gain the knowledge, tools and confidence to manage legal risk and meet compliance obligations in the NDIS space. Whether you're a provider, legal advisor or compliance professional, you'll gain practical insights and actionable strategies.

SESSION 1: NAVIGATING NDIS LEGISLATIVE REFORM AND COMPLIANCE

9.00AM TO 1.15PM WEB262N06A **\$505**

Chair: **Kim Boettcher**, Barrister, Frederick Jordan Chambers

LEGISLATIVE UPDATES: THE BIGGEST REFORM TO NDIS SINCE ITS INCEPTION

Presented by **Belinda Kochanowska**, Founder & Principal, Intrepidus Law

NDIS COMPLIANCE TRENDS AND CASE STUDIES

- Recap of enforcement powers
- Recent compliance trends including audit non-compliance
- Compliance case studies including civil penalties, infringement notices and banning orders

Presented by **Madeline Walsh**, Partner, Thomson Geer; Leading Lawyer in Australia 2025, Health and Aged Care Law

NAVIGATING COMPLIANCE WITH THE DISABILITY INCLUSION ACTS: STATE AND FEDERAL

- An introduction to the observable factual indicators of defensible decision-making competence
- The relevance of insight and memory to decision-making competence?
- Triggers for concern: nature of the disability and introducing the Glasl Model for Conflict Escalation
- Complying with SCR 8: should this apply to all professionals
- The relevance of these matters when dealing with NDIS clients and the active duties of NDIS providers
- Plan Nominees and Personal representatives - storm clouds on the horizon

Presented by **Michael Perkins**, Principal Lawyer, MJP Collab and **Dr Jane Lonie**, Consultant Clinical Neuropsychologist

NEURODIVERSITY, THE LAW AND THE WORKPLACE

- What Is neurodiversity?
- Neurodiversity in the workplace
- Legal risks in hiring and managing neurodiverse employees
- Foreshadowed reforms to the *Disability Discrimination Act 1992* (Cth)
- Practical tips for employers

Presented by **Chris Molnar**, Partner, Kennedys; Recommended Lawyer for Dispute Resolution: Litigation, *The Legal 500 Asia Pacific 2021*

APPEALING A NDIS DECISION TO THE ADMINISTRATIVE REVIEW TRIBUNAL (ART)

- Recap of process of internal and external merits review
- Limitations of ART to address all participant "issues"
- Tips for providers when asked to provide evidence in an ART matter
- Reforms to the ART (October 2024) and impact on NDIS
- Appeals to the Federal Court of Australia

Presented by **Angela Cox**, Principal Lawyer, Special Voices Disability Law & Advocacy

SESSION 2: STRATEGIES FOR MANAGING LEGAL RISKS IN NDIS PRACTICE

2.00PM TO 5.15PM WEB262N06B **\$420**

Chair: **Clare van Drunen**, General Counsel, My Place

THE MOVE TOWARDS UNIVERSAL PROVIDER REGISTRATION: HOW TO STAY AHEAD OF THE CURVE

- Overview of the recommendations to move toward universal provider registration and mandatory registration of SIL, support coordination and platform providers
- Challenges and tensions for participants and providers
- Proactive steps unregistered providers can take
- Understanding and meeting obligations as a registered provider
- How registration system changes will impact currently registered providers

Presented by **Prue Campbell**, Special Counsel, Panetta McGrath; Leading Western Australian Medical Negligence and Malpractice Lawyer (Defendant), *Doyle's Guide 2025*

NDIS AND COMPETITION LAW

- NDIS Code of conduct on pricing
- NDIS Fair Pricing Taskforce
- Lessons from Ausnew and Mable cases
- Practical take-aways for NDIS providers

Presented by **Alison Choy Flannigan**, Partner, Hall & Wilcox; Recognised in *The Best Lawyers in Australia* since 2008 for Health & Aged Care, Retirement Living & Senior Living, Biotechnology and *Doyle's Guide*, Leading Health and Aged Care Lawyer

FROM BROKEN TO SAFE: EMPLOYMENT LAW, DISCRIMINATION AND PSYCHOSOCIAL SAFETY IN THE NDIS SECTOR

With the evolving landscape of workplace laws and the increasing focus on psychosocial safety, NDIS providers face unique challenges in maintaining compliance and fostering safe, inclusive environments. Gain a practical update from compliance with employment law and award developments to psychosocial hazards and workplace wellbeing.

Key topics include:

- SCHADS Award Update: What's changed, what's coming, and how to stay compliant
- Psychosocial hazards & WHS duties: understanding your obligations under the WHS framework
- Workplace culture & risk: how to foster a safe and inclusive based on trust rather than fear of speaking up
- Discrimination and inclusion: legal risks and best practices in managing diverse workforces

Equip yourself with the knowledge and tools to confidently manage their workforce, reduce legal risk, and promote safe and inclusive workplaces.

Presented by **Fay Calderone**, Partner, Hall & Wilcox; Recognised in *The Best Lawyers* and *Doyle's Guide* for Labour & Employment Law

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 7 CPD units in Substantive Law



LITIGATION SKILLS LUNCHTIME SERIES

THURSDAY, 19, 26 FEBRUARY, 12 MARCH 2026
1.00PM TO 2.00PM

\$420
WEB262N17

Need to update your litigation skills? Attend one or all 3 across lunch and navigate the challenges in your litigation practice. Empower yourself to manage disputes strategically and uphold professional standards under pressure. From navigating modern litigation practice through to AI capabilities, managing client exceptions or mastering procedure, these skills are critical for delivering results, protecting clients' interests and managing a successful practice and maintaining ethical standards.

SESSION 1: ARTIFICIAL INTELLIGENCE FOR LITIGATION LAWYERS

THURSDAY, 19 FEBRUARY 2026
1.00PM TO 2.00PM

\$160
WEB262N17A

Chair: **Lachlan Menzies**, Barrister, 8th Floor Wentworth Chambers

✓ Professional Skills

ARTIFICIAL INTELLIGENCE FOR LITIGATION LAWYERS

- Explore the transformative role of artificial intelligence (AI) in litigation practice
- A practical understanding of how AI tools are being used in legal research, discovery, case strategy and courtroom advocacy
- Address the ethical and professional responsibilities associated with AI use in litigation

Presented by **Nina Fitzgerald**, Partner, Ashurst; *Best Lawyers Australia*, Managing IP Stars

SESSION 2: MANAGING CLIENT EXPECTATIONS

THURSDAY, 26 FEBRUARY 2026
1.00PM TO 2.00PM

\$160
WEB262N17B

Chair: **Darrell Kake**, Partner, Longton Blackwell

✓ Professional Skills

MANAGING CLIENT EXPECTATIONS

- Who is the client and whose expectations are you managing?
- First impressions: how to be honest, realistic, and still get the business
- Does what you're doing match what your client thinks you're doing?
- How to break bad news without overly discouraging the client
- Handling client disappointment and over-enthusiasm
- War stories and real-world examples

Presented by **Glenn Fredericks**, Barrister, State Chambers

SESSION 3: PRIVILEGE, CONFIDENTIAL & WITHOUT PREJUDICE COMMUNICATIONS

THURSDAY, 12 MARCH 2026
1.00PM TO 2.00PM

\$160
WEB263N17C

Chair: **Lachlan Menzies**, Barrister, 8th Floor Wentworth Chambers

✓ Professional Skills

"THIS LETTER IS PRIVILEGED, CONFIDENTIAL AND WITHOUT PREJUDICE": BELT-AND-BRACES, OR SWORD-AND-SHIELD?

- Explore the differences between these three concepts and when it is appropriate to rely on each
- When does privilege apply? How is it different from confidentiality?
- How is privilege defeated? How is confidentiality overcome? Do these circumstances differ?
- When is it appropriate to label a communication 'without prejudice'? And when can the content of a 'without prejudice' communication be revealed?
- Are there other professional limitations on revealing the content of communications?

Presented by **David Townsend**, Barrister, 3rd Floor Wentworth Chambers

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Professional Skills

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UNDERSTANDING FINANCIAL STATEMENTS FOR IN-HOUSE COUNSEL

FRIDAY, 20 FEBRUARY 2026

9.00AM TO 11.00AM

\$305

WEB262N21

Financial literacy is an essential skill for today's in-house lawyers. This practical and engaging workshop unpacks the fundamentals of accounting and financial reporting, giving legal professionals the tools to interpret financial statements with confidence. Through clear explanations and real-world examples and led by experienced and expert forensic accountants you will explore how different accounting methods affect reported results, how to identify red flags and gaps in information and how to ensure that financial data informs your sound legal and commercial decision-making.

UNDERSTANDING FINANCIAL STATEMENTS FOR IN-HOUSE COUNSEL

For in-house lawyers, financial literacy is no longer optional — it's essential.

Financial statements underpin almost every aspect of corporate decision-making, from assessing commercial risk and negotiating contracts to advising on director duties, solvency, and compliance. Yet many lawyers only scratch the surface of what these documents reveal.

Whilst financial statements may seem simple on first glance, there is far greater detail beyond the key pages we immediately turn to. In this interactive and practical workshop, Carissa and Shannon will demystify the numbers and explain how to interpret financial information with confidence.

Using real-world examples, they'll show how financial statements can both illuminate and obscure the true performance and position of a business — and how in-house counsel can use this understanding to provide sharper, more commercially attuned advice.

- What are the fundamental basics of accounting?
- What are "debits" and "credits"?
- How financial statements are prepared and the key documents behind them
- Interpreting profit & loss statements and balance sheets, and shortfalls in information you may encounter
- How selecting differing accounting methods will impact reported financial performance and position

MEET YOUR PRESENTERS:

Carissa Lacey is a Director at Vincents with over 13 years' experience specialising in forensic accounting, business valuations, and financial analysis for economic loss assessments and class actions. Carissa is a Chartered Accountant and an accredited Business Valuation Specialist. Carissa undertook training in Collaborative Practice in 2016. Carissa frequently delivers accounting and business valuation training to various law firms to bridge the gap between accounting expertise and its practical application in legal proceedings.

Shannon Walker is a Director at Vincents with over 13 years of accounting experience, the last 9 years of which have been specialising in business valuations and forensic accounting. Shannon is a Chartered Accountant and accredited Business Valuation Specialist with CAANZ



DATA, PRIVACY AND AI: NAVIGATING MAJOR REFORMS, COMPLIANCE AND LIABILITY

FRIDAY, 20 FEBRUARY 2026

2.00PM TO 5.15PM

\$420

WEB262N12

Australia is undergoing its biggest privacy and data protection overhaul in decades, driven by the *Privacy and Other Legislation Amendment Act 2024* (Cth) and related reforms and ongoing regulatory change. Massive penalty increases are increasing the risks to both business and individuals in what is now a risk-based and enforcement heavy system. With the guidance of experts gain knowledge, practical strategies for compliance and be prepared should the regulators knock.

Chair: **Patrick Fair**, Principal, Patrick Fair and Associates

PRIVACY ACT REFORMS

- *The Privacy and Other Legislation Amendment Act*: tranche one of privacy law reforms
- Tranche two of privacy law reforms and the Productivity Commission
- Understanding the new statutory tort for serious invasion of privacy
- Recent trends in privacy strategy, guidance and OAIC enforcement

Presented by **Geoff McGrath**, Partner, Ashurst

A NEW AGE IN PRIVACY AND CYBER RISK: EXECUTIVE AND ORGANISATIONAL LIABILITY

- Recent ASIC and OAIC regulatory action
- New enforcement powers
- Analysing the practical steps

Presented by **Bronwyn Furse**, Partner, Thomson Geer; Recognised in *Doyle's Guide* for Privacy and Data Security Law, Intellectual Property Law and Franchise Law, Intellectual Property and in Technology, Media & Telecommunications Law

NAVIGATING AI REGULATION: KEY LEGAL ISSUES AND CONTRACTING STRATEGIES

- AI applications: how can AI be used in your business?
- Harms arising from AI systems: what are the legal and reputational risks of using AI
- Data governance and AI contracting: key considerations for in house counsel, including key risks to be addressed when procuring AI
- AI regulation and current legal claims: current regulatory landscape in Australia

Presented by **Theonie Scott**, Special Counsel, Corrs Chambers



INDIVIDUAL 10 POINT PACKAGE
ONLY \$990 FOR 10 CPD POINTS

ATTEND AND EARN

2 CPD UNITS

- 2 CPD units in Professional Skills

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Substantive Law



POZNER ON CROSS- EXAMINATION



**EXCLUSIVE
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AUSTRALIA**

It's not your strong opening argument

It's not your skilful direct

It's not how many of your impassioned objections the judge sustains

It's not your confident demeanour

It's not even how you tie your theory of the case together with a dazzling closing statement

What wins your trial is your cross-examination

Whether you are a seasoned litigator or a new advocate, a day with Larry Pozner will help you improve your cross-examination preparation and deliver you results.

Legalwise Seminars proudly presents the foremost expert and teacher on cross-examination in the United States for a tour across Australia and New Zealand. No one teaches it better than Larry Pozner, and you will have the opportunity for an exclusive, hands-on immersion with him to equip you with the advanced techniques you need for successful cross-examination.

Larry Pozner will share the signature approach that has made his bestselling book, *Cross-Examination: Science and Techniques*, a "go-to" resource on cross-examination for all advocates.

- Maximise the effective use of cross-examination
- Utilise the power of leading questions
- Control witnesses and shape jurors' perceptions
- Construct memorable narratives
- Master putting facts into persuasive order
- Create goal-oriented question sequences

WHY ATTEND?

- Larry's highly entertaining and practical programme provides you with powerful sample "chapters" and scripts that you can tailor to your own facts to conduct strong cross-examinations.
- He will also teach you how to derail your opponent and impeach the key witness – even the most evasive or talkative one - in just a matter of minutes.
- Using examples from cases and step-by-step instructions, Larry offers effective cross-examination tips and strategies that you can implement immediately in your practice.

PROGRAM HIGHLIGHTS

- ✓ Understanding that cross examination is A set of teachable techniques, not an art form: you can learn exceptional examination
- ✓ Navigating the science behind Larry's chapter method of cross-examination including the behavioral economics and cognitive neuroscience and psychology
- ✓ Using storytelling to teach your case: how to construct the cross-examination story
- ✓ Chapter method cross-examination: how to build chapters of cross-examination to achieve factual goals
- ✓ Writing chapter bundles: examining the advantages of telling big stories through linked smaller stories
- ✓ Asymmetric cross examination: focusing the jury/judge on issues that favor us and convincing the opponent to tackle losing issues
- ✓ Constructive cross examination: using the opponents' witnesses to tell our stories and learning to ask safe questions when needed
- ✓ Sequences of cross examination: creating a persuasive order and staying on track
- ✓ Page preparation of chapters: the architecture of a page of chapter method cross and making impeachment easy
- ✓ Discovering the 3 rules of question structure: delivering questions that deprive the witness of time to deceive and grouping facts to use the opponents witnesses to tell our stories
- ✓ Using and diminishing anxiety: using anxiety effectively and creating predictability where needed

Larry Pozner is America's acknowledged expert on modern cross-examination techniques. Pozner on Cross: The Chapter Method is North America's most popular trial skills seminar. It has entertained and educated audiences in 49 states and many foreign countries. Larry is the lead author of the all-time bestselling book on cross-examination, *Cross-Examination: Science and Techniques* (Lexis, 3rd Ed. 2018, Pozner and Dodd). He has long been recognised in Best Lawyers in America in criminal defense—both white collar and non-white collar, and in civil "Bet the Company" litigation. He is the Past President of the National Association of Criminal Defense Lawyers and practiced commercial litigation for both plaintiffs and defendants. He was trial counsel for more than a decade for the Denver Broncos franchise and was part of the trial team that preserved Pat Bowlen's ownership of the Broncos. He and his team recently won and collected a \$111 million judgment against PNC Bank.



MELBOURNE

INTERCONTINENTAL HOTEL MELBOURNE

WEDNESDAY, 25 FEBRUARY 2025

9.00AM TO 5.15PM 262V01 \$795

OR ATTEND ONLINE



SYDNEY

SHERATON GRAND SYDNEY HYDE PARK

FRIDAY, 27 FEBRUARY 2025

9.00AM TO 5.15PM 262N19 \$795

OR ATTEND ONLINE

ATTEND THE FULL DAY AND EARN 7 CPD UNITS IN PROFESSIONAL SKILLS



10 CPD UNITS IN ONE DAY FOR GOVERNMENT LAWYERS

WEDNESDAY, 25 FEBRUARY 2026
7.30AM TO 6.30PM

\$990
262C01

All 10 CPD points in a single, intensive day. 10 expert led sessions tailored for government sector legal professionals. All core areas ticked off. Cover all the latest developments to keep you updated in privacy law, information law, government liability and administrative review. Plus gain practical insight and strategies on AI, employment law, procurement and working with third-party governments. This conference delivers you a comprehensive overview of the legal and regulatory issues and ethical dilemmas shaping public sector practice today. Gain actionable insights and explore real-world case studies to assist your day-to-day government legal work - all in a structured program designed to maximise learning and your professional development.

SESSION 1: INFORMATION LAW, GOVERNMENT LIABILITY AND THE ADMINISTRATIVE REVIEW TRIBUNAL UPDATES

7.30AM TO 10.30AM 262C01A

\$420

Chair: **Andrew Allan**, Partner, HWLE Lawyers; Lawyer of the Year for Government Practice, Insurance, Dispute Resolution, *Best Lawyers Australia* 2025

INFORMATION LAW: THE HIGHLIGHTS AND LOWLIGHTS

- Review the most topical information law issues of the past 12 months: from Privacy Act reforms, proposed amendments to the FOI Act, the privacy regulator's views on facial recognition technology (FRT), recent developments under the DATA Scheme and age verification requirements for social media platforms
- Unpack the key principles and findings, flag the issues to watch and discuss how these issues are relevant to government lawyers

Presented by **Natalie Butler**, Partner, Government and Commercial Law, Mills Oakley

UPDATE ON GOVERNMENT LIABILITY: RECENT CASES

- Take a deep dive into recent cases reshaping public authority responsibility
- Gain practical insights into how the courts are approaching liability of government agencies and officials
- Analyse what these developments mean for risk management and litigation strategy across the public sector

Presented by **Ashley Tsacalos**, Partner, Clayton Utz; ranked in Chambers & Partners Asia-Pacific Guide in Government Category; Honorary Professorial Fellow and lecturer in Government Law, University of Wollongong

THE ADMINISTRATIVE REVIEW TRIBUNAL: REFLECTIONS FROM THE OUTSIDE ONE YEAR IN

One year on from the establishment of the Administrative Review Tribunal

- Examine how the Tribunal has evolved in its first year and emerging issues for practitioners and decision-makers
- Join a timely reflection on the Tribunal's performance and future direction

Presented by **Rob Reitano**, Barrister, Frederick Jordan Chambers; Former Part-time Member of the AAT

SESSION 2: ETHICS, PROFESSIONAL SKILLS & PRACTICE MANAGEMENT FOR GOVERNMENT SECTOR LAWYERS

10.45AM TO 1.45PM 262C01B

\$420

✓ *Practice Management and Business Skills*

THE MARCH OF AI: ARE YOU PREPARED?

- Benefits of AI: how AI is being used
- Consideration of AI is also a risk consideration: guidelines for litigants
- Privacy issues and issues regarding automated decision making
- Potential for lack of transparency, accountability, fairness and safety
- Some government guidance and AI ethics principles

Presented by **Alexandra Wedutenko**, Partner, Sparke Helmore Lawyers; leading Government and ICT lawyer, *Best Lawyers Australia*

✓ *Professional Skills*

EFFECTIVE CONTRACT NEGOTIATION

- Preparation and negotiation strategy
- Managing legal vs commercial issues
- Implementation and other relevant issues (e.g. ethics in negotiations)

Presented by **Nick Topfer**, Special Counsel, Public Sector Team, Maddocks

✓ *Ethics and Professional Responsibility*

THE ETHICAL CHALLENGE OF BEING AN IN-HOUSE GOVERNMENT LAWYER

Lawyers employed as in-house government lawyers don't fit the traditional model of legal practice and face unique ethical challenges in providing fearless independent advice when your client is also your boss.

- Review and examine the ethics of being an in-house government lawyer compared with the independent law firm, and the problems if employment pressures overwhelm professional independence.
- Examine the issues with Chris Erskine SC who has run several cases where not maintaining independence for in-house lawyers has caused major problems.

Presented by **Christopher Erskine SC**, Barrister, Blackburn Chambers

SESSION 3: EMPLOYMENT LAW, CONTRACTS, PROCUREMENT AND OTHER ARRANGEMENTS

2.15PM TO 6.30PM 262C01C

\$505

LOOPHOLES CLOSED? AN EMPLOYMENT LAW UPDATE FOR THE APS IN A TIME OF MASSIVE CHANGE

Focus on recent employment law amendments with a lens of how the APS has been impacted, including a review of recent cases in the Commission.

Presented by **Ryan Murphy**, Principal, McInnes Wilson

CPR EXEMPTIONS: WHEN YOU CAN, WHEN YOU CAN'T AND WHEN YOU DON'T KNOW

- The Commonwealth Procurement Rules and ACT Government Policies
- What do they require: when to tender and when not to tender
- The Rule 2.6 complete exemption
- Rule 10.3: circumstances allowing for Limited Tender
- CPRs Appendix A exemptions
- ACT Government Policy Exemptions
- Procuring from Panels and multi stage procurements
- Tips and tools to ensure compliance and avoid traps

Presented by **Scott Alden**, Partner, Mills Oakley; Accredited Specialist in Government and Administrative Law; Lecturer in procurement in Masters of Law, College of Law and University of Melbourne

CONTRACT LAW: A YEAR IN REVIEW

- Review the year's key developments in contract law, highlighting significant cases and legislative changes that impact government contracting and procurement
- Gain practical insights and lessons learned from recent decisions to help strengthen contract management and legal compliance within the public sector

Presented by **Carolina Dorman**, Partner, MinterEllison

3RD PARTY COUNTRY ARRANGEMENTS: EXPLORING RECENT STATUTORY REFORM AND CASES

- Review recent statutory reform and key judicial decisions shaping how government agencies engage with foreign partners
- Gain practical insights for lawyers advising on international agreements and public sector governance

Presented by **Dr Jason Donnelly**, Barrister, Latham Chambers; Associate Professor, School of Law, Western Sydney University

ATTEND THE FULL DAY AND EARN

10 CPD UNITS

- 7 CPD units in Substantive Law and Procedural Law
- 1 CPD unit in Legal Ethics and Professional Responsibility

- 1 CPD unit in Practice Management and Business Skills
- 1 CPD unit in Professional Skills



MASTERING SMSF SUCCESSION PLANNING: A PRACTICAL WORKSHOP FOR PROFESSIONAL ADVISERS

TUESDAY, 24 FEBRUARY 2026
10.00AM TO 12.15PM

\$305
WEB262N05

Are you ready to tackle the complex, high-stakes world of SMSF succession planning with confidence? This two-hour intensive workshop is designed for lawyers, accountants, and financial advisers who are serious about mastering the nuances of SMSF succession. Through real-life case studies and deep practical insights, you'll explore the legal, financial, and strategic dimensions of guiding clients through both pre-death estate administration and post-death benefit management. From identifying risk and avoiding pitfalls to structuring smart, future-focused solutions, this is your opportunity to sharpen your expertise and deliver real value where it matters most.

WHAT YOU'LL GAIN:

- ✓ A deep dive into real-world SMSF succession challenges
- ✓ Practical guidance on navigating pre- and post-death complexities
- ✓ Actionable strategies to minimise risk and maximise client outcomes
- ✓ Expert tips to help you add meaningful value to your advisory services

Don't miss this high-value, practical session designed to help you deliver better advice, reduce risk, and enhance client outcomes in one of the most complex areas of SMSF law.

WORKSHOP FOCUS AREAS:

CASE STUDY 1: PRE-DEATH SMSF ADMINISTRATION

Explore the legal and strategic issues that arise when planning succession during a member's lifetime, and how to future-proof against common complications, including:

- Assessing the suitability of an SMSF, and exploring other options
- Compliance tips and traps
- Succession of control
- Scoping the professional retainer

CASE STUDY 2: DEATH BENEFIT MANAGEMENT

Understand the practicalities and legal obligations of managing death benefits, including:

- Trustee responsibilities
- Death benefit decisions
- Reversionary beneficiaries
- Binding nominations
- Types of benefit payments
- Relevance of the transfer balance cap
- Dealing with illiquid assets
- Division 296 tax considerations
- Beneficiary disputes

You'll walk away with a toolkit of strategies, checklists, and planning frameworks you can immediately apply in practice.

Meet Your Expert Presenters:

Greg Russo, Principal Lawyer, Greg Russo Lawyers; *Doyle's Guide* Leading Wills and Estates Litigation Lawyer and Leading Wills, Estates & Succession Planning Lawyer

Tracey Norris, Partner, Pitcher Partners; Fellow, Chartered Accountants ANZ; CAANZ SMSF Specialist

These highly regarded SMSF specialists will guide you through the technical and practical complexities of succession planning with insights drawn from decades of real-world experience.



STRENGTHENING GOVERNANCE AND LEGAL COMPLIANCE IN THE NFP SECTOR

WEDNESDAY, 25 FEBRUARY 2026
9.00AM TO 1.15PM

\$505
WEB262N15

With the 30 June deadline for self-assessing tax exemption only months away, reformed privacy legislation and ever-increasing cyber security obligations, now is the time to take a deep dive into practical and comprehensive updates on legal, regulatory and governance matters affecting the not-for-profit and charitable sector. Secure targeted advice on updating governing documents to meet income-tax exemption requirements ahead of the 30 June 2026 deadline. Gain expert guidance on claiming and maintaining state tax exemptions and navigating the requirements for ACNC endorsement. Learn about cybersecurity as a core governance responsibility, and the new mandatory merger control notification scheme helping boards and senior managers understand their obligations in an increasingly digital environment.

Chair: **Richard Hundt**, Principal Lawyer, Hundt Law

STATE TAX EXEMPTIONS AVAILABLE TO CHARITIES AND NOT-FOR-PROFITS

- Overview of the state tax exemptions (for stamp duty, payroll tax and land tax) which may be available for charities and not-for-profits
- Understanding the differences between the jurisdictions and requirements for claiming exemptions, including necessary registrations with revenue authorities and the role of ACNC endorsement
- Satisfying the exemption requirements - the impact of usage requirements and commercial or ancillary activities

Presented by **Catherine Nufer**, Special Counsel - Chartered Tax Adviser (CTA), Hamilton Locke; *Best Lawyers 2024*, Not-for-profit and Charities Law

PREPARING FOR THE 30 JUNE 2026 DEADLINE: UPDATING GOVERNING DOCUMENTS FOR SELF-ASSESSING INCOME-TAX EXEMPT NOT-FOR-PROFITS (NFP)

- What must be included in governing documents to meet exemption criteria under Division 50 of the ITAA 1997
- Reviewing constitutions, purposes & activities clauses, NFP and winding-up provisions for compliance before the 30 June 2026 deadline
- Should your NFP be registered? - Managing the relationship between ACNC registration, charitable purpose, self-assessment or ATO endorsement

Presented by **Dan Saunders**, Senior Associate, Russell Kennedy

CYBERSECURITY AS A GOVERNANCE PRIORITY

- Cybersecurity and privacy obligations of charities and not for profits
- Emerging privacy threats
- The impact of cyber threats on the NFP and charity sector
- Governance mechanisms to identify and minimise risk of cyber incidents

Presented by **Lisa Fitzgerald**, Partner, Norton Rose Fulbright; *Best Lawyers for Information Technology 2025*, Privacy and Data Security 2025, and *Legal 500 in Technology and Telecommunications 2025*

MAJOR OVERHAUL OF MERGER CONTROL MANDATORY NOTIFICATION FROM 1 JANUARY 2026

Presented by **Elizabeth Wighton**, Special Counsel, Gilbert + Tobin; Chambers Asia-Pacific 2025, Associate to Watch for Charities, *The Best Lawyers in Australia 2026*, Corporate Law

ATTEND AND EARN

2 CPD UNITS

- 2 CPD units in Substantive Law

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law



CONSUMER AND COMPETITION LAW ESSENTIALS FOR 2026

THURSDAY, 26 FEBRUARY 2026
9.00AM TO 12.15PM

\$420
WEB262N02

Major new mandatory merger clearance reforms, the ongoing effects of the unfair contracts reforms and the increasing enforcement of greenwashing regulation, now is not the time to take your eye off consumer and competition law. Designed for legal professionals whether inhouse or in private practice, or whether your role is more of a commercial advisor, this session delivers strategic guidance on navigating regulatory risk and gives practical recommendations for managing compliance in a shifting legal landscape with an increasing number of enforcement proceedings.

Chair: **Conor Bannan**, Barrister, 12 Wentworth Selbourne Chambers. Ranked preeminent Junior Counsel in *Competition Law 2025*

ACCC REFORM - MANDATORY MERGER CLEARANCE

- Review Australia's new Mandatory and Suspensory Merger Notification Regime
- Key notification thresholds and exemptions: practical guidance for in-house counsel and commercial deal teams
- Navigating the ACCC's assessment process including timelines, notification requirements and engagement strategies
- Strategic considerations for structuring transactions and managing regulatory risk under the new rules

Presented by **Doug Thompson**, Special Counsel, Clayton Utz

GLOBAL CONSUMER LAW THEMES FOR 2026 AND RECENT CASE REVIEW

- From evolution to revolution - explore the shifting landscape of consumer law.
- Key consumer law reforms on the Australian Government's agenda for 2026, including anticipated legislative changes and regulatory priorities
- Emerging global consumer law trends and themes and how these may shape the Australian environment
- Significant consumer cases from Australia and practical lessons that they offer for in-house legal teams

Presented by **Melissa Fraser**, Partner, Ashurst, head of APAC; recognised in Who's Who Legal – Future Leader, Competition; *Best Lawyers*, Competition Law

GREENWASHING: THE REGULATION OF ENVIRONMENT AND SUSTAINABILITY CLAIMS

- Regulatory protections, initiatives and activity aimed at preventing greenwashing
- Key areas of risk, and practical steps to reduce risk, when making environmental or sustainability claims
- Recent cases involving greenwashing

Presented by **Nick Christiansen**, Partner, Sparke Helmore Lawyers



WATER LAW SYMPOSIUM

FRIDAY, 27 FEBRUARY 2025
9.00AM TO 5.15PM

\$795
262N18

Secure expert guidance on key legal and strategic issues shaping Australia's water governance framework. Explore the implications of recent amendments to the *Water Management Act 2000*, including new civil penalties and the expansion of Crown liability exclusions plus consider national and regional policy directions. Gain insights into the lessons of the past decade in water reform, the intersection of Indigenous rights and governance, and the design of the Basin Plan Review.

WATER MANAGEMENT ACT 2000: UPDATES AND IMPLICATIONS

Chair: **Mike Young**, Professor Emeritus, School of Economics and Public Policy, University of Adelaide

REFORMS UNDER THE WATER MANAGEMENT LEGISLATION AMENDMENT (STRONGER ENFORCEMENT AND PENALTIES) BILL 2025

Presented by **Michael Causer**, Partner and **Luke Salem**, Senior Associate, King & Wood Mallesons

EXCLUSION OF CROWN LIABILITY: IMPLICATIONS OF THE EXPANSION OF S398 OF THE WATER MANAGEMENT ACT 2000

Presented by **Ballanda Sack**, Special Counsel and **Andrew Beatty**, Director, Beatty Hughes & Associates

BROADER WATER POLICY AND INDUSTRY OUTLOOK

FROM REACTION TO STRATEGY: CHARTING A SMARTER WATER FUTURE

Presented by **Dr Madeleine Hartley**, Chief Executive Officer, NSW Irrigators' Council

INTERSECTING POLICY AND INDIGENOUS WATER RIGHTS: IMPLICATIONS OF VICTORIA'S TREATY AND TRUTH-TELLING PROCESSES

Presented by **Dr Erin O'Donnell**, Senior Lecturer, Melbourne Law School

BASIN PLAN REVIEW AND REGULATORY DESIGN OF THE BASIN PLAN

Presented by **Grace Mang**, General Manager, Basin Plan Review Strategy at the Murray-Darling Basin Authority

RURAL WATER REALITIES: ALLOCATION, COMMUNITIES AND REFORM IMPACTS

Presented by **Bobbie Pannowitz**, Solicitor, Cater & Blumer

ENVIRONMENTAL RISK: CONTAMINATION, COMPLIANCE, ENFORCEMENT AND PROSECUTION

WATER PROSECUTIONS: TRENDS & CASE LAW

Presented by **Ellen Chapple**, Director Legal NRAR, Department of Climate Change, Energy, the Environment and Water

NATURE RESTORATION, WATERWAYS AND THE COASTAL ZONE: THE CASE FOR URGENT LAW REFORM IN NSW

Presented by **Dr Emma Carmody**, Co-Founder and Director of Legal and Partnerships, Restore Blue; Board Director, Alliance for Global Water Adaptation

“*Excellent*”

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Substantive Law

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 7 CPD in Substantive Law



CLASS ACTIONS PRACTICE INTENSIVE



FAMILY LAW: NAVIGATING SMSFs, DIV 7A, TAX AND INSOLVENCY ISSUES

FRIDAY, 27 FEBRUARY 2026
9.00AM TO 1.15PM

\$505
WEB262N01

Over the last year, Australia has charted a record-breaking year for class actions - from unprecedented settlements to landmark High Court rulings and a record number of new filings. Gain an expert strategic view of the state of the market for class actions and a review of major decisions and their implications. Secure analysis from experienced class action experts on everything from pleadings to quantification of damages from both the plaintiff and defendant perspectives. Take away tips and traps in class action practice. To ensure that you are set to be a part of the growing number of class actions in Australia.

Chair: **Angela Pearsall**, Partner, Ashurst Australia

STATE OF THE MARKET FOR CLASS ACTIONS

- The frequency, size and shape of class actions – what the statistics show
- State of the market for third party funding of class actions
- The impact of group costs orders in Victoria
- Major decisions that have or will influence the landscape
- Areas of growing controversy in class actions
- Policy questions to be answered in the next few years

Presented by **Jason Betts**, Partner, Head of Class Actions, Herbert Smith Freehills

IMPACT OF RECENT TRIAL JUDGMENTS IN SHAREHOLDER CLASS ACTION

- Principles of awareness, including constructive awareness and matters of opinion
- Pleading issues and counterfactuals
- Proving materiality
- Market-based causation
- Quantification of damages

Presented by **Jonathan Wertheim**, Practice Leader – Class Actions, Shine Lawyers, co-author, Class Actions in Australia and **Ian Bolster**, Partner, Ashurst; *Doyle's Guide*, leading class action lawyer

COMMON TRAPS IN CLASS ACTION PRACTICE

- Planning class action litigation from the start to ensure success
- Common traps in pleading
- 'The Beauty Parade': managing multiplicity of actions against the one defendant
 - › How the courts are dealing with multiple plaintiffs and different jurisdictions
 - › How the courts can structure the trials
 - › Key pre-trial orders
- Dealing with key stakeholders: clients, insurers, media, group members, litigation funders other parties
- Recent legislative developments and decisions

Presented by **Jeremy Zimet**, Principal Lawyer, Phi Finney McDonald, and **Greg Williams**, Partner and National Head of the Disputes Team, Clayton Utz

CLASS ACTIONS IN EMERGING AREAS

- Explore the rise of consumer class actions and the challenges of managing a class of millions
- New frontiers including privacy and employment class actions

Presented by **Katherine McCallum**, Special Counsel, Maurice Blackburn

TUESDAY, 3 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263N05

Explore the tricky intersection of family law, finance and tax. Gain practical insights on managing non-compliant SMSFs, valuing fund assets, handling third-party loans and Division 7A issues, and drafting tax-effective property orders. Plus, learn how to deal with insolvency issues that arise during property settlements to ensure outcomes are fair, compliant and commercially sound.

Chair: **John Longworth**, Barrister, Frederick Jordan Chambers

✓ *Professional Skills*

WHEN SUPER FUNDS GO ROGUE: WHAT FAMILY LAWYERS NEED TO KNOW ABOUT SMSFS & NON-COMPLIANCE

- Getting disclosure when no one, including your client, understands the fund
- Key documents to request and the right questions to ask
- How to spot potential compliance issues before they 'go nuclear'

Presented by **Caroline Harley**, Principal, Opes Legal & Consulting; SMSF Association Specialist Advisor

✓ *Professional Skills*

THIRD-PARTY LOANS AND DIVISION 7A: NAVIGATING THE IMPACT ON PROPERTY SETTLEMENTS

- Division 7A loans: how to identify them
- Key indicators of a Division 7A loan
- Recent developments in Division 7A
- How Division 7A affects the property pool
- Division 7A and family law settlements: What court orders may be appropriate
- Essential documents to request on disclosure
- Some common traps for family lawyers

Presented by **Nick Love**, Partner, Private Business and Advisory Team, Grant Thornton Australia; Chartered Accountant

TAX ISSUES TO CONSIDER IN FAMILY LAW FINANCIAL SETTLEMENTS

- Tax rollovers
- Duty rollovers
- Division 7A and dividends
- Moving assets out of family companies and trusts
- Drafting property orders for tax

Presented by **Greg Vale**, Legal Practitioner - Director Principal, Vale Legal; Accredited Specialist in Business and Personal Tax

ASSESSING FINANCIAL SECURITY AND DEALING WITH INSOLVENCY IN FAMILY LAW SETTLEMENTS

- Warning signs/ indicators of insolvency
- Due diligence (in addition to financial disclosure): searches that may be undertaken to assess financial security
- Negotiating a settlement through the lens of an insolvency practitioner: what are some of the things an insolvency practitioner will look for upon bankruptcy that may reconsider final property orders
- The role of the Trustee in Bankruptcy in family law settlements

Presented by **Daniela Naidenov**, Associate Director, Kerrs Law

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law

ATTEND AND EARN

4 CPD UNITS

- 2 CPD units in Substantive Law
- 2 CPD units in Professional Skills



NATIVE TITLE LAW AND PRACTICE

TUESDAY, 3 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263V01

Despite ongoing amendments to the *Native Title Act* 1993 (Cth), fundamental issues concerning identity, representation and the scope of recognised rights remain unresolved. Gain a detailed analysis of Victoria's Treaty framework, including its interaction with existing Native Title processes and evolving obligations imposed on government. Together with leading senior and junior counsel to examine current and emerging challenges in intra-Indigenous disputes concerning identity and overlapping claims, the growing involvement of litigation funders in native title compensation matters and the legal and ethical implications arising from these developments, plus more. An absolute must attend opportunity.

Chair: **Greg McIntyre SC**, Barrister, Michael Kirby Chambers

CONTESTED IDENTITY AND EXPANDING CLAIMS: INTRA-INDIGENOUS DISPUTES AND THE LIMITS OF NATIVE TITLE LAW

Presented by **Susan Phillips**, Barrister, 13th Floor St James Hall; Preeminent Junior Counsel; *Doyle's Guide* 2025

VICTORIA'S TREATY, TREATY FRAMEWORK AND INTERSECTION WITH NATIVE TITLE LAW

- "Gelling Warl": establishment, composition, functions
- The First Peoples' Assembly: substantive rule making powers
- Legislation: the powers of the First People's Assembly, and the new obligations of Government
- Representations and advice: the powers of First People's Assembly, and the new obligations of Government
- "Nginma Ngainga Wara": a new watchdog on Government
- "Nyerna Yoorrook Telkuna": an ongoing truth-telling process
- The Treaty Negotiation Framework, Traditional Owners, Representative Bodies and Native Title

Presented by **Cal Viney**, Barrister, Koiki Mabo Chambers, Naarm/Melbourne

INSIGHTS FROM THE BAR ON NATIVE TITLE

Join Raelene Webb KC as she shares invaluable insights drawn from her experience and deep expertise of Native Title and the issues that surround the area of law.

Presented by **Raelene Webb KC**, Murray Chambers; Leading Senior Counsel, *Doyle's Guide* 2025

✓ *Ethics & Professional Responsibilities*

LITIGATION FUNDERS AND NATIVE TITLE COMPENSATION CLAIMS

- Native Title compensation claims are expensive to prepare and protracted, but awards of compensation may be beneficial
- PBC's and First Nations groups are being approached by litigation funders regarding financial assistance from them rather than NIAA
- Litigation funding may be encouraged by the Commonwealth
- Recent class actions by First Nations peoples for stolen wages highlight how litigation funding may provide access to justice for socially disadvantaged people yet a large proportion of the award may go to the litigation funder
- Considerations about taking instructions and the supervisory powers of the Federal Court

Presented by **Tina Jowett SC**, Windeyer Chambers and Francis Burt Chambers, Recommended Senior Counsel, *Doyle's Guide* 2025



TRUSTS LAW MASTERCLASS

TUESDAY, 3 MARCH 2026
9.00AM TO 5.15PM

\$795
WEB263N03

There are more than 1 million Trusts registered in Australia and there is rising scrutiny from the Australian Tax Office (ATO) and increasing compliance complexity. Ensure that you have it right for your clients throughout the entire lifecycle of the Trust. Take this unique opportunity to deepen your expertise in trust law, taxation of trusts and the challenges in certain scenarios. Gain practical, up-to-date insights from leading barristers and legal specialists including clarity on trust variation, vesting, stamp duty traps and emerging tax challenges, while also exploring the challenges of trusts in family law, succession planning and cross-border estate matters.

SESSION 1: DRAFTING AND VARYING TRUSTS, AND TAX IN TRUSTS

9.00AM TO 1.15PM WEB263N03A **\$505**

Chair: **Brett Young**, National Tax Director, Nexia Australia

VARIATION OF TRUST

Presented by **Denis Barlin**, Barrister, 13 Wentworth Chambers

TRUST VESTING: A THEORETICAL AND PRACTICAL PERSPECTIVE

Presented by **Elizabeth Burnheim**, Consulting Principal, Keypoint Law

STAMP DUTY PITFALLS IN CREATING, AMENDING, ACKNOWLEDGING AND CONFIRMING TRUSTS

Presented by **Chris Bevan**, Barrister, 8 Wentworth Chambers

TAX ISSUES FOR TRUSTS IN 2026

Presented by **Mark West**, Principal, West Garbutt; Recognised in *Doyle's Guide*, Leading Queensland Tax Lawyer, and **Jack Colley**, Senior Associate, West Garbutt

SESSION 2: BENEFITS AND CHALLENGES OF UTILISING TRUSTS

2.00PM TO 5.15PM WEB263N03B **\$420**

Chair: **Peter Worrall**, Director, Peter Worrall Consultant Lawyers

TRUSTS IN FAMILY LAW: POST CALDWELL V CALDWELL [2025] FEDCFAMC1F

Presented by **Leona Bennett**, Managing Partner, Southern Waters Legal; Accredited Specialist Family Law and **Simon Bennett**, Managing Director, Southern Waters Legal

THE ROLE OF DISCRETIONARY TRUST IN SUCCESSION PLANNING

Presented by **King Tan**, Consulting Principal, Keypoint Law

CROSS BORDER ESTATE PLANNING: DEALING WITH TRUSTS WITH FOREIGN BENEFICIARIES

Presented by **Raymond Lim**, Solicitor-Director, TEP Legal



INCLUDES THE IMPLICATIONS OF VICTORIA'S TREATY

ATTEND AND EARN

4 CPD UNITS

- 3 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 7 CPD units in Substantive Law



IN-HOUSE COUNSEL 10 CPD UNITS IN A DAY

WEDNESDAY, 4 MARCH 2026

7.30AM TO 6.30PM

\$990

263N07

Stay across the key legal, regulatory and strategic issues shaping the In-House role. This comprehensive full-day program which brings you expert practitioners to unpack the new mandatory merger regime, evolving privacy obligations and the rise of AI and smart legal contracts. You will gain practical insights into governance, much needed AML/CTF compliance strategies and ethics tips and traps. Take a deep dive into the latest developments in AI strategy, IP, ESG and the ever-changing employment law regime. Designed for busy in-house counsel, this intensive day delivers you practical guidance, compliance essentials and future-focused insights.

SESSION 1: LEGISLATIVE UPDATES: NEW MERGER REGIME, PRIVACY & EMPLOYMENT

7.30AM TO 10.30AM 263N07A

\$420

AUSTRALIA'S NEW MANDATORY MERGER REGIME: THE GOOD, THE BAD AND THE UGLY

- The scope of the regime – what transactions are covered
- Monetary thresholds and the 'look back provisions'
- Fees and form requirements
- Strategic considerations for navigating the regime
- Process and timelines
- Insights from practical experience of the regime
- Top tips to ensure your organisation is ready

Presented by **Felicity McMahon**, Partner, Allens

PRIVACY: BREAKING DOWN THE SILOS

- Three privacy issues requiring cross team collaboration
 - › Implementation of new privacy laws
 - › 'Data audit' of existing data held to determine if the business is legally required or permitted to retain
 - › Business needing to implement solution involving biometric data
- Ways to successfully engage and enable relevant business areas and ensure these potentially risky projects aren't just the responsibility of legal

Presented by **Emily Booth**, Special Counsel, Holding Redlich and **Verity White**, Principal, Checklist Legal

EMPLOYMENT LAW LEGISLATIVE REFORMS AND UPDATES: THE TIME BOMBS AWAITING YOU

- Workplace law in an AI world
- Workplace surveillance
- Psychosocial safety
- General protections updates
- Working from home
- Redundancies and redeployment

Presented by **Caroline Mense**, Principal Lawyer, Legal Enablers

SESSION 2: ETHICS, PROFESSIONAL SKILLS & PRACTICE MANAGEMENT FOR IN-HOUSE COUNSEL

10.45AM TO 1.45PM 263N07B

\$420

✓ *Practice Management & Business Skills*

GOVERNANCE ESSENTIALS: PRACTICE MANAGEMENT FOR IN-HOUSE LAWYERS AND ASSURANCE FUNCTIONS

- Learn how to integrate these functions while maintaining independence, managing conflicts, and driving accountability
- Discover practical strategies for strong internal controls, transparent decision making and continuous improvement – ensuring that your governance function adds measurable value to your organisation

Presented by **Anna Campbell**, General Counsel, AFCA

✓ *Professional Skills*

HOW TO DESIGN AND IMPLEMENTATION YOUR AML/CTF PROGRAM - KEY STEPS TO 30 JUNE 2026

- How to conduct an ML/TF/PF Risk Assessment, focusing on your business' size, scale and complexity
- "How to Get your Board on Board": governance in a changing environment - how to present your AML/CTF Compliance Implementation Plan and keep your Board informed of key developments
- Designing your "100 Day Plan" - the best way to eat the elephant in operationalising your risk systems

Presented by **Louise Lane**, Principal, Lane Consulting and Advisory

✓ *Ethics & Professional Responsibility*

ETHICS & PROFESSIONAL RESPONSIBILITY FOR IN-HOUSE COUNSEL

A reminder of the ethical and professional responsibilities of In-House Counsel

Presented by **Linden Barnes**, Senior Ethics Solicitor, The Law Society of New South Wales

SESSION 3: TRENDS AND CASES: AI, CONTRACTS, IP, CONSUMER LAW AND ESG

2:15PM TO 6.30PM 263N07C

\$505

✓ *Practice Management*

AI STRATEGY

- Explore practical approaches to developing and implementing an AI strategy that balances innovation, risk management, and legal compliance

Presented by **Tuna Kutsal**, Head of Legal Operations Advisory, Herbert Smith Freehills Kramer

SMART LEGAL CONTRACTS: AUTOMATING LEGAL AGREEMENTS AND DATA AND AI AUTHENTICITY

- Smart Contracts v Smart Legal Contracts
- Smart legal contracts as property
- Data collection: issues and key focus areas
- Smart legal contracts and AI Agents

Presented by **James Myint**, Partner, Stirling & Rose

CURRENT HOT TOPICS – IP AND CONSUMER LAW ISSUES FOR YOUR ORGANISATION

- New product launches
- Lookalike products: law of unfair competition?
- IP licensing: tips and watch outs
- Business sale: your IP assets and confidential information
- Navigating new media IP opportunities and challenges for brand owners including AI and influencer marketing
- Consumer law issues: latest trends and cases

Presented by **Alison Jones**, Special Counsel, Corrs Chambers Westgarth

ESG & CLIMATE RISK

Examine how evolving ESG and climate risk obligations are reshaping corporate governance, disclosure and liability for in-house legal teams navigating regulatory and stakeholder expectations

ATTEND THE FULL DAY AND EARN

10 CPD UNITS

- 6 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 2 CPD units in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



NAVIGATING THE CHANGES IN LIQUOR LICENSING LAWS AND GAMBLING REFORMS

WEDNESDAY, 4 MARCH 2025
2.00PM TO 3.00PM

\$160
WEB263V25

Gain practical insights into Victoria's evolving liquor and gaming framework. Examine how the removal of local planning permits under Amendment VC286 is reshaping approvals for liquor and hospitality. Discover new opportunities for wine and craft producers without cellar doors. Identify compliance challenges under the Gambling Legislation Amendment Bill 2025 and develop strategies to improve the processing of liquor and gambling applications. Apply these insights to stay informed, practical and confident in navigating Victoria's changing regulatory landscape.

VICTORIA LIQUOR AND GAMING IN FOCUS: CHANGES IN LIQUOR LICENSING LAWS AND GAMBLING REFORMS

- Examine how the removal of local planning permits under Amendment VC286 reshapes liquor and hospitality approvals
- Explore new opportunities for wine and craft producers operating without cellar doors
- Address compliance challenges arising from the Gambling Legislation Amendment Bill 2025
- What ways can we improve the processing of Applications

Panelists:

Madeleine Lee, Senior Associate, Zervos Lawyers
Matthew Elefanti, Director, BSP Lawyers



1 HOUR CRITICAL UPDATES



VICTORIAN CONSTRUCTION LAW: NAVIGATE THE REFORMS, MASTER THE RISKS

THURSDAY, 5 MARCH 2026
9.00AM TO 1.15PM

\$505
263V04

Join an in-depth exploration of the sweeping changes reshaping Victoria's construction landscape. This comprehensive program covers critical reforms introduced by the *Building Legislation Amendment (Buyer Protections) Act 2025* and the *Domestic Building Contracts Amendment Act 2025*. Gain practical drafting strategies for managing contractual risks drawn from expert experience and an analysis of recent case law. Navigate dispute resolution forum choice and the implications plus address the challenges when faced with insolvency within the project, with insights drawn from real-world cases and legislative updates. Presented by expert practitioners, this is an essential event for lawyers advising clients in construction - don't miss the opportunity.

Chair: **Albert Monichino KC**, Barrister, Arbitrator & Mediator, Owen Dixon Chambers

RECENT TRENDS AND REFORMS IN VICTORIAN CONSTRUCTION LAW

Take a deep dive into two pieces of legislation that are set to reform the construction industry in Victoria.

- The *Building Legislation Amendment (Buyer Protections) Act 2025*, which saw the introduction of the Building & Plumbing Commission which will see:
 - › First-resort domestic building insurance (Statutory Insurance Scheme)
 - › Developer bond scheme for multi-storey developments
 - › Rectification Orders
 - › Stricter financial capacity tests for builder registration
- The *Domestic Building Contracts Amendment Act 2025*, passed on 11 September 2025, which will see:
 - › Progress payment stages and progress payment limits
 - › Tighter cost-escalation regulation
 - › Exclusion from domestic work to which the *DBC Act* applies
 - › Single variation process
 - › Tighter termination rights

Presented by **Donna Abu-Elias**, Director and Principal Lawyer, Spectrum Lawyers; Nationally Accredited Mediator

MANAGING RISKS IN CONSTRUCTION CONTRACTS

- Identifying and mitigating the key contractual risks that commonly expose principals, contractors and consultants across Australian construction projects
- Drafting strategies to manage scope, variations, latent conditions, time-related claims, indemnities and insurance interface
- Navigating unfair contract terms, proportionate liability, and professional indemnity limitations in consultancy and head contract frameworks
- Practical insights drawn from recent disputes, adjudications and case studies on how contractual misalignment escalates project and insurance risk

Presented by **Kerry Iouliaou**, Partner, Colin Biggers & Paisley; Leading Construction and Infrastructure Lawyer, *Doyle's Guide 2025*

CONFUSION REGARDING FORUMS AND CONSTRUCTION DISPUTES: CHOOSING THE BEST FORUM

- Gain a comparison of dispute resolution options in Victoria:
 - › Statutory and Tribunal Avenues - VCAT, Domestic Building Dispute Resolution Victoria (DBDRV - now part of the BPC)
 - › State courts: Magistrates, County, Supreme
 - › Private avenues: adjudication under the *Security of Payment Act* (VIC), arbitration, Mediation/Conciliation
- Analyse the jurisdictional overlaps and limitations, such as monetary thresholds and subject-matter restrictions
- Examine recent cases illustrating the consequences of forum choice in construction disputes
- Practical criteria for selecting the most effective forum, including enforceability of decisions, appeal rights and procedural timelines

Presented by **Harriet Warlow-Shill**, Founding Partner, Warlows Legal

DEALING WITH INSOLVENCY IN CONSTRUCTION

With rising insolvency in Victoria's construction sector—over 1,051 builder collapses in FY2025 (29% of Australia's total)—gain guidance on dealing with insolvency in your construction law matters.

Presented by **Jamie O'Regan**, Barrister, Dawson Chambers

ATTEND AND EARN

1 CPD UNITS

- 1 CPD units in Substantive Law

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law

IN-PERSON
OR ONLINE

FAMILY LAW CONFERENCE: PROPERTY MATTERS, SKILLS AND ETHICS

THURSDAY, 5 MARCH 2026
9.00AM TO 5.15PM\$795
263V03

Join some of Australia's leading family law specialists for this advanced examination of the developments shaping family law. Gain essential updates on the reforms, Shinohara and the new Kennon provisions, plus practical insights on trusts, third-party interests and working with experts. Develop a deeper understanding of your ethical obligations in family law property matters, effectively managing third-party joinder plus discover practical strategies for managing high-conflict and trauma-impacted clients with confidence.

SESSION 1: REFORMS, SHINOHARA, TRUSTS AND EXPERTS UPDATE

9.00AM TO 1.15PM 263V03A

\$505

Chair: **Margaret Neal**, Principal, marshalls+dent+wilmoth lawyers; Preeminent Family & Divorce Lawyer, *Doyle's Guide 2025*

FROM REFORM TO REALITY: HOW THE COURTS ARE APPLYING THE FAMILY LAW CHANGES

- Brief overview of the amendments
- Essential cases considering the amendments
- Trends moving forward and tips for practice

Presented by **Dr Robin Colesmith**, Barrister, Holmes List Barristers; co-author 'Family Law 7th Edition'; Recommended Family Law Junior Counsel, *Doyle's Guide 2025*

FAMILY VIOLENCE AND PROPERTY SETTLEMENTS: PRACTICAL IMPLICATIONS OF THE NEW S 74(4)(CA)

- Understanding how *Kennon v Kennon* [1997] FamCA 27 has been codified in the new s74(4)(ca)
- Navigate through how the courts are interpreting and applying the legislative change in practice
- Practical tips for drafting affidavits that address family violence issues

Presented by **Jacky Campbell**, Partner, Forte Family Lawyers; Leading Family & Divorce Lawyer, *Doyle's Guide 2025*

FAMILY LAW ADDBACKS AFTER SHINOHARA: WHERE TO FROM HERE?

- What has the impact of Shinohara been and how have subsequent cases dealt with addbacks
- Impact on the drafting of balance sheets and in particular contingent and expected liabilities
- How do we deal with the payment of legal fees
- Funding legal fees post Shinohara: options and approaches
- How does Shinohara impact application for injunctions to freeze property?
- How to successfully run a wastage argument

Presented by **Rachell Davey**, Partner, Lander & Rogers; Accredited Specialist in Family Law; Recommended Family & Divorce Lawyer, *Doyle's Guide 2025*

'BANK OF MUM AND DAD': TREATMENT OF TRUSTS AND EQUITABLE INTERESTS IN FAMILY LAW

- Explore how the courts are approaching the 'Bank of Mum and Dad'
- Examine recent decisions on trusts, equitable interests and third-party contributions
- Gain practical guidance on managing these complex financial relationships in property settlements

Presented by **Lachlan Wraith**, Barrister, Foley's List; Recommended Wills & Estates Litigation Barrister, *Doyle's Guide 2025*

THIRD PARTY JOINDER: A PRACTICAL DEEP DIVE

- Evidence required for joinder and who can be joined
- Managing joinder when acting for third party
- Court's approach to joinder applications
- Costs orders
- Recent case law, trends and alternatives to joinder

Presented by **Paul Fildes**, Principal, Taussig Cherrie Fildes Family Lawyers; Accredited Specialist in Family Law; Preeminent Family & Divorce Lawyer, *Doyle's Guide 2025*

SESSION 2: ETHICS, PROFESSIONAL SKILLS & PRACTICE MANAGEMENT FOR FAMILY LAWYERS

2.00PM TO 5.15PM 263V03B

\$420

Chair: **Jason Walker**, Partner, Forte Family Lawyers; Accredited Specialist in Family Law; Leading Family & Divorce Lawyer and Leading Family Lawyer (High-Value & Complex Property Matters), *Doyle's Guide 2025*

✓ *Ethics & Professional Responsibility*

NAVIGATING PROFESSIONAL OBLIGATIONS IN PROPERTY MATTERS

- Professional obligations pursuant to post 10 June 2025 amendments: when negotiating or litigating
- Obligation Solicitors Conduct Rules and Family Law Rules
- Disclosure issues and consequences of non-disclosure
- New Section 71B and penalties
- When you should cease acting for the client
- Recent cases

Presented by **Caroline Counsel**, Principal, Caroline Counsel Family Lawyers; Accredited Specialist in Family Law

✓ *Professional Skills*

SINGLE EXPERTS: WHAT THE RULES REQUIRE AND HOW TO GET IT RIGHT

- What are the rules: when can you get an adversarial expert/ when can give evidence
- What to do when you don't agree on the expert
- How to do a proper joint letter of instructions to the expert
- Asking questions of the expert properly and effectively
- Content of a statement of facts
- Cross examination
- Recent cases

Presented by **Jim Mellas**, Barrister, Foley's List; Recommended Family Law Counsel, *Doyle's Guide 2025*

✓ *Practice Management & Business Skills*

STRATEGIES TO CREATE A TRAUMA INFORMED FAMILY LAW PRACTICE

- Why creating a trauma informed Family Law Practice is good for you, your clients and your practice
- Client relationships: moving away from blame and toward supportive legal engagement with your clients
- Understanding how trauma can shape your clients' behaviour, and how to manage anger, aggression and difficult interactions with clients or the other side
- Practical strategies for trauma informed practice in difficult situations: clients with ADHD, ASD and other mental health conditions

Facilitator

Jason Walker, Partner, Forte Family Lawyers

Panelists

Associate Professor Becky Batagol, Monash University**Meredith Fuller OAM**, Psychologist, Meredith Fuller and Brian Walsh Psychologists**Suzie Nesbitt**, Integrated Programs Manager, Women's Legal Service Victoria
Marguerite Picard, Founder and Director, Support for Lawyers

LANDMARK CASES EXAMINED

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 4 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



EVIDENCE AND ADVOCACY CONFERENCE 2026

THURSDAY, 5 MARCH 2026
9.00AM TO 5.15PM

\$795
263N10

Take a deep dive into every litigator's essential skills - evidence and advocacy. Refine your courtroom skills, work with technological shifts and master the nuances of presenting and challenging evidence. Whether you're a seasoned advocate or building your litigation toolkit, gain invaluable insights and practical tips from an experienced panel of expert barristers and litigators. Be guided through admissibility and challenges of expert evidence, hearsay and working effectively with the exceptions and navigating the use of AI and evidence. Gain strategies and insight on effective oral and written submissions, advocacy in interlocutory hearings and more.

SESSION 1: NAVIGATING THE EVIDENCE: TOOLS, STRATEGIES AND IMPLICATIONS

9.00AM TO 1.15PM 263N10A **\$505**

Chair: **Vera Culkoff**, Barrister, 2 Selborne Chambers

✓ Professional Skills

ADMISSIBILITY AND CHALLENGES OF EXPERT EVIDENCE

- Relevance, admissibility and proper objections
- Identifying the weaker aspects of admissible expert evidence
- Cross-examination of experts
- Some recent cases

Presented by **Tomislav Bicanic**, Barrister, Trust Chambers

HEARSAY AND EXCEPTIONS

- What is hearsay - a refresher of the principle and rules under the *Evidence Act 1995*
- Exceptions to the hearsay rule
- Other *Evidence Act* provisions

Presented by **Joel Brook**, Barrister, 5 Wentworth Chambers

✓ Professional Skills

EVIDENCE AND AI: NAVIGATING THE CURRENT LEGAL LANDSCAPE

- When can and can't AI be used
- Using AI tools in evidence preparation and evidence review
- Avoiding pitfalls when using AI

Presented by **Michael Williams**, Partner, Gilbert + Tobin; *Best Lawyers 2026*, Alternative Dispute Resolution, Class Action Litigation, Entertainment Law, Intellectual Property Law and Litigation

✓ Professional Skills

STRATEGIES FOR MANAGING THE COLLECTION AND PREPARATION OF EVIDENCE

Presented by **Youssef Maksisi**, Principal, Maksisi Lawyers

SESSION 2: STRATEGIES FOR MANAGING THE COLLECTION AND PREPARATION OF EVIDENCE

2.00PM TO 5.15PM 263N10B **\$420**

Chair: **Talitha Fishburn**, Barrister, 4 Wentworth Chambers and Black Chambers

✓ Professional Skills

EFFECTIVE ORAL AND WRITTEN SUBMISSIONS

- Begin from the finish line – why do it at all?
- Interconnection between affidavit evidence and submissions
- Focus on the audience
- Preparation is the key
- Being flexible
- Know your matter

Presented by **Irina Hoskinson**, Barrister, Latham Chambers

✓ Professional Skills

ADVOCACY IN INTERLOCUTORY HEARINGS

- Written advocacy/submissions
- Tailoring the approach to the audience/judge
- Oral advocacy and tips for preparation
- Offers of compromise and costs

Presented by **Alexander Vial**, Barrister, 5 Wentworth Chambers

✓ Professional Skills

AI IN ADVOCACY: A SURVEY OF SOME KEY VIEWS TO DATE

- In recent times, AI has rapidly developed as a field. It has affected various fields and professions, including the law and advocacy. There have been a range of views from the judiciary and the legal profession generally
- Survey of them in the context of advocacy with a view to assessing what impact AI has had on advocacy to date

Presented by **Fabian Di Lizia**, Barrister, 5 Wentworth Chambers.

*Best CPD of
my career*

*First class presenters
on topics of relevance
to all lawyers practising
in litigation*

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 6 CPD units in Professional Skills
- 1 CPD units in Substantive Law

IN-PERSON
OR ONLINE**ADMINISTRATIVE LAW ESSENTIALS:
THE CORE PRINCIPLES****THURSDAY, 5 MARCH 2026**
2.00PM TO 5.15PM**\$420**
263V19

Be guided through a practical, skills-focused roadmap for decision-makers navigating the complexities of administrative law. Across interactive sessions, you will explore how to make sound administrative decisions, understand the sources and limits of their authority and apply principles of bias and natural justice to ensure fairness and transparency. Uncover best practice for writing defensible decisions with guidance on clarity, logic and common drafting pitfalls, supported by model templates and checklists. Gain insights into judicial review and accountability, examining key grounds for challenge, standards of review and lessons from recent high-profile cases. Equip yourself with the tools to make legally robust, transparent and defensible decisions in any administrative context.

Chair: **Georgina Rhodes**, Barrister, Ah Ket Chambers✓ *Professional Skills***A PRACTICAL GUIDE TO MAKING ADMINISTRATIVE DECISIONS**

- What are the key questions to ask yourself when making administrative decisions?
- Where does the power come from to make that decision?
- Am I authorised to make that decision?
- Can I delegate the power to make that decision?
- What must I consider when making that decision?
- What evidence is that decision based on?

Presented by: **Kylie Walsh**, Principal, Russel Kennedy**ADMINISTRATIVE LAW PRINCIPALS OF BIAS AND NATURAL JUSTICE**

- Overview of the principals of bias and nature justice in decision making
- Recent examples of developments in bias and natural justice
- How decisions can so often come unstuck if these principals aren't considered and adhered to

Presented by **Claire Alexander**, Senior Associate, Russel Kennedy✓ *Professional Skills***WRITING DEFENSIBLE DECISIONS**

- Structuring reasons for decision
- Clarity, logic, and transparency in written reasoning
- Common pitfalls in drafting statements of reasons
- Model templates and checklists for decision-makers

Presented by **Catharine Thorpe**, Barrister, List G Barristers**JUDICIAL REVIEW AND ACCOUNTABILITY**

- Overview of judicial review principles under the ADJR Act and common law
- Common grounds for challenge: jurisdictional error, improper purpose, unreasonableness
- Standard of review and remedies available
- Lessons from recent Federal Court and High Court decisions
- Review of recent high-profile cases (like *Sofronoff v ACT Integrity Commission*) to illustrate limits of reviewability and the rule of law in administrative systems.

Presented by **Nilanka Goonetillake**, Barrister, Aickin ChambersONLINE
ONLY**MANAGING MEDICAL NEGLIGENCE
CLAIMS****FRIDAY, 6 MARCH 2026**
9.00AM TO 1.15PM**\$505**
WEB263V08

Take a deep dive into managing medical negligence claims with this essential seminar covering major reforms, landmark decisions and practical risk insights. Begin with an overview of new *Aged Care Act* and its implications for providers, practitioners and claims. Examine the High Court's significant judgment in *Stewart v Metro North Hospital and Health Service*, exploring how it reshapes damages principles in catastrophic injury litigation. Gain critical guidance on medical indemnity insurance, including mandatory requirements, available cover and the key traps that can expose practitioners and advisers to unexpected liability. Develop your understanding under the guidance of leading experts who will equip you with the knowledge needed for confident, contemporary practice.

THE AGED CARE LANDSCAPE IN LIGHT OF THE NEW AGED CARE ACT

- Key changes in the new *Aged Care Act* 2024 (Cth) (which came into effect 1 November 2025)
- The Statement of Rights
- The new compensation pathway
- Restrictive practices obligations
- Governance risks

Presented by **Lani Carter**, Special Counsel, Sparke Helmore Lawyers**DAMAGES IN CATASTROPHIC INJURY CLAIMS AND THE SIGNIFICANCE OF STEWART V METRO NORTH HOSPITAL AND HEALTH SERVICE [2025] HCA 34**Presented by **Samuel Pearce**, Principal Lawyer, Maurice Blackburn Lawyers**MEDICAL INDEMNITY INSURANCE: TIPS AND TRAPS**

- Discussion of the requirements for medical indemnity insurance for doctors
- Types of insurance available
- Loopholes and traps to be aware of

Presented by **Emily Hart**, Principal, Arnold Thomas & Becker Lawyers:
Accredited Specialist in Personal Injury Law; Deputy Chair of the Health Law Committee, Law Institute of Victoria and Joel Harris, Barrister, Greens List

**ACCREDITED SPECIALISTS**

Are required to complete
12 Units of CPD each year

ATTEND AND EARN**3 CPD UNITS**

- 1.5 CPD units in Substantive Law
- 1.5 CPD units in Professional Skills

ATTEND AND EARN**4 CPD UNITS**

- 4 CPD units in Substantive Law



IMMIGRATION LAW CONFERENCE 2026

FRIDAY, 6 MARCH 2026
9.00AM TO 5.15PM

\$795
263N33

Where is migration law heading through 2026? Record caseloads, tighter compliance, delays, new Ministerial Guidelines and legal alerts are constantly reshaping the practice. Migration practitioners are adapting fast, carrying the weight of clients whose futures depend on them, often navigating cultural and linguistic barriers along the way. Returning by popular demand after last year's sold-out success, this year's conference brings together judges from the Federal Circuit and Family Court of Australia, leading barristers and solicitors to share frontline insights and strategies. Gain practical guidance to manage new visa policies, compliance risks and complex cases - from PIC 4020 refusals and employer sanctions to Tribunal strategy, ethics and character cancellations.

SESSION 1: NAVIGATING VISAS: STRATEGIES, CASES AND JUDICIAL DEVELOPMENTS

9.00AM TO 1.15PM 263N33A

\$505

INSIGHTS FROM THE FEDERAL CIRCUIT AND FAMILY COURT OF AUSTRALIA

- Presented by **Judicial Registrar Greg Rohan**, Director of Migration Registrars and Legal Operations, Federal Circuit and Family Court of Australia (Division 2)

BEYOND REFORM: NAVIGATING THE EMPLOYER SPONSORED VISA LANDSCAPE

With the new framework now well established, focus has moved from reform to refinement.

- Unpack the key issues facing sponsors and practitioners: compliance, salary thresholds, data sharing and the Department's evolving risk profile - and how best to manage them

Presented by **Rebecca Thomson**, Partner, BDO

FAMILY LAW VISAS AND PROTECTION VISAS

- Evolving family visa framework and updates
- Protection visa pressures and current challenges
- Tribunal and judicial review trends intersecting with family and protection claims

Presented by **Marial Lewis**, Principal Solicitor and Founder, Crossover Law Group; Accredited Specialist in Immigration Law, *Best Lawyers 2025*, Ones to Watch Immigration Law

DEVELOPMENTS IN VISA CANCELLATION JURISPRUDENCE: AN ANALYSIS OF SIGNIFICANT RECENT CASES AND THEIR BROADER IMPLICATIONS

- Gain a comprehensive analysis of recent key cases, including, but not limited to, the s501BA framework, and consider their wider implications for immigration practitioners
- Explore emerging themes, shifts in reasoning and practical insights for advising clients affected by visa cancellation and character decisions

Presented by **Chris Honnery**, Barrister, Tenth Floor St James Hall Chambers

AFTER NZYQ: ADVERSE INDIRECT CONSEQUENCES IN AUSTRALIAN CHARACTER AND STATUS DECISION-MAKING

- Discuss that after NZYQ, decision-makers correctly accept detention's constitutional limits but undervalue the foreseeable burdens of community-based control in ss 501/501CA decisions, with Directions 99/110 and LPDT-style materiality insulating errors (notably around curfews and electronic monitoring)
- Explore the call for integrating those post-release burdens into the "legal consequences" analysis—supported by close readings of recent reasons (including AJN23 and the s 197C/third-country interface)—to recalibrate guidance and judicial review.

Presented by **Associate Professor Dr Jason Donnelly**, Barrister, Latham Chambers

SESSION 2: ETHICS FOR IMMIGRATION LAWYERS AND AGENTS

2.00PM TO 3.30PM 263N33B

\$230

✓ *Ethics & Professional Responsibility*

ETHICAL RESPONSIBILITIES WHEN ADVISING CULTURALLY AND LINGUISTICALLY DIVERSE CLIENTS

- Gain expert insight from Professor Mary Crock who draws on her extensive experience in immigration law to explore the lawyer's ethical duties when communication barriers, cultural expectations, and systemic disadvantages intersect
- Secure guidance on managing interpreter use, informed consent, confidentiality and professional conduct in cross-cultural contexts

Presented by **Professor Mary Crock**, Professor, The University of Sydney, Accredited Specialist Immigration Law; *Best Lawyers* since 2008, Immigration Law

SESSION 3: BUILDING AND MANAGING A WINNING CASE, AND JURISDICTIONAL ERROR IN IMMIGRATION LAW

3.45PM TO 5.15PM 263N33C

\$230

BUILDING AND MANAGING A WINNING CASE

When complex migration matters reach the Tribunal, every procedural step and evidentiary choice can determine the outcome. This practical panel brings together leading barristers and solicitors to share expert insights including:

- Strategies on running Tribunal matters effectively, from managing evidence, time limits and client expectations to addressing the toughest issues under PIC 4020, dependency, Schedule 1 pitfalls and health waivers
- Unpack the latest Ministerial Guidelines

Moderator:

Marial Lewis, Principal Solicitor and Founder, Crossover Law Group; Accredited Specialist in Immigration Law, *Best Lawyers 2025* Ones to Watch Immigration law

Panellists:

Nick Poynder, Barrister, Rosny Chambers

Simon Jeans, Principal Lawyer, Jeans Lawyers

Theresa Baw, Barrister, Frederick Jordan Chambers

JURISDICTIONAL ERRORS: HOW TO SPOT AND USE THEM

- Introduction to jurisdictional error types
- Materiality
- How to spot jurisdictional error
- Why decisions can be vacated due to jurisdictional error
- How to argue decisions should be vacated
- Where decisions are not vacated: overview of judicial review and court process

Presented by **Sergio Zanotti Stagliorio**, Barrister and Migration Law Lecturer, Castan Chambers

MIGRATION AGENTS MAY ATTEND AND CLAIM 5 CPD POINTS IN CATEGORY B – CONFERENCE (CN) FOR MIGRATION AGENTS, INCLUDING 1 MANDATORY CPD POINT IN ETHICS

MARA APPROVAL NUMBERS

Session 1: 2 POINTS (CN197)

Session 2: 1 POINT MANDATORY ETHICS (M1B10063)

Session 3: 2 POINTS (CN198)

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 5.5 CPD units in Substantive Law
- 1.5 CPD units in Ethics & Professional Responsibility



DISCRIMINATION, BULLYING AND SEXUAL HARASSMENT RISKS AND CLAIMS

TUESDAY, 10 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263N12

This practical webinar provides employers with a clear roadmap for navigating the complex legal landscape of workplace discrimination, bullying, and sexual harassment. Across expert-led sessions, participants will gain insights into key legislative frameworks, recent court decisions shaping 2026, and best-practice strategies for early intervention, complaint management, and organisational risk mitigation. You will leave equipped with actionable knowledge to prevent and respond to workplace misconduct, minimise risk and foster a safer, more compliant work environment.

SETTING THE STAGE: A 101 FOR EMPLOYERS ON THE LEGAL LANDSCAPE WHEN MANAGING DISCRIMINATION, BULLYING AND SEXUAL HARASSMENT AT WORK

This introductory session will establish the legal foundation for the day by examining the complex and intersecting network of legislative and regulatory frameworks governing discrimination, workplace bullying, and sexual harassment in Australia. From the Fair Work Act to anti-discrimination laws, WHS responsibilities, positive duty obligations and emerging psychosocial hazard regulations, employers face an increasingly sophisticated compliance landscape with significant risk exposure.

This session will provide a high-level but practical explanation of how these overlapping obligations fit together, what they require from employers, and how they inform best-practice strategies for prevention, response, investigation and organisational risk mitigation.

Presented by **Elizabeth Aitken**, Partner, National Head of Workplace Relations & Safety, SLF Lawyers

LESSONS FROM THE COURTS: DISCRIMINATION, BULLYING AND SEXUAL HARASSMENT DECISIONS SHAPING 2026

An analysis of significant recent decisions from the Fair Work Commission, Federal Court, and state tribunals - highlighting how legal principles are evolving around liability, procedural fairness, vicarious responsibility and damages

Presented by **Chris McArdle**, Principal, McArdle Legal; Accredited Specialist in Employment and Industrial Law

MANAGING COMPLAINTS AND EARLY INTERVENTION

Practical steps for addressing bullying or harassment issues early, including informal resolution, mediation and risk management.

Presented by **Storm Carnie**, Practice Leader – Integrity and Compliance, Melbourne, Worklogic

GENERAL PROTECTIONS: A REVIEW OF RECENT DECISIONS IN RELATION TO REMEDIES

This session will review both key decisions and recent decisions in relation to remedies, including injunctions, compensation, reinstatement and costs.

Presented by **Andrew Wilson**, Barrister, State Chambers



CROSS BORDER CONTRACTS: AVOIDING RISKS AND DISPUTE RESOLUTION

TUESDAY, 10 MARCH 2026
2.00PM TO 5.15PM

\$420
WEB263N13

Examine cross-border contracts and disputes including the legal risk, enforcement and the strategies you need. As global transactions grow in complexity, you must be equipped to navigate jurisdictional challenges, enforce judgments across borders and manage IP, privacy and dispute resolution in international contracts. Walk away with practical insights and drafting strategies from leading experts to help you advise confidently in cross-border matters and mitigate legal risk.

Chair: **Kevin Tang**, Barrister, 8 Wentworth Chambers

JURISDICTION, GOVERNING LAW AND ENFORCEMENT OF JUDGEMENT

- Establishing jurisdiction: Over the parties and over the subject matter
- Restraining proceedings: interstate and international cases
- Governing law
- Proper law of the contract: subjective and objective proper law
- Enforcement of judgments
- Registration of judgments: interstate and international

Presented by **Jennifer K Mee**, Barrister, 6 St James Hall Chambers

INTELLECTUAL PROPERTY RIGHTS, PRIVACY LAWS & CROSS- BORDER COMPLIANCE

- Intellectual Property Rights (IPR) in Cross-Border Contexts:
 - › Navigating international treaties (registerable IPRs, copyright rights)
 - › Ownership disputes
 - › Domain name disputes
- Privacy laws Across Borders:
 - › Exploring how different countries enforce privacy laws
 - › How to navigate global business operations. Compliance is vital
- Data security and breach notification:
 - › Data breaches can have significant consequences
 - › Understanding notification requirements is essential for businesses
- Litigation, due diligence and drafting Issues:
 - › Due diligence
 - › Drafting cross-border agreements

Presented by **Nicole Murdoch**, Partner, Thynne + Macartney Lawyers; Leading Intellectual Property Lawyer, *Doyle's Guide*

CROSS BORDER DISPUTE RESOLUTION

- Governing law: how to choose a governing law and top drafting tips
- Mediation and international settlement agreements: framework for recognition and enforcement
- Jurisdiction clauses: types of jurisdiction clauses, and pros and cons
- Arbitration clauses: benefits of arbitration for cross-border contracts, and pitfalls to avoid

Presented by **Daniel Allman**, Partner, Norton Rose Fulbright



NEED MORE EMPLOYMENT LAW CPD POINTS?

See page 33 for Workplace Law in Focus

BACK
by popular
demand

ATTEND AND EARN

4 CPD UNITS

- 4 CPD Units in Substantive Law

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Substantive Law

IN-PERSON
OR ONLINE

STATUTORY INTERPRETATION: THE EVOLVING PRINCIPLES AND PRACTICAL REALITIES

WEDNESDAY, 11 MARCH 2026
9.00AM TO 1.15PM

\$505
263V10

Join for a practical and insightful exploration of statutory interpretation in action. Unpack how interpretive principles apply not only to legislation but also to contracts and administrative decision-making. Examine the intersection of human rights and interpretation, review recent key decisions plus gain hands-on strategies for framing arguments, drafting advice and avoiding common interpretive pitfalls. All guided by expert and experienced practitioners.

Chair: **Dan Star KC**, Barrister, List A Barristers

✓ Professional Skills

CLAUSE AND EFFECT: INTERPRETATION BEYOND THE STATUTE BOOK

Unpack the core principles of statutory interpretation and how these principles translate into practical strategies for interpreting contracts and commercial documents.

Through an exploration of established interpretative frameworks and recent judicial developments, you will gain actionable insights into resolving ambiguity and how to navigate complex contractual provisions with confidence and precision.

Presented by **Nidal Sayegh**, Special Counsel – Commercial Government & Not for Profit, Maddocks

✓ Professional Skills

STATUTORY INTERPRETATION AND HUMAN RIGHTS

- The role of international law and human rights norms in interpretation
- The impact of human rights legislation in jurisdictions such as Victoria, Queensland, and the ACT
- How courts balance statutory text with human rights principles

Presented by **James Cameron**, Barrister, Castan Chambers

✓ Professional Skills

PRACTICAL AND PROFESSIONAL SKILLS IN STATUTORY INTERPRETATION

- How to frame statutory arguments in litigation
- Drafting advice and statutory compliance for in-house and government lawyers
- Practical exercises in construing complex statutory provisions

Presented by **James Stoller**, Barrister, Ah Ket Chambers

✓ Professional Skills

STATUTORY INTERPRETATION AND RECENT DECISIONS: WHAT ARE THE KEY TAKEAWAYS?

A practical guide to key decisions and what are the important takeaways when applying statutory interpretation principles.

Presented by **Natalie Blok**, Barrister, Ah Ket Chambers

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Professional Skills

IN-PERSON
OR ONLINE

THE CHANGING FACE OF ADMINISTRATIVE DECISION MAKING: AI, ERROR AND EXECUTIVE POWER

WEDNESDAY, 11 MARCH 2026
2.00PM TO 5.15PM

\$420
263V11

As technology, policy and governance evolve, so too must administrative decision-making. Explore the future and challenges of public decision-making in Australia. Focus on AI and Automated Decision-Making, examining how to design your decision-making systems consistent with transparency, procedural fairness, and meaningful review. Gain a practical guide to avoiding common errors in administrative decisions, helping decision-makers build confidence and compliance in statutory contexts. Unpack judicial review of non-statutory executive action, clarifying when and how exercises of pure executive power are justiciable. Together, these sessions offer a comprehensive update for government lawyers, regulators, and practitioners engaged in administrative law.

✓ Professional Skills

ADMINISTRATIVE LAW AND USE OF AI AND AUTOMATED DECISION-MAKING (ADM)

ADM is reshaping governance—but public law must keep pace.

- Designing ADM systems aligned with transparency, procedural fairness and human oversight
- Ensuring affected individuals are notified
- Embedding meaningful review pathways

Presented by **Amy Kelly**, Special Counsel, Maddocks

✓ Professional Skills

ADMINISTRATIVE DECISION-MAKING – HOW TO AVOID COMMON ERRORS

All sorts of government bodies make 'administrative' decisions, or decisions in a statutory context. Decision-makers need to be aware of such a statutory context before they make these kinds of decisions. Common errors in administrative decision-making tend to come from an overreliance on policy or practice, a lack of understanding of the nature of authority, and even a fear of the legislation itself. By learning to re-focus, decision-makers can gain confidence and improve the quality and lawfulness of their decision-making.

Presented by **Fiona McKenzie**, Barrister, Foley's List

JUDICIAL REVIEW OF NON-STATUTORY EXECUTIVE ACTION

- The circumstances where exercises of pure executive power will be justiciable
- The differences between judicial review of:
 - › statutory discretions
 - › exercises of pure executive power
- The different kinds of executive power, and the grounds on which exercises of pure executive power may be reviewed

Presented by **Jamie Blaker**, Barrister, Ah Ket Chambers



CALLING ALL GOVERNMENT LAWYERS!

Need your core points in Government
Sector Law? Turn to page 9

ATTEND AND EARN

3 CPD UNITS

- 1 CPD unit in Substantive Law
- 2 CPD units in Professional Skills



KEY CONCERNS IN FAMILY LAW FINANCIAL SETTLEMENTS IN 2026

WEDNESDAY, 11 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263N15

Gain expert guidance from leading family law specialists who will share their insights on key issues impacting financial matters in 2026. Covering later-in-life relationships, de facto thresholds, jurisdiction and forum challenges, plus enforcement of financial orders, you will gain practical and clear guidance, real-world examples and proven tips to help you navigate complex financial disputes with confidence.

Chair: Paul Doolan, Partner, Barkus Doolan Winning; Market Leader, Family & Divorce Lawyer and Preeminent Family Lawyer (High-Value & Complex Property Matters) Doyle's Guide 2025

LATER IN LIFE RELATIONSHIPS AND THE ESTATE PLAN ISSUES

- Characteristics of legal relationships:
 - › Differences between marital and de facto relationships
 - › Parties living separately or separated due to care requirements
- Considering capacity issues when entering/ leaving relationships and upon divorce:
 - › The relevant capacity tests
 - › The role of statutory will applications and of substitute decision makers
- Considering will drafting and disputes:
 - › Providing for a surviving spouse: appropriate provision and the role of BFAs
 - › Dealing with aged care funding arrangements
 - › Elder abuse and equitable claims: undue influence/ unconscionable conduct

Presented by Alison Ross, Partner, HopgoodGanim Lawyers; Leading Family Lawyer (High-Value & Complex Property Matters) Doyle's Guide 2025 and Paige Edwards, Partner, Head of Estates and Succession Practice, HopgoodGanim Lawyers; Accredited Specialist in Succession Law; Recommended, Wills, Estates & Succession Planning Lawyer, Doyle's Guide 2025

DEFACTO RELATIONSHIP: THRESHOLD, EVIDENCE AND RECENT CASES

Presented by Eleanor Lau, Partner, Lander & Rogers; Accredited Specialist in Family Law; Leading Family & Divorce Lawyer and Recommended Family Lawyer (High-Value & Complex Property Matters), Doyle's Guide 2025

JURISDICTION AND FORUM ISSUES

- Comparative analysis of jurisdiction and forum tests: Australia vs England
- Recent case law developments
- International binding financial agreements
- Practical tips for international matters

Presented by Charlotte Symes, Partner, Pearson Emerson

ENFORCING FINANCIAL ORDERS

- Steps prior to issuing
- Part 11.1: What types of obligations can be enforced? Types of orders the court can make
- Contempt of court
- Costs orders
- Section 79A(1)(c) and other possible solutions

Presented by Bronia Tulloch, Barrister, Foley's List

HOW TO PRESERVE THE ASSET POOL - POST SHINOHARA

- Injunctions or Interim Property Settlements
- Evidence required to support these application
- Not all is lost - strategies for ensuring that assets that have been dissipated are properly taken into consideration to achieve justice and equity
- Post Shinohara decisions of significance

Presented by Sarah Fiskien SC, Foley's List; Leading Family Law Junior Counsel, Doyle's Guide 2025



SKILLS INTENSIVE FOR PLANNING AND ENVIRONMENT LAWYERS

WEDNESDAY, 11 MARCH 2026
2.00PM. TO 5.15PM

\$420
WEB263Q07

A must-attend for planning and environmental lawyers. Join expert-led sessions designed to build practical capability and enhance your effectiveness. Learn proven strategies for drafting and responding to planning submissions and appeals. Strengthen your litigation approach with tips and techniques for strategic litigation. Gain actionable insights into evidence preparation and expert engagement. Secure practical knowledge you can apply immediately.

Chair: Breellen Warry, Partner, Maddocks; Leading Town Planning & Development Lawyer – New South Wales, Doyle's Guide 2025

✓ Professional skills

SKILLS FOR DRAFTING AND RESPONDING TO PLANNING SUBMISSIONS AND APPEALS

Presented by Mark Cowan, Special Counsel, Cooper Grace Ward

✓ Professional skills

SKILLS FOR EVIDENCE PREPARATION AND EXPERT ENGAGEMENT IN PLANNING DISPUTES

- Finding the right expert
- Working with experts in conciliation
- Hearing preparation (engagement, written evidence, oral evidence)

Presented by Joanna Ling, Partner, Thomas Geer; Recognised as 'One to watch' Best Lawyers 2025

✓ Professional skills

SKILLS FOR STRATEGIC LITIGATION IN PLANNING AND ENVIRONMENT LAW

- Before you begin: risks, costs and alternatives
- Why are planning and environment proceedings different from "conventional" litigation?
- Who is being put to proof, and for what?
 - › Resource / development consent proceedings v prosecutions

Presented by Matthew McDermott, Barrister, Quay 11 Chambers



**NEW SKILLS PROGRAM FOR
ENVIRONMENTAL LAWYERS**

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Professional Skills



MASTERING BUSINESS SALES SYMPOSIUM

WEDNESDAY, 11 MARCH 2026

9.00AM TO 5.15PM

\$795

WEB263N14

Acting on a business sale demands expertise across multiple areas of law to effectively manage the myriad risks in today's highly regulated corporate environment. The reality? No one can be an expert in everything, until now. Join an in-depth exploration of practical strategies and critical insights shaping modern transactions. Learn from leading experts as you understand how sustainability requirements are influencing transactions and how to take ESG into account in your transactions, navigate workforce transitions and *Fair Work Act* provisions, identify the data and privacy compliance pitfalls and master taxation strategies. Gain the business valuation skills, examine the common traps in business sale valuations plus gain your practice management and ethics points keeping you compliant. All in a day!

SESSION 1: STRATEGIES FOR INTER-DISCIPLINARY LEGAL ISSUES IN BUSINESS SALES TRANSACTIONS

9.00AM TO 1.15PM

WEB263N14A

\$505

 Chair: **Mayank Gupta**, Principal, Cornwalls

ESG REQUIREMENTS FOR BUSINESS SALES

- Learn how to integrate ESG considerations into your client's business transactions and the significance this holds for your deals.

Presented by **Alison Choy Flannigan**, Partner, Hall & Wilcox; *Best Lawyers 2008-2024*, Biotechnology Law, Health Law, Preeminent Health Lawyer, *Doyle's Guide 2024*

EMPLOYMENT LAW AND BUSINESS SALES

- Understanding the significance of employment factors in business sales
- Navigating workforce transition: provisions within the *Fair Work Act* (FWA)
- Due diligence must-dos
- Nuances of adjustments

Presented by **Michael Byrnes**, Partner, Swaab

CYBER SECURITY AND TECHNOLOGY (INCLUDING GENERATIVE AI) ISSUES IN BUSINESS TRANSACTIONS

- How are privacy, data and cybersecurity risks legally governed?
- What are some privacy, data and cybersecurity legal risks that seasoned technology and cyber lawyers look out for when providing legal assistance?
- Once the sale has concluded, what are the compliance regimes that need to set-up to comply with the privacy, data and cybersecurity laws?

Presented by **Dalvin Chien**, Partner, Mills Oakley

TAXATION ISSUES IN BUSINESS SALES

Take a deep dive into the key tax considerations in relation to medium to large business sales, including:

- Asset vs share sales
- Pre-sale restructures
- CGT roll-overs.
- Deferred and contingent consideration
- Key tax clauses in sale contracts

Presented by **George Bassil**, Senior Associate, Arnold Bloch Leibler

SESSION 2: ETHICS, PRACTICE MANAGEMENT & PROFESSIONAL SKILLS IN BUSINESS LAW

2.00PM TO 5.15PM

WEB263N14B

\$420

 Chair: **Amanda Comelli**, Partner, Brown Wright Stein Lawyers

✓ Ethics & Professional Responsibility

A PRACTICAL GUIDE TO ETHICAL CHALLENGES IN BUSINESS SALES

- Legal duties and ethical obligations in commercial sales with various stakeholders
- The duty of disclosure and conduct in disclosure
- The duty to correct, mistakes whether common, mutual, or unilateral
- Conflicts of interest and what these mean in a transactional sales environment
- An analysis of recent key decisions
- Case studies and ethical dos and don'ts for lawyers negotiating business contracts

Presented by **Andrew Pavuk**, Executive Principal, Pavuk Legal

✓ Practice Management & Business Skills

AML/CTF COMPLIANCE IN BUSINESS SALES

Compliance with AML/CTF reforms are due to apply for lawyers on 1 July 2026. These reforms will significantly impact your practice, giving them less than 6 months to prepare for the changes. How can you get ready for compliance and what are the considerations for your practice?

- Delve deep into what legal professional practices need to consider in the development of AML/CTF policies and procedures, highlighting key considerations and effective implementation practices

Presented by **Katherine Shamaï**, Partner, Grant Thornton

✓ Professional Skills

UNDERSTANDING BUSINESS SALE VALUATIONS

- When valuations are required
- The difference between price and value
- Valuation approaches and methods
- Discounts and premiums
- What are value drivers?
- What about synergies?
- Common traps and pit falls

Presented by **Fiona Hansen**, Senior Managing Director, FTI Consulting

ATTEND THE FULL DAY AND EARN
7 CPD UNITS

- 4 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



ENTERTAINMENT LAW: NAVIGATING NEW CHALLENGES

WEDNESDAY, MARCH 11 2026
9.00AM TO 5.15PM

\$795
263N18

The legal landscape around funding incentives, copyright, and AI is rapidly evolving. One year on from major reforms to the Producer Offset and Division 376, it is essential to be across updated QAPE assessments, recent AAT appeals, and the changing role of Screen Australia. At the same time, the rise of generative AI is prompting a re-evaluation of copyright law and regulatory frameworks in Australia and globally.

SESSION 1: INDUSTRY FRAMEWORKS AND LEGAL DEVELOPMENTS

9.00AM TO 1.15PM 263N18A

\$505

Chair: **Janine Lapworth**, Legal Consultant

ONE YEAR ON: PRODUCER OFFSET, DIVISION 376 AND AAT APPEALS

Presented by **Janine Pearce**, Principal, JP Media Law

MISLEADING, DECEPTIVE CONDUCT, PASSING OFF AND THE PROTECTION OF PERSONALITY RIGHTS

Presented by **Rebecca Dunn**, Partner, Gilbert + Tobin

AI AND COPYRIGHT – IMPLICATIONS OF DEVELOPMENTS FOR ENTERTAINMENT LAWYERS

UPDATES FOLLOWING THE PRODUCTIVITY COMMISSION'S REPORTS AROUND GENERATIVE AI OUTPUTS

Presented by **Sophie Dawson**, Partner, Johnson Winter Slattery; co-author, Media & Internet Law & Practice

OVERVIEW OF GLOBAL APPROACHES TO AI REGULATION AND AUSTRALIA'S LEGISLATIVE PLANS

Presented by **Professor Mimi Zou**, Head of School of Private and Commercial Law, Faculty of Law and Justice, UNSW Sydney

REGULATING THE STREAM: LEGAL AND COMPLIANCE IMPLICATIONS OF NEW STREAMING CONTENT OBLIGATIONS

Panellists:

Zoe Angus, Director Of Industrial and

Jane Mulligan, Director of Policy, Screen Producers Australia

SESSION 2: CURRENT CHALLENGES IN ENTERTAINMENT LAW

2.00PM TO 5.15PM 263N18B

\$420

Chair: **Kevin Lynch**, Partner, Johnson Winter Slattery

IMMINENT ICIP LEGISLATION: PROTECTING INDIGENOUS CULTURAL AND INTELLECTUAL PROPERTY IN MEDIA AND THE ARTS

Presented by **Dr Louise Buckingham**, CEO, Arts Law

CONTRACTING WITH CAST AND CREW – THE DO'S, DON'TS AND LATEST DEVELOPMENTS

Presented by **Greg Duffy**, Partner, Frankel Lawyers

CULTURAL ORGANISATIONS AND THE CREATIVE INDUSTRIES: LEGAL CHALLENGES FOR DGR-ENDORSED ENTITIES

Presented by **Jake Blundell**, Partner, Banki Haddock Fiora; *Doyle's Guide* 2024 Recommended Technology, Media and Telecommunications Lawyer

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 7 CPD units in Substantive Law

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IN-PERSON
OR ONLINE**ABUSE LAW: KEY DEVELOPMENTS
AND PRACTICAL STRATEGIES****THURSDAY, 12 MARCH 2026**
9.00AM TO 1.15PM**\$505**
263V02

Join leading barristers for a deep dive into the evolving landscape of abuse law and its critical implications for practitioners. Explore vicarious liability and non-delegable duties of care in light of *Bird v DP* and *AA*, and consider potential legislative reforms. Gain clarity on applications to set aside deeds of release with guidance from the High Court in *DZY*, including discovery issues and privilege waiver. Learn how culturally safe practice transforms case strategy when representing Aboriginal survivors, addressing the compounded harm of removal and racism. With expert insights and practical guidance, this program equips lawyers to navigate complex claims and deliver meaningful outcomes in a rapidly changing legal environment.

Chair: **Charles Harrison**, Partner, Carroll & O'Dea Lawyers**VICARIOUS LIABILITY AND NON-DELEGABLE DUTY OF CARE**

- The impact of *Bird v DP*
- The availability or otherwise of a non-delegable duty of care in light of *AA*
- Potential legislative changes

Presented by **David Seeman**, Barrister, Lennon's List; Leading Insurance & Personal Injury Law Junior Counsel *Doyle's Guide 2024***APPLICATIONS TO SET ASIDE DEEDS OF RELEASE**

- Guidance from the High Court in *DZY*
- Setting aside whole deeds or only deeds insofar as they relate to claims for general damages
- Discovery of prior files of plaintiffs and defendants and privilege waiver

Presented by **Nina Vallins**, Barrister, Owen Dixon Chambers West**CLIFFORD V MISSIONARIES OF THE SACRED HEART**

- Where the trial went wrong
- How a priest accused of sexual misconduct with a child was regarded as an impressive witness
- New evidence between trial and appeal
- Defendant discovery failures

Presented by **Michael Magazanik**, Partner, Rightside Legal**CULTURAL SAFETY IS CASE STRATEGY: REPRESENTING
ABORIGINAL SURVIVORS IN ABUSE MATTERS**

Understanding culturally safe practice means seeing how Abuse is compounded by removal, racism and state-based harm. Examine what culturally safe practice looks like in practice, and how to deliver meaningful remedies.

Presented by **Hanina Rind**, Principal Lawyer, Yarn LawyersIN-PERSON
OR ONLINE**SETTLING LITIGATION FORUM****THURSDAY, 12 MARCH 2026**
2.00PM TO 5.15PM**\$420**
263V20

Equip yourself with the tools to navigate litigation settlements with confidence. Learn how to strategically deploy Calderbank offers and offers of compromise to strengthen your negotiation position. Understand the tax and GST implications for both parties to avoid costly surprises. Gain clarity on reopening settlement agreements and managing post-settlement risks. Experienced barristers share with you their practical insights and strategies to enhance your litigation practice.

Chair: **Benjamin Murphy**, Barrister, Foley's List; Recommended Commercial Litigation and Dispute Resolution, *Doyle's Guide***STRATEGIC USE OF CALDERBANK OFFERS AND OFFERS OF
COMPROMISE**

- How offers of compromise can improve the prospects of cost recovery
- Pitfalls to avoid in preparing Offers of Compromise
- Recent case law considering the effects of Offers of Compromise

Presented by **Nicholas Bird**, Barrister, Chapman's List**TAX AND GST IN SETTLING LITIGATION**

- Does the payee have to pay tax on the settlement amount?
- Can the payor deduct the settlement amount?
- Is GST payable by either or both parties?

Presented by **Anna Wilson**, Barrister, Foley's List**GROUNDINGS TO REOPEN A SETTLEMENT AGREEMENT AND
ENFORCEMENT OPTIONS**

- Unsigned vs signed settlement agreements: when do negotiations result in a binding agreement being reached? *Masters v Cameron*, Super Retail Group
- Remedies available for breach of settlement agreement: specific performance, damages for breach or setting aside
- When enforcement is commenced, what about the confidentiality provisions?
- Drafting with clarity to streamline enforcement options

Presented by **Alexandra Tighe**, Partner, Clayton Utz; Recommended Commercial Litigation and Dispute Resolution, *Doyle's Guide 2025*

“Very useful CPD.
Thanks”

“Awesome”

ATTEND AND EARN**4 CPD UNITS**

- 4 CPD units in Substantive Law

ATTEND AND EARN**3 CPD UNITS**

- 3 CPD units in Substantive Law

IN-PERSON
OR ONLINE

PROPERTY LAW CONFERENCE

THURSDAY, 12 MARCH 2026
9.00AM TO 5.15PM\$795
263V09

Victoria's property legal framework is transforming - will your expertise keep pace with the demands? With AML, strata and privacy reforms set to reshape how property lawyers manage transactions, risk and compliance, while also adjusting processes on registrations and increasing FIRB, stamp duty and tax obligations, acquire practical direction on staying compliant, adjusting timelines and mitigating delays. Gain insight into the latest property disputes and must-know Victorian cases, strengthen your contractual protections against default and insolvency, understand the impact of Latent Defects Insurance replacing the strata building bond, and navigate misleading and deceptive conduct obligations under recent court decisions. Plus, refresh your understanding of cybersecurity and their implications for property law practice.

SESSION 1: YOUR ANNUAL PROPERTY LAW UPDATE: NEW RED FLAGS, NEW RISKS AND REFORMS

9.00AM TO 1.15PM 263V09A

\$505

Chair: **Richard Brooks**, Consultant, Ashurst; Recommended Leasing Lawyer, *Doyle's Guide 2025*

PROPERTY LAW DISPUTES UPDATE: 5 MUST-KNOW CASES IMPACTING YOUR PRACTICE

Presented by **Lisa Gaddie**, Partner, Lander & Rogers; Leading Leasing Lawyer, *Doyle's Guide 2025* and **Elise Sugar**, Special Counsel, Lander & Rogers

FOREIGN INVESTMENT AND PROPERTY TRANSACTIONS: KEY RISKS AND COMPLIANCE FOR PRACTITIONERS

- Update to changes in 2025 to foreign investment framework for overseas buyers
- Update on impact of moratorium to 31 March 2027
- Entities impacted include non-resident foreign individuals, foreign controlled entities and temporary residents
- Update on compliance measures and stricter scrutiny of FIRB applications
- Increased fees and strengthening of enforcement measures

Presented by **Lily Ong**, Principal, Lily Ong Business Lawyer & Migration Consultants; Accredited Specialist in Immigration Law

CONTRACTUAL PROTECTIONS AGAINST DEFAULT AND INSOLVENCY IN PROPERTY TRANSACTIONS

- Overview of insolvency in a property context including insolvency warning signs
- Protections in leasing, property sale and construction contracts
- Stays on enforcement: practical implications for landlords, vendors and principals
- Dealing with insolvent counterparties

Presented by **Sam Kingston**, Partner, Maddocks

BEYOND THE STRATA BOND: NAVIGATING LATENT DEFECT INSURANCE AND THE NEW ERA OF PROPERTY RISK

With Victoria's introduction of Latent Defects Insurance (LDI) as an alternative to the strata building bond, property lawyers are entering a new era of construction and risk management.

- Unpack the reform's legal and practical implications, who it protects, what it covers, and how it reshapes the responsibilities of developers, purchasers, and owners corporations
- Through real-world examples and practitioner insights, be equipped to manage latent defect risk in practice and beyond

Presented by **Julia Moroz**, Special Counsel, Bugden Allen; Major, Complex Litigation Specialist

✓ *Practice Management*

PRIVACY, DATA AND TECHNOLOGY ISSUES RELEVANT TO PROPERTY PRACTITIONERS AND FIRMS

- Refresher on privacy laws
- Privacy reforms and recent cases
- Cyber security related legislative reforms
- Penalties and compensation claims
- Best practices to protect your firm
- Managing data breaches and security risks
- Priorities for 2026

Presented by **Iain McLaren**, Special Counsel, HWLE Lawyers

SESSION 2: PROPERTY TRANSACTIONS UNDER SCRUTINY: TAXES, AML AND MISLEADING CONDUCT

2.00PM TO 5.15PM 263V09B

\$420

Chair: **Richard Brooks**, Consultant, Ashurst; Recommended Leasing Lawyer, *Doyle's Guide 2025*

KEY TAX ISSUES PROPERTY LAWYERS MUST BE AWARE OF

Catch up on the latest tax issues affecting property law and equip yourself with essential insights to navigate complex tax implications, ensure compliance, and effectively advise your clients as you examine:

- Land tax
- Windfall gains tax
- Vacant residential land tax (VRLT)

Presented by **Natashia Ackroyd**, Partner, Holding Redlich

✓ *Professional Skills*

ANTI-MONEY LAUNDERING: KEY ISSUES FOR PROPERTY LAWYERS

- Overview of the Anti-Money Laundering and Counter-Terrorism Financing (AML/CTF) framework and its relevance to your practice
- Identification and assessment of money laundering risks in property transactions
- Effective record-keeping practices to ensure compliance with AML regulations
- How and when to report suspicious activities to authorities
- Best practices for maintaining compliance and mitigating risks

Presented by **Katherine Shamaï**, Partner - Risk Consulting, Grant Thornton; Editorial Advisory Board, *Fraud Magazine* (Association of Certified Fraud Examiners and Internal Auditor Magazine, (Institute of Internal Auditors (US))

MISLEADING AND DECEPTIVE CONDUCT IN PROPERTY TRANSACTIONS

A consideration of recent decisions and common themes concerning allegations of misleading and deceptive conduct in property transactions.

Presented by **Christian Juebner KC**, Queen Street Chambers

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 5 CPD units in Substantive Law
- 1 CPD unit in Professional Skills
- 1 CPD unit in Practice Management



NEW MERGER CONTROL REGIME AND VALUATION ISSUES

MONDAY, 16 MARCH 2026
9.00AM TO 12.15PM

\$420
WEB263N02

As Australia's merger control landscape undergoes significant transformation, stay informed to navigate the evolving regulatory. This essential seminar brings together leading experts to provide critical insights into the new merger control regime and how it has affected due diligence. Plus, navigate the valuation challenges shaping today's M&A transactions.

Chair: **Peter McDonald**, Partner, A&O Shearman

NEW MERGER CONTROL REGIME: EXPERIENCES AND INSIGHTS

- Experiences arising in implementation
- Key notification risks and issues to watch
- Procedural and substantive changes
- New approach of the ACCC

Presented by **Dr Martyn Taylor**, Partner, Norton Rose Fulbright, and **Dietrich Marquardt**, Special Counsel, Norton Rose Fulbright

EVOLUTION OF DUE DILIGENCE UNDER THE NEW ACCC MERGER REGIME

- How the new ACCC Merger Control Regime affects your approach to due diligence
- Information protocols and reliance
- Key due diligence focus areas

Presented by **Divesh Patel**, Partner, K&L Gates

✓ *Professional Skills*

VALUATION ISSUES IN MERGERS AND ACQUISITIONS

- How valuations can impact M&A decision making
- Key valuation methodologies and adjustments in M&A
- Why understanding value is critical in the context of a deal

Presented by **Liesl Malcolm**, Partner, Pitcher Partners



REGULATION OF AI IN THE WORKPLACE

THURSDAY 12 MARCH 2026
2.00PM TO 3.15PM

\$160
WEB263N20

A not to miss quick focussed session on the issue on all employers' minds, how is AI being used in the workplace and what are the liabilities and risks for employers given the ever-changing regulatory environment of the workplace and the evolving regulation of AI.

Chair: **Claire Vines**, Senior Legal Counsel, Aspen Legal

REGULATION OF AI IN THE WORKPLACE

As artificial intelligence rapidly reshapes the modern workplace, employers face a new frontier of legal, ethical, and industrial relations challenges. From algorithmic decision-making to employee surveillance and automated HR processes, the integration of AI technologies is outpacing regulatory frameworks, raising critical questions about fairness, transparency, and accountability.

Explore the evolving landscape of AI regulation in employment. You will gain insights into potential reforms, current employer obligations, and practical strategies for navigating the emerging risks and responsibilities.

Presented by **Michael Mead**, Partner, Kingston Reid

Michael Mead, Partner, Kingston Reid

Michael's extensive experience spans nearly two decades in employment and industrial relations law, with strong expertise within managing industrial disputes, be it through navigating strategic decisions or through litigation where required, alongside all aspects of enterprise bargaining, unfair dismissal, general protections, award interpretation, discrimination and workplace bullying and investigations, makes him a highly sought after member of the team. Michael also supports employers managing compliance, wages and conditions matters with their employees. He appreciates that employers do not set out to incorrectly apply entitlements to their employees and when mistakes are made this can be a difficult period for managements, boards and employees. Michael's ability to identify and implement innovative solutions to intricate industrial relations problems, specifically within major national and multinational corporations, speaks volumes about his capabilities. His track record of delivering successful outcomes for high-end clients underscores his ability to navigate complex challenges effectively. Michael is highly experienced in developing and running cases that have a broad industry impact, including cases that involve applications to vary the underpinning system of regulation that is affecting employers.



CRITICAL UPDATES IN EVOLVING M&A LANDSCAPE



1 HOUR CRITICAL UPDATES

ATTEND AND EARN

3 CPD UNITS

- 2 CPD unit in Substantive Law
- 1 CPD unit in Professional Skills

ATTEND THE FULL DAY AND EARN

1 CPD UNITS

- 1 CPD unit in Substantive Law



MASTERING PPSA

MONDAY, 16 MARCH 2026

2.00PM TO 5.15PM

\$420

WEB263N25

If you advise on commercial transactions, PPSR is not optional—it's essential. Missteps can cost dearly and expose you and your clients. Get clarity on what must be registered and master the timeframe for making registration. Analyse real-world examples of PPSA registrations bringing these concepts to life. Explore how PPSR impacts commercial deals and why understanding its application is vital for protecting client interests. Learn how to navigate PPSR issues in insolvency scenarios with confidence and protect your clients when things go wrong. This is your opportunity to gain PPSA expertise and actionable strategies from leading practitioners avoiding costly mistakes. A must attend!

INS AND OUTS OF PPSR REGISTRATION

- What has to be registered and when
- How to register your interests
 - › Classifying of PPSR categories: what to look for
 - › Against what collateral do you register?
 - › Trust ABN as opposed to the corporate trustee ACN
 - › Which registrations are the most beneficial for your client
 - › Common errors
- Timeframe for making registrations and early registration
- Examples of PPSA registrations

Presented by **Chris Wilkinson**, Partner, Brown Wright Stein Lawyers

PPSA IN COMMERCIAL CONTRACTS

- Types of clauses in commercial contracts that could create PPSA security interests
- Retention of title: a situation where you must register
- Turnover trusts: a situation where you consider registering
- Types of PPSA registrations to make

Presented by **Robert Murphy**, Special Counsel, Mills Oakley

INSOLVENCY ISSUES IN PPSR

- Priority of security interests under the PPSA
- PPSA securities when collateral becomes a fixture
- Disputes relating to a PPS lease existence not registered on the PPSR

Presented by **Stipe Vuleta**, Managing Director – Strategic Advisory, Chamberlains



DUST DISEASES LITIGATION: EMERGING CHALLENGES AND MEDICAL INSIGHTS

MONDAY, 16 MARCH 2026

2.00PM TO 5.15PM

\$420

WEB263N04

Guided by leading legal and medical experts you will explore the latest developments, challenges and strategies in dust disease litigation. Through real-life case studies and practical discussion, you will delve into silica-induced injury cases, multi-jurisdictional exposure, autoimmune disease links and liability in multi-defendant proceedings. Gain valuable insight on proving causation and quantifying loss in progressive disease claims, complemented by expert medical insights from a Respiratory Physician on diagnosis, causation and clinical considerations. Essential attendance if you navigate the evolving dust diseases landscape.

Chair: **Lian Chami**, Partner, Bartier Perry; Preeminent Dust Diseases Lawyers (Defendant) – New South Wales, *Doyle's Guide 2025*

THE CHALLENGES OF NAVIGATING SILICA INDUCED INJURY CASES

An interactive session sharing insights and stimulating conversation and debate with reference to a real life case study involving:

- Multijurisdictional exposure
- Autoimmune diseases
- Liability in multi defendant litigation – employers, host employers and engineered stone manufacturers

Presented by **Roger Singh**, National Practice Leader – Dust Diseases and Specialist Litigation, Shine Lawyers and **Kathryn Townsend**, Senior Associate, Shine Lawyers

CAUSATION IN MIXED EXPOSURE CASES, AND QUANTIFYING LOSS IN PROGRESSIVE DISEASE CLAIMS

- Causation in mixed exposure cases
 - › Type of mixed exposure cases
 - › Scientific and legal challenges
 - › Approaches to proving causation
 - › Evidentiary issues
 - › Notable cases
- Quantifying loss in progressive disease claims
 - › Key challenges in quantification
 - › Types of loss to quantify
 - › Medical and expert input
 - › Legal and valuation approaches
 - › Evidence considerations
 - › Case law

Presented by **Emily Archer**, Legal Counsel – Victoria, Asbestos, Dust & Occupational Diseases, Slater and Gordon Lawyers; Recommended Asbestos & Dust Diseases Compensation Lawyer (Plaintiff), *Victoria Doyle's Guide 2024* and **Sarah Woon**, Legal Counsel, Slater and Gordon Lawyers

✓ Professional Skills

INSIGHTS FROM RESPIRATORY PHYSICIAN DR ANTHONY JOHNSON

Gain valuable medical insights into dust-related diseases and an overview of key diagnostic, clinical, and causation issues relevant to legal practitioners working in this specialised area, helping bridge the gap between medical understanding and legal considerations in dust disease claims.

Presented by **Dr Anthony Johnson**, Respiratory Physician MBBS, FRACP, MOHS

ATTEND AND EARN

3 CPD UNITS

- 3 CPD unit in Substantive Law

ATTEND AND EARN

3 CPD UNITS

- 2 CPD units in Substantive Law
- 1 CPD unit in Professional Skills



SPORTS LAW INTENSIVE: MANAGING RISK AND COMPLIANCE

TUESDAY, 17 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263N32

Sport is no longer just a game—it's a complex legal arena. Explore the legal frameworks, risks, and responsibilities shaping modern professional and amateur sport. From safeguarding and disciplinary procedures to employment law and the legal challenges of grassroots sporting organisations. Gain the insights you need to advise confidently and protect your clients in an increasingly regulated environment, reducing the risk of sanctions and reputational damage.

Chair: **Marianne Barker**, Barrister, Owen Dixon Chambers West

SAFEGUARDING IN SPORTS

- Examine key legal and human rights frameworks, core principles like athlete-centred and trauma-informed approaches plus organisational responsibilities for safe environments in sport
- Engage in a practical case study to identify red flags and explore effective responses, leaving with three clear safeguarding "must-haves" for your clients and your organisations

Presented by **Nikki Dryden**, Senior Lawyer, Game Legal

LEGAL CHALLENGES FACED BY GRASSROOTS AND AMATEUR SPORTING ORGANISATIONS

- Governance, compliance and conflict management
- Volunteers, child safety and insurance obligations
- Duty of care and participant welfare
- Contracting and dispute prevention

Presented by **Matt Krog**, Director & Founder, Aus Sports Law

DISCIPLINARY MATTERS IN SPORTING BODIES

- The various frameworks
- The procedures for handling complaints, investigations, tribunals and appeals
- What can and does go wrong
- Recent case law update

Presented by **Juanita Maiden**, Partner, Mullins Lawyers; Deputy Chair, International Rugby League Judiciary; Disciplinary panels member for World Sailing, Paralympics Australia

EMPLOYMENT LAW IN SPORT

- When is a sports person and employee, and what other options are there?
- Why does it matter?
- How should employment and other work relationships be documented?

Presented by **Jacquie Seemann**, Partner, Thomson Geer; Leading Lawyer, Australia, Labour and Employment Law" *Best Lawyers 2026*



**AUSTRALIA'S #1 & ONLY
SPORTS LAW INTENSIVE**



PLAIN ENGLISH DRAFTING: THE POWER OF EFFECTIVE LEGAL COMMUNICATION

THURSDAY, 19 MARCH 2026
9.00AM TO 11.00AM

\$305
263V24

In the legal profession, the ability to communicate effectively is key to your success. Learn how to avoid common pitfalls and ensure your clients are not just happy but well-informed. Join us for a transformative program led by a renowned expert in legal drafting, where you'll learn how to elevate your writing skills and leave drafting mishaps behind. Don't miss this opportunity to consolidate your foundations and excel in the practice of law.

Chair: **Helen Lewin**, Founder & Director, Privacy Risk Management

In this unique, in-depth and interactive session, together with Bob Milstein you will explore:

- ✓ Plain English in legal writing: what it is and what it isn't
- ✓ Why plain English writing matters for you and your firm: the voice of the firm's brand, and the voice of your own brand as a professional
- ✓ Advisory writing versus transactional writing: the differences – and the similarities
- ✓ Reflecting on audience and purpose: an interactive exercise
- ✓ The issue of tone, and how to achieve it
- ✓ The myth of the professional, legal writing voice
- ✓ The special challenges of email
- ✓ What's new in the world of legal writing: the world's first's International Plain English Standard, and the promise (and threat?) of generative AI
- ✓ Tips, traps, techniques and guidelines aimed to help the lawyer get their reader through the document as painlessly as possible, and in a way that reflects well on the author, and where it's external communication, on the firm/the organisation

Presented by **Bob Milstein**, Principal, Milstein and Associates; Principal, Words and Beyond

Bob Milstein is a practising lawyer, specialising in health law and also a plain English trainer and document writer. His background in health law – and in particular health care liability litigation – initially sparked his interest in the importance of clear and reader-focused communications. Bob has been running clear writing/plain English training for more than 18 years, and in that time has provided a range of training services to law firms, regulators, government, business, insurers, tribunals and researchers.

No matter what level of experience or knowledge you think you have when it comes to writing, Bob can help you to make it even better

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law

ATTEND AND EARN

2 CPD UNITS

- 2 CPD units in Professional Skills

IN-PERSON
OR ONLINE

CONTRACT LAW INTENSIVE

TUESDAY, 17 MARCH 2026
9.00AM TO 5.15PM\$795
263V12

Future-proof your expertise and gain practical strategies, real-world examples and expert guidance from leading solicitors and barristers on the emerging issues in contract law, key clauses of concern and learnings from contract disputes. Walk away with the confidence to tackle complex key clauses and most importantly, draft to mitigate risk. Develop your understanding of the current challenges of AI in contract law and navigate the unfair contract terms regime, indemnities and liability clauses, and best practices for privacy and confidentiality clauses. Take a deep dive into managing risk in long-term contracts and key take-aways from contract disputes – all supported by analysis of recent landmark cases. An opportunity not to be missed!

SESSION 1: NAVIGATING KEY CONTRACT CLAUSES

9.00AM TO 1.15PM 263V12A

\$505

Chair: **William Khong**, Partner, Holding Redlich

AI IN CONTRACT LAW

- Enforceability of AI-Generated contracts and recent case law - Australia and the United States
- AI-related clauses and drafting in practice
 - › Common contract types
 - › Case examples
- Key takeaways and practical tips

Presented by **Dudley Kneller**, Partner, Gadens; Ranked for Data Privacy and Protection, Who's Who Legal 2023

CLAUSE FOR CONCERN: NAVIGATING THE UNFAIR CONTRACT TERMS REGIME

- Operations under the Australian Consumer Law (including relevant definitions of 'unfair', 'standard form contract' and 'small business contract')
- Enforcement and penalties
- Unfair contract claims and disputes (including recent case studies)
- Drafting tips (including principles and examples)

Presented by **Meghan Warren**, Principal and **Jack Connor**, Associate, Burke Lawyers

NEGOTIATING INDEMNITIES AND LIMITATION OF LIABILITY CLAUSES

- The starting point and overarching purpose - risk allocation
- Key features of, and the differences between, indemnity and limitation of liability clauses
- Potential use and non-use cases (the pros and cons of using such clauses)
- Implications of the ACL and how it may impact drafting
- Other considerations such as insurance and pass through of risk

Presented by **Laura Young**, Partner & Erin Upson, Associate, HWL Ebsworth

PRIVACY AND CONFIDENTIALITY CLAUSES: BEST PRACTICE

- The starting point and legal foundation: contract, equity, and statutory overlays governing confidentiality
- Key enforceability features: clear definitions and exclusions, legitimate interest, and proportionate scope and duration
- Express and implied obligations: how contractual terms interact with equitable confidence (Lenah/Coco) and public-interest carve-outs
- Practical drafting and compliance: when and how to draft these clauses, core remedies, and necessary alignment with *Privacy Act* and ACL obligations

Presented by **Michael Rivette**, Barrister, Chancery Chambers; Australian co-author, *The Law of Privacy and the Media* - Tugendhat and Christie (OUP) and Remedies for *Breach of Privacy* (Hart); Senior Fellow Melbourne University Law School

SESSION 2: MANAGING RISK IN LONG TERM CONTRACTS, AND CONTRACT DISPUTES

2.00PM TO 5.15PM 263V12B

\$420

Chair: **Andrew Panna KC**, Barrister, Foley's List

MANAGING RISK IN LONG TERM COMMERCIAL CONTRACTS

Contractual risk management: address risks in long-term contracts such as loss of flexibility, outdated pricing, poor performance, and control transactions

- Performance and accountability: include trial periods, KPIs, liquidated damages, governance structures and indemnities/exclusion clauses
- Termination and exclusivity: define termination rights, no-fault divorce options and exclusivity vs. non-exclusivity terms
- Negotiation and legal principles: refresh negotiation principles and ensure clarity around legal frameworks and protections

Presented by **Brendan Earle**, Partner, HWL Ebsworth

UNCONSCIONABLE CONDUCT

Presented by **Dr Michelle Sharpe**, Barrister, Youngs List

CONTRACT TERMINATION AND REMEDIES

- Repudiation by omission in commercial leasing: *Brotherhood of St Laurence v Sarina Investments Pty Ltd* [2024] VSCA 46
- "Actions, not words": the objective test for repudiation in projects: *Makland Constructions Pty Ltd v Page Steel Fabrications Pty Ltd* [2024] VSCA 142
- "We can't settle" emails and deposit risk: *Thousand Hills Property Pty Ltd v LBA Capital Pty Ltd* [2025] VSCA 115 (appeal from [2024] VSC 597)
- Damages after termination: wasted expenditure (reliance) clarified: *Cessnock City Council v 123 259 932 Pty Ltd* [2024] HCA 17

Presented by **Nicholas Andreou**, Barrister, Champman's List

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7 CPD UNITS

- 7 CPD units in Substantive Law

IN-PERSON
OR ONLINE

WILLS AND ESTATES CONFERENCE: NAVIGATING ESTATE DISPUTES

TUESDAY, 17 MARCH 2026
9.00AM TO 5.15PM\$795
263V13

Join leading wills and estates specialists for a practical update on the key challenges shaping contested estate litigation in 2026. Explore complex issues including control of trusts, estoppel, executor disputes and capacity assessments, along with the year's most significant succession law decisions. Gain practical 'how to' skills on managing multiple claims, navigating ethical dilemmas and using AI effectively in estate practice.

SESSION 1: EXPERT INSIGHTS INTO KEY CHALLENGES IN ESTATE DISPUTES AND LITIGATION

9.00AM TO 1.15PM 263V13A

\$505

Chair: **Lachlan McKenzie**, Practice Leader, Moores; Accredited Specialist in Wills and Estates Law; Preeminent Wills and Estates Litigation Lawyer, *Doyle's Guide 2025*

ESTATE DISPUTES INVOLVING CONTROL OF TRUSTS

We are in the middle of a \$5 trillion inter-generational transfer of wealth. It is bringing with it some complicated issues, both at an estate level and a trust level.

- Wealthy on paper: debts and UPEs
- Corporate trustees: the 'controller' is dead; long live the controller
- "I want out." What are your options? Re Costa [2024] VSC 776

Presented by **Simon Pitt KC**, Greens List Barristers; Preeminent Wills and Estates Litigation Barrister, *Doyle's Guide 2025*

ESTOPPEL IN ESTATE DISPUTES

- An examination of the doctrines of estoppel, including proprietary estoppel, in estate disputes
- A review of the High Court decision in *Kramer v Stone* (2024) 99 ALJR 126

Presented by **Paul D Reynolds**, Barrister, Young's List; Recommended Wills and Estates Litigation Barrister, *Doyle's Guide 2025*

DEALING WITH DISPUTES WITH EXECUTORS

- Duties of Executors and where disputes arise
- Remedies available
- A practical guide to Court Appointed Administrators: Supreme Court of Victoria Guide
 - › Application what the court is looking for
 - › What is the court requirements

Presented by **Ines Kallweit**, Principal Lawyer, KHQ Lawyers; Accredited Specialist in Wills and Estates; Preeminent Wills and Estates Litigation Lawyer, *Doyle's Guide 2025*

2025–6 CASE UPDATE: THE YEAR'S LEADING SUCCESSION LAW DECISIONS

Review the most significant testators family maintenance and other succession cases from the past year, highlighting key principles, practical lessons and emerging trends shaping wills and estates practice.

Presented by **Tim Staindl**, Barrister, Greens List Barristers; Recommended Wills and Estates Litigation Barrister, *Doyle's Guide 2025*

CHALLENGING A WILL AND EVALUATING CAPACITY WITH ELDERLY AND VULNERABLE CLIENTS

- How to brief an expert
- What questions to ask to ensure admissibility and addressing the relevant laws and principles to apply
- Evaluating the court's weight on evidence of capacity
- How to weight up evidence of treating and not treating evidence

Panelists

Paul Beasant, Principal Lawyer, KCL Law, Leading Estates Litigation Lawyer and Recommended Wills and Estates Lawyer, *Doyle's Guide 2025*

Dr Karen Bird, Lawyer and Clinical Neuropsychologist, Karen Bird Legal

Bree Ridgeway, Barrister, Greens List; Recommended Wills and Estates Litigation Barrister, *Doyle's Guide 2025*

SESSION 2: ETHICS, PROFESSIONAL SKILLS AND PRACTICE MANAGEMENT FOR WILLS AND ESTATES LAWYERS

2.00PM TO 5.15PM 263V13B

\$420

Chair: **Ines Kallweit**, Principal Lawyer, KHQ Lawyers; Accredited Specialist in Wills and Estates; Preeminent Wills and Estates Litigation Lawyer, *Doyle's Guide 2025*

✓ Professional Skills

WHERE WORLDS COLLIDE: HOW TO MANAGE MULTIPLE CLAIMS AGAINST A SINGLE ESTATE

- Using real life scenarios explore the strategies and skills you need for responding to concurrent disputes involving the same estate
- Learn how to address key considerations
- Understand that different alternative dispute resolution methods may affect outcomes across the spectrum of claims
- Gain practical strategies for advising and communicating with clients, managing timing, and coordinating an effective approach when multiple estate claims arise

Panelists

Rachael Hocking, Principal Solicitor, KHQ Lawyers

Eleanor Coates, Barrister, Greens List; Preeminent Wills and Estates Litigation Barrister, *Doyle's Guide 2025*

Dr Philip Bender, Barrister, List A Barristers

✓ Ethics & Professional Responsibility

ETHICAL CHALLENGES IN WILLS AND ESTATES PRACTICE: WORKING ACROSS GENERATIONS

- Examine some of the common ethical issues that may arise in conducting a Wills and Estates practice, particularly when assisting multiple family generations
 - › Confidentiality and privilege
 - › Conflict of interest and its waiver
- Provide ethical guidance on deciding whether to accept a retainer to act
- Share tips for managing ethical dilemmas
- Analyse recent disciplinary cases in the Wills and Estates context

Presented by **Greg Russo**, Principal Solicitor, Greg Russo Law; Accredited Specialist in Wills and Estates Law; Recognised *Best Lawyers 2026* Trust and Estates; Leading Wills, Estates and Succession Planning Lawyer, *Doyle's Guide 2025*

✓ Practice Management & Business Skills

AI ISSUES IN A WILLS AND ESTATES PRACTICE: RISKS AND BENEFITS

- Discover how AI is being used in estate law practice now, and what is coming
- Understand how to navigate the ethical and professional obligations to safely use AI powered solutions
- Learn how to confidently integrate AI into your practice, enhancing efficiency, client service, and decision-making without compromising quality or compliance

Presented by **Fiona McLay**, Legal Ai Solutions Advisor, Thomson Reuters; author, *Tech Enabled Lawyer*

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 4 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills

IN-PERSON
OR ONLINE

RETAIL AND COMMERCIAL LEASING SYMPOSIUM

WEDNESDAY, 18 MARCH 2026
9.00AM TO 5.15PM\$795
263V14

More complex, more regulated and far riskier. New reforms and new duties are reshaping the landscape from tax and disclosure exposures to mortgagee enforcement, insolvency and ACCC scrutiny. Get across the decisions driving lease drafting and risk allocation, and work through the red flags in rental determinations, early exits and default responses. Sharpen your approach to incentives, make-good, restructuring and misleading conduct claims while staying ahead of the next wave of compliance reforms redefining Victoria's leasing practice.

SESSION 1: MASTERING THE LEASING LIFECYCLE: KEY CASES, COMPLEX DISPUTES AND STRATEGIC PRACTICE

9.00AM TO 1.15PM 263V14A \$505

Chair: **Max Cameron**, Legal Consultant and In-House Solicitor; Property & Real Estate Lawyer, *Doyle's Guide 2025*

LEASING UPDATE: THE CASES AND DEVELOPMENTS THAT WILL IMPACT YOUR PRACTICE

- Identify the leasing cases that have set new precedents in Victoria
- Translate judicial reasoning into strategic drafting and negotiation advice
- Recognise the emerging trends
- Anticipate risk areas before they escalate into litigation

Presented by **Paul Nunan**, Director, Eastern Bridge PTY Limited; Accredited Specialist in Commercial Leasing Law

DUE DILIGENCE AND RISK ASSESSMENT IN COMMERCIAL LEASING

- Heads of agreement: value adds, tips and tricks
- Due diligence searches: usual, unusual and sector relevant
- FIRB
- ACCC merger regime
- *Retail Leases Act* application
- Premises and common areas
- Further term strategy
- Market rent review
- Scope of outgoings
- Repair and maintenance allocation
- Dealings
- Make good
- Landlord express obligations
- Tenant concessions
- Incentives and clawback
- Recent case law

Presented by **Emilie Fary**, Special Counsel and **Tiarna Porcaro**, Associate, Baker McKenzie

EARLY EXIT STRATEGIES AND RESTRUCTURING LEASE DEALS

- Evaluate the options for early termination and lease restructuring
- Manage commercial negotiations to achieve mutual outcomes and minimise disputes
- Release, surrender, assignment and variation mechanics
- Explore the interaction between insolvency, restructuring and lease obligations

Presented by **Sangeeta Thaker**, Consulting Principal, Keypoint Law

HIT THE PANIC BUTTON! A STEP-BY-STEP GUIDE TO RESPONDING TO DEFAULT NOTICES

- Default notices (what to look out for)
- Assessing the underlying default
- Setting up a counterclaim
- Overcoming the no deductions clause
- If all else fails - relief against forfeiture
- Picking the right jurisdiction - don't get this one wrong!

Presented by **Sam Hopper SC**, Barrister, Owen Dixon Chambers West, and **Eli Fryar**, Owen Dixon Chambers West

RENT REVIEW DISPUTES

- Legal and evidentiary grounds for challenging a determination
- Procedural considerations
- Expert evidence and valuation issues
- Strategies for negotiation or contesting valuation reports

Presented by **Jennika Anthony-Shaw**, Barrister, Foley's List

SESSION 2: DUTY OF GOOD FAITH AND MISLEADING CONDUCT IN LEASING

2.00PM TO 5.15PM 263V14B \$420

Chair: **Gia Cari**, Partner, Arnold Bloch Leibler

TAX COMPLIANCE WITH LEASING TRANSACTIONS

Catch up on the latest tax developments affecting leasing practice and gain the key insights you need to navigate complex tax implications, stay compliant, and more effectively advise your clients.

Presented by **Natashia Ackroyd**, Partner, Holding Redlich

MORTGAGEE SALES AND THE DUTY OF GOOD FAITH

- Recent developments in the law of a mortgagee's duties in exercising a power of sale
- The obligations of first mortgagees to subsequent mortgagees in the exercise of the power of sale
- New obligations for mortgagees under the *Property Law Act 2023*

Presented by **Nunzio Lucarelli KC**, Greens List

MISLEADING AND DECEPTIVE CONDUCT IN LEASING TRANSACTIONS

- Representations and omissions during lease negotiations and renewals that may give rise to liability under the Australian Consumer Law (ACL)
- Review recent ACCC enforcement actions, court decisions, and penalties involving landlords, agents and developers
- How misleading conduct intersects with unconscionable conduct, good faith obligations and disclosure duties under retail and commercial lease frameworks
- Litigation trends and available remedies for affected tenants and landlords

Presented by **Andrew Beckwith**, Barrister, Greens List

*Absolutely
FANTASTIC!*

*Great presentations -
very engaging*

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 7 CPD units in Substantive Law

IN-PERSON
OR ONLINE

WORKPLACE LAW IN FOCUS: NAVIGATING SWEEPING REFORMS AND EMERGING CHALLENGES

WEDNESDAY, 18 MARCH 2026
9.00AM TO 5.15PM

\$795
263V15

The past year has seen a huge raft of changes in workplace law, with further reforms on the horizon. Join leading experts to unpack the implications of these developments and what they mean for you and their clients, together with practical insights for compliance and risk management. Navigate managing psychosocial hazards under the new Occupational Health and Safety (Psychological Health) Regulations 2025 and leadership strategies to adopt in the psychosocial legal environment, flexible work rights and mental health considerations in termination. Explore strategic responses to the supported bargaining stream and unpack recent case law updates. Designed for professionals advising in the workplace space, be equipped to navigate the reforms, mitigate risk and deliver informed, proactive solutions in a rapidly evolving regulatory landscape.

SESSION 1: IMPLICATIONS OF WORKPLACE LEGISLATIVE REFORMS AND RECENT CASE LAW

9.00AM TO 1.15PM 263V15A

\$505

NEW LEGISLATION: PSYCHOSOCIAL HAZARDS IN THE WORKPLACE UNDER THE OCCUPATIONAL HEALTH AND SAFETY (PSYCHOLOGICAL HEALTH) REGULATIONS 2025

Examine the key provisions of the Occupational Health and Safety (Psychological Health) Regulations 2025 and understand how they shape employer duties in identifying and managing psychosocial risks.

Presented by **Catherine Dunlop**, Partner, Employment Safety & People, Maddocks; Recommended Work Health & Safety Lawyer, *Doyle's Guide 2025*; Ranked for Employment: Health & Safety, Chambers Asia Pacific 2025

LEADING AND MANAGING TEAMS IN THE PSYCHOSOCIAL LEGAL ENVIRONMENT

- How does the law inform leadership behaviours?
- Emerging claims data and prosecutions puts leadership under the microscope
- New law requires compassionate, reflective leadership: what is it and how does it impact productivity - the evidence
- Common leadership tools that help deliver a safe, healthy and happy work environment that is highly productive and meets safety law obligations

Presented by **Andrew Douglas**, Managing Director, FCW Lawyers

FLEXIBLE, REMOTE AND HYBRID WORK

- Is there a "right" to WFH? An analysis of contract law, the *Fair Work Act* and discrimination law
- The proposed Victorian move to legislate a right to work from home 2 days/week: implications, constitutional/industrial relations challenges
- Policies to support hybrid and remote work, high performance, and return-to-office obligations

Presented by **James Stedman**, Senior Associate, Holding Redlich

EMPLOYMENT LAW CASE UPDATE: THE LATEST DECISIONS

Stay across the most significant recent employment law cases that you need to know and their practical impact on day-to-day workplace practice

Presented by **Renato Marasco**, Head of Industrial Relations (VIC), The BelRose Group

SESSION 2: SUPPORTING BARGAINING STREAM, AND TERMINATION OF EMPLOYMENT

2.00PM TO 5.15PM 263V15B

\$420

STRATEGY AND THE SUPPORTING BARGAINING STREAM

On 1 July 2025, the Full Bench of the Fair Work Commission made a supported bargaining authorisation in the first contested supported bargaining application. Nadia Stojanova represented HACSU as a successful union in that case. On the same day, the Full Bench also granted the SDA's supported bargaining application. This was the first supported bargaining authorisation in the private sector

- Examine how these cases demonstrate the importance of the supported bargaining stream, as well as the scheme's potential reach and operation (including when employers do not consent to bargaining).
- Consider strategic considerations for employers, including circumstances in which employers may be captured by the stream

Presented by **Nadia Stojanova**, Barrister; Svenson Barristers; Recommended Junior Counsel, *Doyle's Guide*

MANAGING MENTAL HEALTH ISSUES IN TERMINATION SITUATIONS

- Dealing with prolonged absence from work and medical incapacity
- Duty of care
- Can you terminate an employee on Sick Leave?

Presented by **William Marshall**, Partner, Gadens; Leading Employment Lawyers (Employer Representation), *Doyle's Guide 2025*

VICTORIA'S WORKPLACE SURVEILLANCE REFORMS: PREPARING FOR A NEW COMPLIANCE LANDSCAPE

- A clear overview of Victoria's workplace surveillance reforms and the direction of the new regulatory framework.
- Guidance on how the anticipated laws will affect monitoring practices, data handling, and workplace policies.
- Insight into how employers, HR teams, and legal advisers can prepare for compliance.

Presented by **Caroline Mense**, Principal Lawyer, Legal Enablers



LEGAL ALERT!
NEW LEGISLATION!

*“Excellent -
practical relevant”*

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 7 CPD units in Substantive Law

IN-PERSON
OR ONLINE

PERSONAL INJURY LAW 2026: EMERGING RISKS, CLAIMS, AND LITIGATION STRATEGIES

THURSDAY, 19 MARCH 2026
9.00AM TO 5.15PM

\$795
263V17

Ensure that you are up to speed with the rapidly evolving landscape of psychosocial hazards, workplace injury compensation and complex personal injury litigation. Gain clarity on the new psychological health regulations, expanded dependency compensation and key amendments to the WIRC Act. Examine high-stakes litigation tools such as freezing orders and their strategic use in protecting client assets, emerging challenges in concussion-related claims, including causation and evidentiary hurdles. Focus on essential professional skills, gain guidance on navigating cost agreements, disclosures and the new scale of costs, plus an exploration of emerging ethical hotspots for personal injury lawyers. You will also develop practical strategies for supporting seriously injured clients through sound financial planning and long-term compensation management.

SESSION 1: PSYCHOSOCIAL HAZARDS, WORKPLACE CLAIMS AND LITIGATION

9.00AM TO 1.15PM 263V17A **\$505**

Chair: **Lisa Paul**, Principal Lawyer, Robinson Gill Lawyers; Accredited Specialist in Injury Law

PSYCHOSOCIAL HAZARD, NEW DEPENDENCY COMPENSATION, AND CLAIMANT RIGHTS: NEW REGULATIONS AND CHANGES TO THE WORKPLACE INJURY REHABILITATION AND COMPENSATION ACT 2013 (WIRC ACT)

- Occupational Health and Safety (Psychological Health) Regulations 2025
- Compensation of close family members for grief and loss
- Modernisation amendments update

Presented by **Joseph Ridley**, Principal, Arnold Thomas Becker

FREEZING ORDERS IN PERSONAL INJURY LITIGATION

- When should I seek a freezing order on behalf of a client?
- How hard is it to get a freezing order?
- How quickly can I get one?
- Should I go ex-parte or should I seek one inter-parties?
- Disclosures
- What are the 'usual undertakings' given by the clients?
- Some success stories - bringing the litigation to an end quickly (almost always)

Present by **Scott Morris**, Barrister, Young's List and **Amanda Ryan**, Barrister, Lennon's List

THE STATUS OF CONCUSSION RELATED CLAIMS

Examine the latest legal developments, challenges, and evidentiary considerations in concussion-related personal injury claims

Presented by **Richard Johnson**, Principal, McCabes

ASSESSMENT OF ECONOMIC LOSS

- What is income?
- Is the current income the right income?
- Personal injury loss assessments for business owners – is the risk the same?
- What if there's been a capital loss?
- What evidence do you need to provide the forensic accounting expert?

Presented by **David Ferrier**, Director, Forensic Solutions

SESSION 2: ETHICS, PRACTICE MANAGEMENT AND PROFESSIONAL SKILLS FOR PERSONAL INJURY LAWYERS

2.00PM TO 5.15PM 263V17B **\$420**

✓ *Practice Management and Business Skills*

NAVIGATING COST AGREEMENTS AND DISCLOSURE IN PERSONAL INJURY MATTERS

Effective communication and compliance around costs are critical in personal injury matters. Gain practical guidance on how to manage cost agreements, disclosures, and client expectations, minimising disputes while protecting your professional fees and liability for disbursements. You will leave with actionable strategies and insights drawn from recent cases and current best practice.

- Understanding obligations under cost agreements and disclosure requirements
- Strategies to manage client expectations and prevent and deal with disputes about legal costs
- The new Scale of costs for recovery of party/party costs (new regime post 1 January 2025)
- Lessons from recent cost cases

Presented by **Dipal Prasad**, Director, Law in Check

✓ *Ethics and Professional Responsibility*

ETHICAL HOTSPOTS FOR PERSONAL INJURY LAWYERS

Presented by **Nadia Grech**, Legal Counsel, Slater & Gordon

✓ *Professional Skills*

UNDERSTANDING THE FINANCIAL NEEDS OF SERIOUSLY INJURED CLIENTS

Examine the real-world financial challenges seriously injured clients face after receiving a settlement or damages payment to assist you to better support your clients through this critical stage.

Presented by **Jane Campbell**, Financial Advisor and Principal, Aeran Pty Ltd



**GAIN ALL YOUR
CORE CPD UNITS!**

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 4 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills

IN-PERSON
OR ONLINETHE BANKRUPTCY FUNDAMENTALS
GUIDETHURSDAY, 19 MARCH 2026
2:00PM TO 5:15PM\$420
263V18

Join leading industry experts for an information-packed afternoon exploring the latest trends, challenges and practical realities in bankruptcy and personal insolvency. Whether you're advising clients, managing risks, or navigating the complex intersections of bankruptcy and family law, this session series will give you the tools, context and confidence in your bankruptcy matters and challenges.

UNWRITTEN RULES AROUND BANKRUPTCY PRACTICE

With over decades of experience dealing with personal insolvency, John Dunne and Ivan Glavas will guide you through the current personal insolvency environment, including what's new, what's hot, and what you need to look out for in the current world of personal insolvency. It's hot and unscripted, so be ready to jump in for what is always a lively and memorable discussion.

Presented by **John Dunne**, Principal, John Dunne & Associates and **Ivan Glavas**, Partner, Worrells, Registered Bankruptcy Trustee

NAVIGATING BANKRUPTCY: PRACTICAL INSIGHTS INTO PROPERTY VESTING AND CLAWBACK PROVISIONS

With the sharp rise in corporate failures in recent years, company directors are increasingly finding themselves exposed to personal liability for the debts of their failed businesses. As a result, a surge in personal insolvencies is imminent. Ivan Glavas will examine the trips and traps of personal insolvency with a focus on the practical application of property vesting and clawback provisions. Drawing on real-world case studies and firsthand experience, Ivan will share valuable insights from the front line - equipping you with the knowledge to better support your clients through these challenging times.

- The state of Insolvencies in Australia
- The ATO's debt recovery policies, including Director Penalty Notices garnishee notices, and other debt recovery strategies
- The risk areas for directors leading to personal exposure
- When and how property vests in a bankruptcy trustee, and the practical impact on clients during bankruptcy
- Key statutory provisions allowing trustees to recover assets, including unfair preferences, uncommercial transactions, and undervalued transfers

Presented by **Ivan Glavas**, Partner, Worrells

BANKRUPTCY IN THE FAMILY COURT

- Section 79 of the *Family Law Act*
- Section 35 of the *Bankruptcy Act*
- The impact of "property" within the meaning of the *Family Law Act*
- The procedures under the Federal Circuit and Family Court of Australia (Family Law) Rules 2021
- Standing, joinder and the involvement of creditors in family law matters
- A summary of Trustees Clawback powers under the *Bankruptcy Act* and *Family Law Act*
- Costs of being involved in Family Law matters

Presented by **Radhika Kanhai**, Partner, Moray & Agnew and **Michael Tourkakes**, Special Counsel, Moray & Agnew

ONLINE
ONLYDEFAMATION AND PRIVACY RIGHTS
FORUMTHURSDAY, 19 MARCH 2026
2:00PM TO 5:15PM\$420
WEB263N31

There are huge developments in disputes over reputation and privacy rights. As defamation law continues to dominate headlines and challenge practitioners, courts, legislators and the media alike are grappling with evolving standards of reputation and accountability. Recent legislative reforms have given rise to new privacy rights. This advanced-level program brings together leading practitioners to unpack the most significant recent developments and explore where defamation law and the new legislation is heading. Gain insights into the impact of major recent cases, the operation of the new defamation and privacy reforms and the growing intersection between defamation, privacy and digital publication.

Chair: **Sophie Dawson**, Partner, Johnson Winter Slattery; *Doyle's Guide 2025* NSW Leading Technology, Media & Telecommunications Lawyer, Leading Non-Contentious Intellectual Property Lawyer

DEFAMATION – LIGHT SPEED OR SUPERNOVA?

A number of high profile defamation decisions have featured heavily in the media in recent times. These include:

- *Al Muderis v Nine Network Australia Pty Limited*, *Roberts-Smith v Fairfax Media Publications Pty Ltd (No 41)*; *Roberts-Smith v Fairfax Media Publications Pty Ltd*, *Lehrmann v Network Ten Pty Ltd*, *Reynolds v Higgins*, *Deeming v Pesutto (No 3)*.
- Has the tide turned? Are defendants now more likely to succeed? What has been the impact of the recent reforms to the *Defamation Act*?
- The public interest defence
- How to go about proving justification
 - › What role for qualified privilege in publications to the public?
 - › Is "serious harm" the game changer we thought it might be?

Presented by **Marcus Hoyne**, Barrister, Owen Dixon Chambers West; *Doyle's Guide 2025* VIC Recommended Junior Counsel – Technology, Media and Telecommunications

SERIOUS HARM TO REPUTATION, AND DEFAMATION TRIAL PRACTICE

- Serious harm to reputation
 - › Practical aspects of concern notices prior to bringing a claim
 - › How do concern notices influence the particulars of serious harm to reputation
- The drop in jury trials in defamation
 - › Federal court practice – presumption against jury trials
 - › What role might Juries play in the future in both State and Federal causes in Defamation

Presented by **Roger Rasmussen**, Barrister, Frederick Jordan Chambers

PRIVACY AND OTHER LEGISLATION AMENDMENT ACT 2024: RECENT DECISIONS

- The scope of the tort
- The influence of English decisions
- Unexpected uses
- Recent decisions

Presented by **Clarissa Amato**, Barrister, Banco Chambers; *Doyle's Guide 2025* NSW Preeminent Junior Counsel – Technology, Media and Telecommunications

ATTEND AND EARN

3 CPD UNITS

- 3 CPD Units in Substantive Law

ATTEND AND EARN

3 CPD UNITS

- 3 CPD Units in Substantive Law



NAVIGATING PARENTING DISPUTES IN FAMILY LAW

WEDNESDAY, 25 MARCH 2026
9.00AM TO 5.15PM

\$795
WEB263N43

Parenting disputes remain some of the most challenging and dynamic areas of family law. Join leading experts and take a deep dive into the latest reforms, landmark cases and evolving approaches to coercive control, special needs children and enforcement of parenting orders. Gain practical guidance on preparing for trial, navigating ethical grey areas and managing high-conflict clients in a demanding practice environment. Walk away with current insights, practical strategies and professional skills to strengthen your work in parenting matters.

SESSION 1: REFORMS, DOMESTIC VIOLENCE, SPECIAL NEEDS CHILDREN AND CASE UPDATE

9.00AM TO 1.15PM WEB263N43A **\$505**

Chair: **Diana Perla**, Principal, Diana Perla & Associates; Accredited Specialist in Family Law

CHANGE AND BEST INTEREST OF CHILDREN: SAME, SAME BUT DIFFERENT

Recent cases on applications to change final Orders in relation to children's matters following amendments to the *Family Law Act* in its codifying Rice and Asplund

Presented by **Claire O'Connor SC**, Villeneuve Smith Chambers

DOMESTIC VIOLENCE AND COERCIVE CONTROL SINCE PICKFORD & PICKFORD

Pickford & Pickford [2024] FedCFamC1A 249 is a landmark decision defining coercive control, with three differing approaches from McClelland DCJ; Aldridge and Carew JJ; and Austin and Williams JJ.

- Unpack these three approaches and how they've been applied in later cases: focusing on the behaviour, its context and how to demonstrate its objective impact
- What constitutes family violence that coerces or controls
- When there isn't a clear course or pattern of conduct: how the behaviour can still be characterised as coercive or controlling

Presented by **Stephen Page**, Director, Page Provan; Accredited Specialist in Family Law

EXPLORING THE ROLE OF THE SOLICITOR WHEN DEALING WITH CHILDREN WITH SPECIAL NEEDS

- Understanding the needs of families with children with special needs
- Questions to ask our clients
- What evidence is required, and how to get it
- What parenting arrangements do and don't work?
- How to support families/children in implementing parenting arrangements

Presented by **Monique Robb**, Partner, Lander & Rogers; Accredited Specialist in Family Law; Best Lawyers in Family Law Australia 2026 and **Dr Sophie Reid**, Director, Co-founder & Clinical Psychologist, Birchtree Centre

CONTRAVENTION AND ENFORCEMENT OF PARENTING ORDERS

Presented by **Brett McGrath**, Partner, Marsdens Law Group; Former Senior Judicial Registrar, FCFCOA

RECENT PARENTING CASE UPDATE

Gain that all-important annual case update, highlighting recent trends and practical take-aways from recent cases in several important areas of disputes in family law practice.

Presented by **Dianne Pendergast**, Barrister, Brisbane Chambers; former Registrar Family Court; Recommended Family Law Junior Counsel, *Doyle's Guide 2025*

SESSION 2: PROFESSIONAL SKILLS, PRACTICE MANAGEMENT AND ETHICS FOR FAMILY LAW PARENTING

2.00PM TO 5.15PM WEB263N43B **\$420**

Chair: **Melinda Winning**, Partner, Barkus Doolan Winning Family Lawyers; Accredited Specialist in Family Law; Leading Family & Divorce Lawyer and Leading Parenting & Children's Matters Lawyer, *Doyle's Guide 2025*

✓ Ethics and Professional Responsibilities

WHEN LINES BLUR: ETHICAL CHALLENGES IN PARENTING CASES

- Taking instructions when others are present
- Managing issues of capacity, fitness to give instructions and mental illness
- Ethically navigating complex parenting conflicts
- Other key ethical considerations

Presented by **Kuppy Nambiar**, Director, Nambiar Hogg Family Lawyers; Accredited Specialist in Family Law; Recommended Parenting & Children's Matters Lawyer, *Doyle's Guide 2025*

✓ Professional Skills

SETTING UP THE CHESS BOARD: HOW TO STRATEGICALLY PREPARE FOR A PARENTING TRIAL

- Working together with counsel to set up the chess board
 - › Early engagement: setting the strategy early
 - › The brief: what counsel need
 - › Evidence and experts: drafting affidavits and getting expert evidence
 - › Case outlines: they are important
 - › Client management and expectations
- Putting it into action: practically what does this look like before and during the trial

Presented by **Kylie Chesterman**, Barrister and **Chris Bishop**, Barrister, Win Paten Chambers

✓ Practice Management

HIGH-CONFLICT PRACTICE: NAVIGATING CLIENTS, CONFLICT AND PERSONAL WELLBEING

- Practical tips for dealing with complex and high needs clients
- Avoiding lawyer burnout and mental health
- Strategies and skills to deal with impossible clients with unrealistic expectations
- Using mediation skills to avoid conflict in the workplace/difficult clients/opposing side
- Identifying and avoiding vicarious trauma

Facilitator

Melinda Winning, Partner, Barkus Doolan Winning Family Lawyers

Panellists

Angelo Bistolaridis, Principal, Dispute Resolutionist, Myra Aris & Co
Hannah Gore, Special Counsel, Pigdon Norgate; Accredited Specialist in Family Law

Alex Namisnyk, Solicitor – Director, ATW Family Lawyers; Accredited Specialist in Family Law

Matthew Shepherd, Special Counsel, Ramsden Family Law; Accredited Specialist in Family Law

ATTEND AND EARN

7 CPD UNITS

- 4 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



MASTERING FORENSIC EVIDENCE IN CRIMINAL LAW

FRIDAY, 20 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263V16

Forensic evidence can make or break your case. Gain insight into the forensic evidence required for your criminal law matters with exceptional leading barristers plus a panel of forensic experts. Unpack the admissibility and reliability of your forensic evidence, examine the expectations of expert medical legal evidence, forensic evidence in sexual assault matters and the psychological concerns in interviewing victims with trauma. Examine encryption and white-collar crime.

Chair: **Sophie Anderson**, Barrister, Commercial Bank Chambers; Accredited Specialist in Criminal Law; Committee Member, Criminal Law Committee & Wellbeing Committee, NSW Bar Association; Recommended Criminal Law Barrister, *Doyle's Guide 2025*

ADMISSIBILITY AND RELIABILITY OF FORENSIC EVIDENCE

- When forensic evidence is ruled inadmissible and why
- How to identify weaknesses in expert reports and cross-examination strategies that work
- Judicial expectations for reliability and disclosure of expert material
- Practical steps to protect your case when forensic science is in dispute

Presented by **Dr. Ian Freckelton AO KC**, Barrister and Mediator, Castan Chambers; Best Lawyers Australia Public Law, Personal Injury Litigation, and Commercial Law, *Doyle's Guide* Leading Administrative and Public Law Barrister

✓ Professional Skills

"WOUNDS AND WOUNDING" EVALUATING MEDICO-LEGAL REPORTS IN CRIMINAL MATTERS

- Forensic examination - evidence collection and documentation of injuries
- Types/classification of wounds and determination of injury causation
- Anatomical and physiological significance of injuries
- Assessment of short, medium and long-term harm
- Obtaining independent review of forensic medical reports

Presented by **Dr David Ranson**, Clinical Professor, Monash University, Adj Professor, La Trobe University, Honorary Associate, Victorian Institute of Forensic Medicine

✓ Professional Skills

WHAT CRIMINAL LAWYERS NEED TO KNOW: THE HIDDEN LIMITATIONS OF SEXUAL ASSAULT EVIDENCE

Explore the critical gaps and limitations in sexual assault evidence, including key information that laboratories often omit from their reports, and how these omissions can affect case strategy, cross-examination, and the reliability of forensic conclusions.

Presented by **Jae Gerhard**, Principal Scientist, Independent Forensic Services

✓ Professional Skills

CORPORATE CRIME, BRIBERY AND CORRUPTION: LEVERAGING FORENSIC ACCOUNTING TO SUBSTANTIATE FALSIFICATION OF RECORDS

- How forensic accountants identify falsified records and trace suspect transactions
- Evidentiary value of financial analysis in criminal proceedings
- Emerging trends in financial investigations, including the use of data analytics and AI

Presented by **Natalie Faulkner**, Senior Managing Director, Risk & Investigations, Forensic and Litigation Consulting, FTI Consulting

✓ Professional Skills

HOW TO INTERVIEW PEOPLE WHO HAVE EXPERIENCED SEVERE TRAUMA

- Consent and intoxication in sexual offences
- Coercive control
- Nonfatal strangulation
- Psychological, physical and sexual violence

Presented by **Associate Professor Lil Vrklevski**, Principal Clinical Psychologist, Director Psychology SL

ATTEND THE FULL DAY AND EARN

4 CPD UNITS

- 1 CPD unit in Substantive Law
- 3 CPD units in Professional Skills



TOTAL AND PERMANENT DISABILITY CLAIMS: CURRENT ISSUES AND EMERGING TRENDS

FRIDAY, 20 MARCH 2026
2:00PM TO 5:15PM

\$420
263N38

A practical and up-to-date examination of Total and Permanent Disability claims across Australia. Explore key issues in assessing permanency, navigating superannuation fund definitions and managing medical and vocational evidence. Consider recent case law developments, insurer decision-making and procedural fairness, as well as strategies for resolving disputes efficiently through internal review, AFCA and litigation. Essential for practitioners advising claimants, insurers or trustees with insights into current challenges and best practice in handling TPD claims in 2026.

Chair: **Rob Taylor**, Barrister, Jack Shand Chambers

WHAT ARE THE PARAMETERS OF "ALL REASONABLE TREATMENT"

- What is reasonable treatment?
- Has the insured unreasonably refused to undertake treatment?
- How does the reciprocal duty of utmost good faith operate on this topic?
- What are the remedies available to the Insurer / Insured?

Presented by **Rebecca Nichols**, Barrister, More Chambers

LIMITATION PERIODS AND INTEREST IN TPD AND IP CLAIMS

- What limitation periods apply to TPD and IP claims?
- When do the limitation periods commence to run?
- On what basis can interest be claimed in litigated and non-litigated TPD and IP claims?
- When does an insurer's failure to pay a claim become "unreasonable" for the purposes of s 57(2) *Insurance Contracts Act*?

Presented by **Adrian Coombes**, Barrister, Seven Windeyer Chambers

AFCA CASE REVIEW: TPD AND INCOME PROTECTION DECISIONS UNPACKED

Gain a review of AFCA cases over the last 12 months concerning Total and Permanent Disability and Income Protection/Salary Continuance Insurance

Presented by **Fiona Hanlon**, Special Counsel, Moray & Agnew



PREFER TO ATTEND ONLINE?

Why not attend our seminars live online
or on demand, on any device 24/7

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Substantive Law



INTELLECTUAL PROPERTY SYMPOSIUM: BRAND PROTECTION AND PRACTICAL SKILLS AND STRATEGIES

FRIDAY, 20 MARCH 2026
9.00AM TO 5.15PM

\$795
263N08

Join leading-lights of intellectual property law for a deep dive into the latest trends, case law and practical strategies shaping intellectual property practice. Explore how to protect Australian brands internationally, navigate ASEAN jurisdictions and leverage key global frameworks. Gain hands-on insights into drafting effective licensing agreements and addressing emerging challenges at the intersection of IP law and digital media, including parodies and dilution. Unpack recent developments in trademark use and enforcement, covering honest concurrent use and strategies to mitigate infringement risks from market imitators. Equip yourself with the legal knowledge and practical tools to advise confidently in a complex, rapidly evolving global environment.

SESSION 1: BRAND PROTECTION INTENSIVE

9.00AM TO 1.15PM 263N08A **\$505**

Chairperson: **Sonia Stewart**, Barrister, 5 Wentworth Chambers, *Doyles Guide 2025* - Recommended Junior Counsel for Intellectual Property

GOING GLOBAL WITH CONFIDENCE: PROTECTING AUSTRALIAN BRANDS IN ASEAN AND BEYOND

As Australian businesses look outward for growth in an increasingly digital market, safeguarding their brands is no longer optional - it's essential. Explore how Australian brands can strategically secure and enforce IP rights when entering ASEAN markets and beyond. You'll cover;

- Key considerations for first-to-file jurisdictions and timing strategies
- Using the Madrid Protocol and other tools for cost-effective international protection
- Common pitfalls and regional differences in trade mark protection across ASEAN
- Defensive strategies for global IP enforcement
- Practical insights for emerging and established Australian brands

Presented by **Vineetha Veerakumar**, Principal & Head of Trade Marks, Wrays IP

PARODIES AND DILUTION: CAN THIRD PARTIES USE ANOTHER PARTY'S PRODUCTS IN ONLINE CONTENT, ADVERTISEMENTS, AND OTHER MATERIALS WITHOUT INFRINGING TRADE MARK OR COPYRIGHT LAWS?

- What's the problem? Trade marks, copyright, reputation-based issues
- Overseas regimes: actions and defences (EU, UK, USA)
- Australian regime: actions and defences
- Platform liability?
- Managing risk for your clients

Presented by **Kimberley Evans**, Executive Lawyer, Trade Mark Attorney (AU, NZ), Pearce IP

HONEST CONCURRENT USE AND PRIOR USE OF TRADE MARKS: THE CURRENT POSITION IN AUSTRALIA

- Seeking registration of a trade mark on the basis of prior use or honest concurrent use
- Changes to evidentiary requirements for honest concurrent use
- Defenses to infringement of honest concurrent use
- Review of *Fanatics, LLC v FanFirm Pty Limited* and *Firstmac Ltd v Zip Co*
- Practical implications for you

Presented by **Donna Short**, Partner, Addisons; Recognised in Chambers for Intellectual Property 2024

PINGTI, DUPES AND LOOKALIKES

- Copyright protection and the overlap with the *Designs Act 2003* (Cth)
- Trade mark protection for imported products
- Misleading conduct under the ACL
- Labelling laws as a weapon

Presented by **Christine Ecob**, Partner, Johnson Winter Slattery

SESSION 2: PROTECTING INNOVATION AND CONFIDENTIAL INFORMATION

2.00PM TO 5.15PM 263N08B **\$420**

INVESTING IN INNOVATION: WHAT EVERY INVESTOR SHOULD KNOW ABOUT PATENTS

- Patent ownership: verifying who truly owns and controls the patent rights
- Patent scope: evaluating the strength and commercial relevance of the protection granted
- Freedom to operate: determining whether use or investment could infringe third-party rights
- Patent vs. patent application: distinguishing between granted rights and pending filings to manage risk

Presented by **Paul Whenman**, Consulting Partner, FB Rice

PATENTS UPDATE: KEY DEVELOPMENTS IN PATENTABILITY, MANNER OF MANUFACTURE, AND SUFFICIENCY

- Patentability
- Manner of manufacture
- Sufficiency and support

Presented by **James Lawrence**, Partner, Addisons; *Best Lawyers 2026* - Intellectual Property Law, Biotechnology Law; *Chambers Asia Pacific 2025* - Intellectual Property: Trademark & Copyright; *Doyles Guide 2025* - Leading Contentious Intellectual Property

✓ Professional skills

HOW TO PROTECT COMPANY CONFIDENTIAL INFORMATION

- Contractually, by way of employment agreements
- Remedies including urgent Court actions, in the event of any breach

Presented by **John Lee, Partner**, and Irini Lantis, Senior Lawyer, Gilbert + Tobin; Ranked for Intellectual Property Law, Life Sciences Practice and Litigation

PROTECTING IP IN THE FOOD SECTOR

Presented by **Michael Frankel AM**, Partner, Frankel Lawyers

“Online experience was flawless. Well done”

ATTEND AND EARN

7 CPD UNITS

- 6 CPD units in Substantive Law
- 1 CPD units in Professional Skills



LEGAL CHALLENGES IN ADVISING AGRIBUSINESS

MONDAY, 23 MARCH 2026
2.00PM TO 6.15PM

\$420
WEB263Q13

As regulatory, environmental, and commercial pressures reshape the agribusiness sector, practitioners must navigate increasingly complex compliance, governance, and operational risks. This half-day program provides essential legal and strategic updates across employment law, environmental compliance, and commercial contracting within agribusiness. Gain practical insights into emerging employment and WHS risks, including wage compliance obligations following recent Fair Work decisions. Explore key legal and taxation considerations in structuring and transferring family farms, and understand the growing exposure around greenwashing and misleading environmental claims. The program concludes with guidance on managing contractual risks across rural supply chains and an interactive discussion on influencing regulatory approaches to agriculture.

EMERGING EMPLOYMENT LAW AND WHS RISKS FOR AGRIBUSINESS EMPLOYERS: LESSONS FROM RECENT DECISIONS

- Examine the impact of the recent decision in the Fair Work Ombudsman's disputes with Coles and Woolworths, which will require all employers with award-covered employees (including the Pastoral Award and Horticulture Award) to ensure that all employees are being paid at least their minimum award entitlements in each pay period, and not averaging these entitlements out over a year.
- Discuss the onerous interpretation to record-keeping obligations that have been determined by the Court, and the significant ramifications for employers who fail to comply (as such employers will suffer a reverse burden of proof)
- Unpack the increasing prevalence of WHS regulations in white-collar practices including in Agribusiness organisations focusing on psychosocial hazards such as bullying, sexual harassment and mental health
- Explore the trend towards increased awards for general damages in employment and sexual harassment claims
- Considerations for providing employees with accommodation, including tips and traps for managing overlapping legal obligations

Presented by **Timothy Zahara**, Partner, Hamilton Locke

STRUCTURING AND SUCCESSION PLANNING: TRANSFER OF FAMILY FARMS

Presented by **Vanessa Gibson**, Partner, Gordon Garling Moffitt; Leading Agribusiness Lawyer in *Doyle's Guide 2025*

MANAGING CONTRACT RISK WITHIN AGRIBUSINESS

- PPSR and unfair contracts within rural supply chain

Presented by **Kenneth Stanton**, Principal, Stanton & Stanton; Leading Agribusiness Lawyer *Doyle's Guide 2025*

GREENWASHING RISKS: MISLABELLING OR MISLEADING CLAIMS

Presented by **Georgiana Ryan**, Principal Lawyer, Regional Business Lawyers; Accredited Specialist in Business Law, Leading Agribusiness Lawyer in *Doyle's Guide 2025*

BONUS SESSION

✓ Professional Skills

SCIENCE IS HARD TO EXPLAIN IN A HEADLINE – HOW DO WE INFLUENCE REGULATORS TO THINK MORE DEEPLY, SENSIBLY AND WITH DUE PRAGMATISM WHEN DEALING WITH AGRIBUSINESS?

- What does agriculture even mean to regulators these days?
- In a world of challenges how do you best get your message across to regulators?
- What if they dislike your message?
- How do you balance the short and long term goals of your organisation?

Presented by **Andrew Gill**, Partner, Johnson Winter Slattery

ATTEND AND EARN

4 CPD UNITS

- 3.5 CPD units in Substantive Law
- 0.5 CPD units in Professional Skills



ADVERTISING AND MARKETING: RISKS AND ENFORCEMENT

TUESDAY, MARCH 24 2026
2:00PM TO 5:15PM

\$420
WEB263N39

Take a deep dive into critical updates on the latest enforcement priorities and regulatory developments affecting advertising and marketing practices in Australia. With greenwashing enforcement accelerating, take a detailed look at recent ACCC proceedings, including and their implications. Examine ACCC enforcement trends relating to misleading conduct, unfair contract terms and pricing practices, and what businesses must do to reduce risk. Unpack recent ACMA enforcement actions on digital compliance, spam and cookie breaches plus understand emerging enforcement action of dark patterns practices.

Chair: **Ben Coogan**, Partner, Thomson Geer

AVOIDING GREENWASHING RISKS

- Obligations under the Australian Consumer Law
- The current enforcement approach of the ACCC
- Clorox fined \$8.25 million for misleading claims that its garbage bags were made from recycled "ocean plastic"
- ACCC proceedings against Australian Gas Networks Limited regarding its 'Love Gas' TV and digital advertising campaign
- ACCC proceedings against Edgewell regarding Banana Boat and Hawaiian Tropic sunscreen "Reef Friendly" claims

Presented by **Charles Coorey**, Partner, Gilbert + Tobin; *The Best Lawyers in Australia 2026*, Recognised for Competition Law; *The Legal 500 Asia Pacific 2025*, Leading Partner for Competition and Trade

MISLEADING CONDUCT, UNFAIR CONTRACT TERMS AND PRICING PRACTICES: RECENT ACCC ENFORCEMENT TRENDS

- Misleading advertising practices, including strike-through pricing; ACCC v *Emma Sleep* and failures to deliver goods or services within advertised timeframes; ACCC v *Mosaic*
- Auto-renewal subscriptions and their potential to mislead consumers; ACCC v *eHarmony*
- Controversial pricing strategies, such as drip pricing and dynamic pricing

Presented by **Daniel Tynan SC**, 12 Wentworth Selborne Chambers; Recognised in *Doyle's Guide* and *Legal 500* as a Leading Barrister in Competition and Consumer Law, co-author of *Uniform Evidence Law: Commentary and Materials* 7th ed, 2023

SENDING ELECTRONIC MARKETING COMMUNICATIONS: OBLIGATIONS, RISKS AND RECENT ENFORCEMENT

- *Spam Act* obligations: compliance essentials
- Recent ACMA spam enforcement action: big fines for mischaracterising messages!
- *Privacy Act* obligations: compliance essentials
- Recent OAIC enforcement
- Proposed *Privacy Act* reforms impacting electronic marketing: future-proofing now

Presented by **Cate Sendall**, Special Counsel, Addisons

DARK PATTERNS: EMERGING ENFORCEMENT UNDER THE ACL AND PRIVACY LAW

Presented by **Peter Le Guay**, Partner, Thomson Geer

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Substantive Law



ESSENTIALS OF DRAFTING COURT DOCUMENTS

TUESDAY, 24 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263N40

In the courtroom, precision is power. Whether you're preparing pleadings, affidavits or other court documents the quality of your written advocacy can significantly influence outcomes for your clients. This essential seminar is designed to sharpen your drafting skills, enhance your legal writing and ensure your documents meet the high standards that you expect of yourself. Leading barristers will unpack the steps to drafting effective Briefs to Counsel, Pleadings, Affidavits and other supporting Court Documents plus share practical tips, pitfalls and best practices. Whether you're early in your career or seeking a refresher, equip yourself with the tools to draft with confidence, precision and impact.

✓ *Professional Skills*

DRAFTING A BRIEF TO COUNSEL

- How to prepare a useful brief, both paper and electronic
- Practical tips for instructing counsel, both in and out of Court

Presented by **Ashley Cameron**, Barrister, Greenway Chambers

✓ *Professional Skills*

DRAFTING PLEADINGS

- Do you have all "material facts" necessary to obtain the relief sought?
A brief comment on material facts
- Have you covered all matters you are required to specifically plead?
A walkthrough of the various rules
- Short form pleadings and notices to plead
- Rolled up allegations
- Have you provided particulars? A reminder of the function of particulars and matters appropriately and inappropriately raised when seeking particulars?
- A certain phrase often seen, and special kinds of cases – some examples

Presented by **Andrew Bailey**, Barrister, Two Wentworth Chambers

✓ *Professional Skills*

DRAFTING AFFIDAVITS: DRAFTING EFFECTIVE AFFIDAVITS AND CAPTURING YOUR DEONENT'S VOICE

- The brief history of the affidavit, and how that informs drafting affidavits today
- The purpose of an affidavit – they are the evidence of the witness, not you
- Capturing the "voice" of your deponent while still retaining sufficient formality
- The rules of evidence – affidavits are evidence
- This session aims to assist with the drafting of affidavits – how they are still evidence (and must comply with the rules of evidence), how they are the evidence of the witness (and so must keep the witness' voice) and must also be the actual recollection of the witness (thus also discussing the latest case law in New South Wales regarding first person speech)

Presented by **Wai Kaey Soon**, Barrister, Frederick Jordan Chambers

✓ *Professional Skills*

DRAFTING OTHER SUPPORTING DOCUMENTS

- Subpoenas
- Notices to produce
- Notices to admit facts
- Other interesting notices

Presented by **Bede Haines**, Barrister, University Chambers



FRANCHISING LAW: INSIGHTS, REFORMS AND PRACTICAL STRATEGIES

TUESDAY, 24 MARCH 2026
9.00AM TO 12.30PM

\$420
WEB263N41

Step into the complex world of franchising law with leading experts. This is your opportunity to gain practical knowledge and shared experience from the very best. You'll explore recent cases and key reforms, unpack the application of restraints of trade, and understand the impact of Unfair Contract Terms regulation on franchise agreements. Learn how to navigate franchise disputes with confidence, anticipate risks, and apply strategies that protect your clients and strengthen your advisory role. Don't miss this chance to gain expertise from leaders in franchise law. A rare opportunity not to be missed.

Chair: **Derek Minus**, Barrister, Mediation & Arbitration Chambers; Mediator, Arbitrator, Expert Determiner and International Commercial Arbitrator; Former Mediation Adviser appointed by the Commonwealth Government as the Franchising Mediation Adviser for the Franchising Code of Conduct

RECENT CASE UPDATES & WHAT'S NEXT FOR FRANCHISING IN 2026?

- Recent case updates and learnings
- Changes which should be reflected in franchise agreements and disclosure documents
- Changes taking effect in 2026
- What we have learnt so far

Presented by **Elizabeth Gore-Jones**, Principal, The Franchise & Business Lawyers

RESTRAINTS OF TRADE IN FRANCHISING

- How to draft a binding restraint of trade clause
- How to advise franchisees about restraints of trade
- The impact of the Unfair Contract Terms legislation

Presented by **Nicole French**, Commercial Solicitor, The Franchise & Business Lawyers

FRANCHISE DISPUTES AND RESOLUTION

- Protection of franchisees and the network in contractor agreements: restraint and non-solicitation clauses in action
- Responsible franchisor liability under the *Fair Work Act* for franchisee underpayment of employees
- Franchising Code of Conduct: recent issues in litigation

Presented by **Glen Pauline**, Barrister and AMDRAS Advanced Mediator, Foley's List; Franchising Code mediator since 2014 via Australian Small Business and Family Enterprise Ombudsman (ASBFEO) and its predecessor (OFMA)

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Professional Skills

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Substantive Law



NAVIGATING INSOLVENCY: TRUSTS, TAX RISK AND RESTRUCTURING PATHWAYS

WEDNESDAY, 25 MARCH 2026
1.00PM TO 5.15PM

\$505
WEB263N44

From untangling beneficial ownership in trust insolvencies to decoding the ATO's penalty playbook, this seminar dives into the practical realities of voluntary administration, Deeds of Company Arrangement and small business restructuring. Get the insights you need to manage risk, seize opportunity and stay ahead in a shifting insolvency landscape.

Chair: **Marc Rossi**, Partner, Mills Oakley

ATO DIRECTOR PENALTY NOTICES AND POSSIBLE WAYS TO MITIGATE THE DIRECTORS LIABILITY

- Lockdown vs. non lockdown including pitfalls to be aware of
- Small Business Restructure process
- Creditors Voluntary Liquidation
- Payment of liability

Presented by **Matt Mullen**, Principal, Financial Advisory and Restructuring Advisory, Grant Thornton; Registered Liquidator, Trustee in bankruptcy, Chartered Accountant and Solicitor

INSOLVENCY IN TRUST ASSETS: UNTANGLING BENEFICIAL OWNERSHIP AND PRACTITIONER DUTIES

- Identifying and characterising trust property in insolvency
- Rights, powers and limitations of insolvency practitioners over trust assets
- Emerging issues and practical insights

Presented by **Alice Ruhe**, Partner, SMB Advisory; Registered Trustee in Bankruptcy and Registered Liquidator

✓ Professional Skills

VOLUNTARY ADMINISTRATION AND DEEDS OF COMPANY ARRANGEMENT

- VA and DOCA "101" and recap
- When is a VA appropriate v other options
- Key things to consider during a VA and DOCA

Presented by **Andre Lakomy**, Partner, AL Restructuring; Registered Liquidator

✓ Professional Skills

SMALL BUSINESS RESTRUCTURING

- The Numbers: Four years in, is the SBR kicking goals, or just kicking the can down the road?
- Streamlining the Suit: Where do lawyers fit into a low-cost high-volume product
- Practicality vs Legality: Useful grey arrears in a commercial word or kinks in the legislation that need correcting
- The Shot Caller: Mastering SBR's means keeping up with the ATO's playbook, which they rewrite mid-game

Presented by **Tom Vandermeer**, Director, BCR Advisory



TESTAMENTARY TRUST WORKSHOP

WEDNESDAY, 25 MARCH 2026
9.00AM TO 1.15PM

\$505
263N28

In today's dynamic legal landscape, a basic Will no longer meets the diverse needs of all your clients. Join Paul Evans, a recognised Wills and Estates law expert for this comprehensive workshop, where you will acquire essential insights, real-world examples and clauses, effective strategies, and best practices to ensure your testamentary trust drafting expertise is always correct. Gain a full understanding of various testamentary trusts, tailored to address complex scenarios in blended families and asset protection needs, and beneficiaries facing disabilities or vulnerabilities.

THROUGHOUT THE WORKSHOP, YOU WILL REVIEW EXAMPLE CLAUSES AND LEARN HOW TO AVOID PITFALLS WHEN DRAFTING TESTAMENTARY TRUSTS, EXAMINING THE FOLLOWING:

- ✓ Circumstances for including a testamentary trust in the will
- ✓ Drafting for the different types of testamentary trusts:
 - › Special disability trusts
 - › Life interest trusts
 - › Superannuation death benefit trusts
 - › Testamentary discretionary trusts
- ✓ Managing tax issues with testamentary trusts
 - › Excepted Trust Income
 - › Capital gains tax and land tax
 - › Non-resident beneficiaries
- ✓ Administrative and legal requirements for setting up the trust
- ✓ Explore case studies to illustrate when a particular trust may be appropriate for a client's circumstances
- ✓ In-depth strategies to elevate your drafting
- ✓ Example clauses to take away and utilise in your drafting
- ✓ Example clauses to avoid and what to do differently

Presented by **Paul Evans**, Partner, Makinson d'Apice Lawyers; Accredited Specialist in Wills & Estates Law, Member of STEP; Preeminent Wills, Estates & Succession Planning Lawyers – New South Wales, *Doyle's Guide 2023*

Succinctly provided information in an entertaining way

Informative + knowledgeable

ATTEND AND EARN

4 CPD UNITS

- 2 CPD units in Substantive Law
- 2 CPD units in Professional Skills

ATTEND AND EARN

4 CPD UNITS

- 2 CPD units in Substantive Law
- 2 CPD units in Professional Skills



THE COMMERCIAL LITIGATOR: CURRENT CLAIMS AND ESSENTIAL SKILLS

WEDNESDAY, 25 MARCH 2026
9.00AM TO 5.15PM

\$795
WEB263N46

Commercial litigation is evolving rapidly, with new risks, technologies, and legal challenges emerging across every stage of a dispute. This CPD conference brings together leading practitioners to deliver practical insights on fraud allegations, brand protection, directors' liability, consumer law, contract interpretation, cybersecurity, and the impact of AI in litigation. Whether you're in court, advising clients, or managing risk, this is your opportunity to sharpen your skills, stay compliant, and stay ahead.

SESSION 1: NAVIGATING CURRENT COMMERCIAL LITIGATION CLAIMS

9.00AM TO 1.15PM WEB263N46A **\$505**

Chair: **Temple Saville**, Barrister & Mediator, Svenson Barristers

ALLEGING FRAUD, DISHONESTY OR OTHER MISCONDUCT IN CIVIL DISPUTES

- Professional and procedural obligations associated with an allegation of fraud
- Responding to an allegation of fraud against your client
- Strategic considerations and a practical litigation scenario
- On the run: how to address issues of fraud or misconduct which arise in Court

Presented by **Nola Pearce**, Barrister, Chambers 33

BRAND PROTECTION, ENFORCEMENT AND LITIGATION

- Recent Australian and international cases on trademark and copyright enforcement in emerging contexts, such product "dupes" and AI generated material
- Brand protection strategies in an Australian and global context
- Managing risk in advertising and promotion

Presented by **Gabriel Sakkal**, Partner, Arnold Bloch Leibler Lawyers;
Recognised in Legal 500 Asia Pacific for competition & trade and intellectual property

DIRECTORS' LIABILITIES IN JOINT VENTURE/SHAREHOLDER DISPUTES

- Directors have a range of statutory and common law duties. These duties often come under the spotlight when joint ventures or shareholder agreements fall apart and directors find themselves facing tensions between their individual duties and the interests of the company
- The role of directors in corporate disputes
- Recent cases in this area
- Practical guidance on how directors can navigate through the commercial litigation frontline

Presented by **Bronwyn Lincoln**, Partner, director of ACICA and the Australian Disputes Centre, Member, ICC Commission on Arbitration and ADR and **Josh Groves**, Associate, Thomson Geer

RECENT AUSTRALIAN CONSUMER LAW CASES

- Misleading or deceptive conduct
- Unconscionability
- Unfair contracts regime

Presented by **Anand Shah**, Barrister, Brisbane Chambers

SESSION 2: SKILLS IN INTERPRETATION AND TECHNOLOGY IN COMMERCIAL LITIGATION

2.00PM TO 5.15PM WEB263N46B **\$420**

Chair: **Sarah Davies**, Director, Sarah Davies Legal; Accredited Specialist in Commercial Litigation

✓ *Professional Skills*

CONTRACTUAL INTERPRETATION: DISPUTES AND RESOLUTION

- Judicial approaches to contract interpretation
- Examination of recent cases of interest
- Procedures for resolving interpretation disputes

Presented by **Sally Armitage**, Barrister, Cedric Hampson Chambers;
Accredited AMDRAS Mediator

✓ *Professional Skills*

CYBER SECURITY & DATA PRIVACY IN COMMERCIAL LITIGATION

Legal practices regularly handle sensitive information and data. This makes them attractive targets for cyber criminals who engage in engineering, cybercrimes or seek bribes to prevent the release of confidential information. Even major firms have been the subject of cyber-attacks targeting operations and data.

- From small scale "phishing" to handling major data breaches, you need to keep up with developments in this rapidly changing area in order to manage the risk that it presents. That risk includes the potential for legal liability to those whose private information they hold such as customers, as well as to shareholders and others who can be affected by an attack on their organisation.
- Examine the potential liability that your law firm may be exposed to in the aftermath of an attack as well as potential responses to a major data breach focusing on the risks which arise in the conduct of an ordinary commercial litigation matter

Presented by **Kirralee Young**, Barrister, 13th Floor St James Hall

✓ *Professional Skills*

AI AND AUTOMATION: AN EMERGING CHALLENGE

- How is AI and automation utilised in litigation today?
- What are the future opportunities, challenges, risks and pitfalls of using AI and automation in litigation?

Presented by **Daniel Johnston**, Legal Practitioner Director, JHK Legal

\$ Interested in a group booking? Call us on 09 363 3322 to discuss

ATTEND AND EARN

7 CPD UNITS

- 4 CPD units in Substantive Law
- 3 CPD units in Professional Skills

IN-PERSON
OR ONLINE

CONVEYANCING SYMPOSIUM

THURSDAY, 26 MARCH 2026
9.00AM TO 5.15PM\$795
263V22

Uncover the pressure points facing conveyancers in 2026. Where are the hidden costs and exposures that are hiding in your conveyancing matter? Take a deep dive into property taxes including CIPT, vacant land tax and stamp duty, contract clauses and caveats. Understand how real estate been used to wash money and what patterns or red flags you should spot and the triggers for AML penalties against you. From case law reshaping breach, rescission and specific performance to developing skills in understanding the subdivisions process and the risks to your practice in the AML reforms, this is a day not to be missed by any conveyancers.

SESSION 1: CONVEYANCING HOTSPOTS: CASES, CONTRACTS, FIRB AND STAMP DUTY

9.00AM TO 1.15PM 263V22A

\$505

Chair: **Kelly Young**, Principal, Estate Conveyancing

UPDATE WITH RECENT CONVEYANCING AND PROPERTY LAW CASES

- Analyse the latest Victorian decisions reshaping conveyancing practice and property
- How recent decisions on breach, rescission and specific performance are shifting contract dynamics
- How courts are approaching disclosure, title issues and allocation of risk between vendors and purchasers
- Actionable takeaways: risk mitigation and future practice

Presented by **Anastasia Aslanidis**, Principal, Prisma Legal; Lecturer in Property Law, Melbourne University

CONTRACT CLAUSES, CAVEATS AND RED FLAGS: GETTING THE CONVEYANCING CONTRACT RIGHT IN 2026

- Draft and review special conditions carefully for off-the-plan sales, builder insolvencies and delayed settlements, aligning with recent VCAT and Supreme Court decisions
- Manage early deposit releases under s 27 *Sale of Land Act* and ensure vendor disclosure complies with the 2023 Regulations
- Avoid liability traps in allocating GST, adjustments and FIRB conditions within contracts
- Identify and prevent invalid caveats: understanding current case law on caveatable interests and misuse penalties
- Detect transactional red flags: nominee purchasers, SMSF or trust buyers, inflated valuations, and rapid resales
- Integrate digital verification, CIPT and vacant land tax changes into contract clauses and due diligence processes for 2026

Presented by **Rochelle Castro**, Principal Lawyer, RC & Co Lawyers

FIRB IN CONVEYANCING

- Understanding FIRB thresholds and exemption categories relevant to Victorian residential and commercial transactions
- How to identify and manage foreign investor risks within standard conveyancing workflows
- Practical implications of FIRB approvals, conditions and timing on contract drafting and completion
- What conveyancers must disclose: interaction between FIRB obligations, due diligence and vendor warranties
- Recent FIRB enforcement trends and lessons from 2025 compliance actions

Presented by **Benjamin Adams**, Special Counsel, Baker & McKenzie LLP

STAMP DUTY AND EMERGING TAXES: WHAT YOU NEED TO KNOW

- CIPT
- Vacant Residential Land Tax
- Land Tax
- SRO
- Duty tips and traps

Presented by **Chris Henderson**, Special Counsel, Colin Biggers & Paisley

SESSION 2: SKILLS FOR CONVEYANCERS: CYBER-SAFE SETTLEMENTS, AML AND SUBDIVISION

2.00PM TO 5.15PM 263V22B

\$420

✓ Practice Management & Business Skills

CYBER-SAFE SETTLEMENTS, E-CONVEYANCING & RISK MANAGEMENT IN 2026

- Identifying commonly overlooked security requirements in the end-to-end process of conveyancing, from contract to closure
- Cyber security best practice and steps toward overall transaction 'hygiene'
- Overview of the E-Conveyancing process from signed to settled: risks, tips and traps
- Risk Management overview: audits, data storage, and the everyday practitioner

Presented by **Leila Chalk**, Principal Solicitor, Forty Four Degrees Pty Ltd and **Cassandra Maggi**, Solicitor, Forty Four Degrees Pty Ltd

✓ Practice Management & Business Skills

NEW ANTI-MONEY LAUNDERING CHALLENGES AND OPPORTUNITIES FOR CONVEYANCERS

- How has real estate been used in money-laundering schemes and what specific red flags should conveyancers look for during property transactions?
- What actions did lawyers take or fail to take that breached the *Anti-Money Laundering and Counter-Terrorism Financing Act* or allowed suspicious transactions to proceed?
- AI tools for customer risk ratings: can these technologies improve the precision of CDD assessments in conveyancing, or do they introduce new risks and biases practitioners need to manage?
- There's often tension between being thorough with AML checks and maintaining a good client relationship. How can conveyancers strike the right balance without compromising compliance?
- From your experience, what are the most common gaps or weaknesses in how conveyancing firms apply risk ratings, and what practical steps can be taken to strengthen these processes before the *Tranche 2* reforms take effect?

Presented by **Katherine Shamai**, Partner - Risk Consulting, Grant Thornton; Editorial Advisory **chris henderBoard**, Fraud Magazine (Association of Certified Fraud Examiners and Internal Auditor Magazine, (Institute of Internal Auditors (US))

✓ Professional Skills

SUBDIVISION PRACTICE AND RISK MANAGEMENT: NAVIGATING THE PROCESS

- Overview of Planning Permits, Certification and Statement of Compliance
- What rights, restrictions, and responsibilities can be created by a plan of subdivision i.e. common property, easements, restrictions, MCP's, s173 agreements
- When are amendments to a preliminary plan of subdivision required and when are they considered material?
- Following SPEAR applications and the progress of a subdivision

Presented by **Tom Champion**, Director, Reeds Consulting

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 4 CPD units in Substantive Law
- 2 CPD units in Practice Management & Business Skills

- 1 CPD unit in Professional Skills



3 STRATEGIES TO INCREASE DAMAGES IN PERSONAL INJURY CLAIMS

THURSDAY, 26 MARCH 2026
2.00PM TO 5.15PM

\$420
WEB263N48

It's all about the final outcome. A win without an award of damages is not a win. This is your chance to hear from 3 experts providing tips and strategies on ways to ensure that you are equipped to maximise damages in personal injury claims. Sharpen your legal skills on assessing and pleading a claim and learn tips to ensure that your knowledge of financial and accounting principles contribute to a better outcome for your client. Understand the latest in assessing damages in cases on unlawful detention.

Chair: **Michael Barnes**, Senior Legal Counsel, Carroll & O'Dea; Accredited Specialist, Personal Injury and Employment & Industrial Law

✓ Professional Skills

A FINANCIAL AND ACCOUNTING APPROACH TO THE ASSESSMENT OF DAMAGES

- Which financial records to source from claimants
- How and why the numbers in those records may not demonstrate the "true" earnings of a Claimant
- Tips and tricks when adjusting the numbers to get to the "true" earnings of a claimant
- Trends and impacts in various industries and how they impact the operations of self-employed claimants

Presented by **Kain Elsmore**, Director - Forensic Commercial, Vincents

✓ Professional Skills

ASSESSMENT OF ECONOMIC LOSS

- Discuss developments in assessing "lifelong" economic loss
- What was the Plaintiff going to do with their lives "but for"
- Issues of proof

Presented by **Miguel Belmar Salas**, Barrister, Green's List

MAXIMISING DAMAGES FOR UNLAWFUL DETENTION

Presented by **Tony Kerin**, Partner, Grope Hamilton Lawyers

*Highly relevant
in practice*

5/5



DIRECTOR DUTIES: RISKS AND LIABILITIES

FRIDAY, 27 MARCH 2026
10.00AM TO 2.15PM

\$505
WEB263Q15

In the current regulatory environment directors face heightened scrutiny and personal exposure under the *Corporations Act*, ASIC enforcement and emerging obligations with risks of both civil penalties and criminal sanctions. Gain a deep analysis of current ACCC investigations and enforcement priorities. Examine the practical risk frameworks, compliance requirements, risk mitigation strategies and case law insights of privacy legislation, data and technological risks relating to AI, taxation and personal guarantees and personal liabilities arising from insolvency situations.

Chair: **Marcelo de Farias**, Acting Head of Legal, Auto Group

ACCC INVESTIGATIONS AND ENFORCEMENT PRIORITIES

Explore the challenges facing directors and how they are falling foul with their business practices when it comes to their competition and consumer law obligations.

- ACCC enforcement priorities for 2026/2027
- How competition and consumer law issues escalate to ACCC investigations and enforcement action
- How directors can become implicated in ACCC investigations
- Strategies to manage these legal risks before they materialise
- Practical tips to best advise and support directors before and during ACCC investigations

Presented by **Suzanne Howari**, Senior Associate, Brown Wright Stein Lawyers; Risk & Governance Specialist, Fellow of the Governance Institute of Australia

AI RISK MANAGEMENT AND GOVERNANCE FOR BOARDS AND DIRECTORS

Examine how Boards can manage emerging risks and governance challenges in the age of AI.

- Recent changes to the *Privacy Act* granting the Information Commissioner broader powers to fine and take enforcement action, and clarifying what constitutes "reasonable steps" to protect personal information in the AI context
- Case study: Australian Clinical Labs' \$5.8 million settlement for failing to take reasonable steps to protect personal information: lessons for Boards and governance officers
- ASIC Report 798 – Beware the Gap: Governance Arrangements in the Face of AI Innovation
- Emerging academic findings on bias and prejudice in AI models and the need for Boards to ensure ethical oversight and accountability
- What these developments mean for Boards adopting or developing AI technologies

Presented by **Rhys Williamson**, Partner, Mahoneys

DIRECTORS IN THE LINE OF FIRE: AN OVERVIEW OF PERSONAL LIABILITY FOR DIRECTORS

- Director's personal liability for company taxes
- Action being taken by the ATO against directors
- Director's exposure under the *Corporations Act*
- Liability arising from personal guarantees
- Security over the family home to support of personal guarantees
- Problems caused by company loans to/from directors and shareholders

Presented by **Dino Travaglini**, Director, Travaglini Corporate Advisory

DIRECTOR DUTIES AND INSOLVENCY RISK: NAVIGATING THE RED FLAGS

Presented by **Chris Dobbs**, Barrister, Rightful

ATTEND AND EARN

3 CPD UNITS

- 1 CPD units in Substantive Law
- 2 CPD unit in Professional Skills

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law

IN-PERSON
OR ONLINE

CRIMINAL LAW CONFERENCE: LEGISLATIVE UPDATES, EVIDENCE AND ADVOCACY

FRIDAY, 27 MARCH 2026
9.00AM TO 5.15PM\$795
263V05

Crime is big news in Victoria at the moment with increased criminal behaviour, new bail offences, reform in consent in sexual offences, changes to the *Criminal Procedure Act* regarding committals, changes to the youth justice system, and more. Navigate through these reforms plus essential skills. Master consent complexities and tackle the intersections between intervention orders, migration law and criminal law. Develop practical strategies for cross-examining child witnesses and stay alert to the current state of forensic science and its impact on your cases.

SESSION 1: CRITICAL UPDATES FOR CRIMINAL LAWYERS AND PRESSURE POINTS IN PRACTICE

9.00AM TO 1.15PM 263V05A

\$505

Chair: **Emma Turnbull**, Director, Emma Turnbull Lawyers, Accredited Criminal Law Specialist* Preeminent Criminal Defence Lawyer, *Doyle's Guide 2025*

CHANGES TO COMMITTALS IN VICTORIA

- New purpose of Committal hearings
- New test for leave to cross examine witnesses
- Prohibitions on cross examination of certain witnesses broadened
- Fast tracking of certain offences to Supreme Court

Presented by **Melinda Walker**, Accredited Criminal Law Specialist, Leading Criminal Defence Lawyer, *Doyle's Guide 2025*

RETHINKING CONSENT IN SEXUAL OFFENCES: CHALLENGES AND DIRECTIONS

- Legal framework for consent in sexual offence cases
- Key legislative reforms and their implications for prosecutors and defence practitioners
- Evidentiary challenges in establishing or contesting consent
- Comparative insights: lessons from other jurisdictions on consent laws
- Practical strategies for advocacy

Presented by **Dr Felicity Gerry KC**, Crockett Chambers

WHEN INTERVENTION ORDERS, MIGRATION AND CRIMINAL LAW INTERSECT: PRACTICAL GUIDANCE FOR LAWYERS

- Impact of charges, bail and sentencing
- Visa cancellations including mandatory & risk of re-offending cancellations

Presented by **Manny Brennan**, Partner, Emma Turnbull Lawyers; Accredited Specialist in Criminal Law and **Joseph Adamo**, Senior Associate, Emma Turnbull Lawyers

MANDATORY SENTENCING IN VICTORIA AND THE COMMONWEALTH: KEY REFORMS, CASES AND PRACTICAL IMPLICATIONS

- Overview of mandatory sentencing regimes in Victoria and the Commonwealth
- Recent legislative amendments impacting sentencing discretion
- Key cases shaping the interpretation and application of mandatory sentencing provisions
- Practical implications for defence practitioners: negotiations, pleas and case strategy
- Emerging trends and future directions

Presented by **Jim McGarvie**, Partner, Stary Norton Halphen, Recommended White Collar Crime Lawyer, *Doyle's Guide 2025*

SESSION 2: PROFESSIONAL SKILLS FOR CRIMINAL LAWYERS AND NAVIGATING THE YOUTH JUSTICE SYSTEM

2.00PM TO 5.15PM 263V05B

\$420

✓ Professional Skills

CROSS-EXAMINING CHILD WITNESSES

- Considerations for how to make your questioning more effective and persuasive
- Understanding how children process, retain and communicate information
- Framing questions in a way that is clear, simple and appropriate for the child's developmental stage
- Managing inconsistencies in a child's version without appearing adversarial or undermining credibility

Presented by **Tanya Skvortsova**, Barrister, Stawell Chambers

✓ Professional Skills

FORENSIC SCIENCE: THE CURRENT STATE

Forensic science is evolving rapidly and legal rules lag, you must stay alert to new techniques, admissibility challenges and shifts in doctrine. Courts are increasingly scrutinising DNA transfer, low-template DNA, and mixed profiles, the mere presence of DNA may no longer carry the weight it once did. Look beyond the report. Challenge the assumptions. Anticipate where the next evidentiary battles will be fought

Presented by **Anna Davey**, Director, Forensic Foundations International

YOUTH JUSTICE UNDER THE SPOTLIGHT

- Explore the recent reforms in Youth Justice in Victoria, a current concern for the Criminal Justice system. Consider practice trends and emerging challenges, consider how to respond and what you need to anticipate in 2026 and beyond
- Join this forward-looking and highly practical discussion on youth justice. Hear from leading barristers, solicitors and prosecutors to examine the key developments reshaping how young people are processed, supported and represented in the criminal justice system

Panelists include:

Paul Galbally, Partner, Galbally O'Bryan; Accredited Specialist in Criminal Law; Preeminent Criminal Defence Lawyer, *Doyle's Guide 2025*

Melinda Walker, Accredited Criminal Law Specialist, Leading Criminal Defence Lawyer, *Doyle's Guide 2025*

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 5 CPD units in Substantive Law
- 2 CPD units in Professional Skills

IN-PERSON
OR ONLINE

10 POINTS IN ONE DAY LEGAL SUMMIT

FRIDAY, 27 MARCH 2026
7.30AM TO 6.30PM\$990
263V23

All your 10 CPD points. All your legal updates. All in one day. No stress. No planning. Just show up and get it done. The 10 Points in One Day Conference delivers your full 10 CPD points across all mandatory categories of ethics, practice management and professional skills - plus legal updates from a myriad of different areas of law. Stay current with the most recent cases and timely legal issues, all presented by expert speakers. It's everything you need to stay compliant and current. One day. One place. All sorted.

SESSION 1A: CONTRACTS AND PROPERTY LAW

7.30AM TO 10.30AM 263V23A

\$420

OR

SESSION 1B: COMMERCIAL AND CIVIL DISPUTES

7.30AM TO 10.30AM 263V23B

\$420

Chair: **Ric Birkett**, Principal Lawyer, Aitken Partner; Preeminent Health and Aged Care Law

NAVIGATING MISTAKES IN CONTRACTS

Presented by **Hugo de Kock**, Barrister, Svenson Barristers

RETAIL/COMMERCIAL LEASING AND PROPERTY LAW UPDATE

- Gain essential knowledge and key takeaways of leasing and other frequent land law disputes and issues
- Be updated with developments in the cases and legislation that you need to be across for your practice and your clients

Presented by **Antony Berger**, Barrister

UPDATE WITH RECENT CONVEYANCING CASES

- Key cases shaping Victorian conveyancing practice
- Notable decisions on breach, rescission and specific performance
- Practical implications for title, tax, and risk allocation
- Actionable takeaways: risk mitigation and future practice

Presented by **Anastasia Aslanidis**, Principal Lawyer, Prisma Legal, Accredited Specialist in Property Law

Chair: **Ian Upjohn KC**, Chapman's List Barristers

RECENT DEVELOPMENTS IN PPSA LAW

Review recent cases of interest and developments in the application of PPSA to commercial practice.

Presented by **Mark McKillip**, Barrister, Foleys's List; Leading Insolvency & Restructuring Junior Counsel, *Doyle's Guide 2024*; Co-authored Commbar's comments on the Commonwealth's PPSA review (Whittaker report)

THE INTERACTION BETWEEN DEBT RECOVERY AND INSOLVENCY

Presented by **John Dunne**, Principal, John Dunne & Associates

BREACHES OF PRIVACY AND THE COMMON LAW

- Development and current status of common law causes of action available for privacy related wrongs
- Equitable causes of action for privacy related wrongs
- The operation and potential interpretation of the *Privacy and Other Legislation Amendment Act 2024* (i.e. the new federally legislated tort of Serious Invasion of Privacy)

Presented by **Estelle Petrie**, Senior Associate and **Ella Hadley**, Robinson Gill

TAX DISPUTES LIFECYCLE: HOW YOU CAN HELP YOUR CLIENTS AS A SOLICITOR WHO DOES NOT DO TAX?

Unpack the possible ATO/SRO activity your clients may encounter, and ways in which, as a solicitor, you can assist them by working together with their accountant.

Presented by **Prudence Barker**, Barrister, Aickin Chambers

**YOUR FINAL DAY
TO GET LIVE CPD
POINTS IN MELBOURNE**

ATTEND THE FULL DAY AND EARN

- 7 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills

CONT.

SESSION 2A WILLS AND FAMILY LAW

10.45AM TO 3.15PM 263V23C

\$505

OR

SESSION 2B: A ROUNDUP OF EMPLOYMENT, BUSINESS, IMMIGRATION AND PRIVACY LAW

10.45AM TO 3.15PM 263V23D

\$505

SUPERANNUATION: LEGISLATIVE REFORMS AND UPDATES

Focussing on some of the latest legislative and case law updates in the area of superannuation law, including the following:

- Proposed Division 296 tax – tax on high super balances. An outline of the historical announcements and latest legislative updates
- Non-arm's length income ('NALI') – a snapshot of NALI and the new 'NALE (expenditure)' provisions, and how they apply
- Latest superannuation succession law cases

Presented by **Nathan Papson**, Principal, Papson Legal

NAVIGATING CONTESTED PROBATE PROCEEDINGS

- Reviewing the fundamentals of contested probate proceedings
- Navigating the newly released pro forma standard directions orders for contested probate proceedings

Presented by **Bree Ridgeway**, Barrister; Jarndyce Chambers

FROM TRUSTS TO TAX: NAVIGATING THE LEGAL MAZE OF FAMILY PROPERTY SETTLEMENTS

- The property settlement process
- Discretionary trusts and the interests of a beneficiary - a changing landscape
- The court's powers over corporate entities and third-party structures
- Taxation consequences in asset division
- The implication of death in family law proceedings

Presented by **Chloe Ratray**, Partner and **Grace Hurley**, Senior Associates, Lander & Rogers

NAVIGATING INTERVENTION ORDERS

- Type of orders
- Preparing your client
- Preparing your case
- Consenting without admissions
- Running a contested hearing
- Consequences of being a respondent

Presented by **Louise Conwell**, Principal, Stary Norton Halphen; Accredited Criminal Law Specialist

Chair: **Marion Clarkin**, Barrister, Chapman's List

IMMIGRATION LAW FOUNDATIONS AND INTERSECTIONS

- The 'good to know' bits for all lawyers
- Immigration compliance for employers
- Immigration and criminal law/ family law

Presented by **James Hammond**, Principal Lawyer, Hammond Migration Leading Lawyer, Immigration Law, *Doyle's Guide 2025*

EMPLOYMENT LAW

Presented by **Dominic Fleeton**, Partner, K&L Gates

INTELLECTUAL PROPERTY ESSENTIALS

Every lawyer needs a working understanding of intellectual property law to protect themselves and their clients - and to know when specialist advice is required. This practical session is designed for lawyers who don't practice in IP but need to confidently navigate the fundamentals, avoid common pitfalls and recognise the red flags that demand expert input.

Presented by **Lisa Egan**, Partner, Mills Oakley; Recommended Contentious IP Lawyer, *Doyle's Guide*; Notable Practitioner, IP Stars 2025

HOW CYBERSECURITY AND PRIVACY OBLIGATIONS ARE SHAPING THE DRAFTING OF CONTRACTS

- Understand how cybersecurity, data protection, and privacy obligations are reshaping commercial contracts
- Negotiating data governance and security warranties
- Anticipate cross-border compliance issues and manage risks in digital contracts
- Explore practical drafting strategies in the age of AI and rapid tech change

Presented by **Jarrod Baylis McCulloch**, Special Counsel and **Liam O'Callaghan**, Senior Associate, Baker & McKenzie

DESIGNING SHAREHOLDER AGREEMENTS - A PRACTICAL WALKTHROUGH

- Who is the client?
- Designing shareholder agreements: Common pitfalls
- Governance, control and finance in shareholder agreements
- Entry and exit strategies: tips and traps

Presented by **Thomas Kim**, Partner, HWL Ebsworth Lawyers

SESSION 3: ETHICS, PROFESSIONAL SKILLS AND PRACTICE MANAGEMENT FOR ALL LAWYERS

3.30PM TO 6.30PM 263V23E

\$420

Chair: **Lucy Line**, Barrister, Foley's List; Member, Victorian Bar's Ethics Committee

✓ *Ethics and Professional Responsibilities*

LEGAL ETHICS IN A DIGITAL AND HYBRID WORLD

Join an interactive discussion about the professional and ethical implications of using AI in legal practice and meeting your supervision and other regulatory obligations in a digital and hybrid working world.

- Examine the key developments in these areas, consider some hypothetical scenarios, and gain practical tips to ensure you meet your obligations under the Australian Solicitors Conduct Rules

Presented by **Sharyn Morrison**, Head of Legal Workplace – General Counsel's Office, **Sara AlSalihi**, Senior Legal Counsel – General Counsel's Office, MinterEllison (confirmed)

✓ *Professional Skills*

ENDING PROCEEDINGS EARLY - AN EXPLORATION OF THE TOOLS AVAILABLE

In today's economic landscape, litigation appear to be more heavily contested and take longer to resolve, frustrating resolution and increasing costs.

- Discuss the tools at your disposal to expedite litigation, by bringing litigious matters to a conclusion prior, and in some cases well prior, to trial

Presented by **David Grant**, Collins Biggers and Paisley

✓ *Practice Management and Business Skills*

BUILDING A WORKPLACE CULTURE THAT PREVENTS AND MITIGATES ORGANISATIONAL RISK

- Explore how workplace culture shapes compliance, safety, and organisational resilience
- Understand the legislative landscape: positive duty, psychosocial hazard obligations, and the Respect@Work reforms
- How do workplace culture issues play out in the case law?
- Learn practical strategies to build a healthy, inclusive culture

Presented by **Jodie Fox**, Director, Worklogic Consulting

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