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ETHICS, PROFESSIONAL SKILLS & PRACTICE MANAGEMENT, OVER LUNCH, OVER 3 WEEKS

WEDNESDAY, 11, 18, 25 FEBRUARY 2026
1.00PM TO 2.00PM

\$420
WEB262N03

Running short on time to complete your three mandatory areas of CPD points before 31 March? Join us for three concise, one-hour sessions – live online or available on demand – designed to help you meet all your compulsory topics with ease. Gain practical insights into professional responsibility in the digital age, learn best practices for effective mediation and discover smart strategies for managing your team and firm. All over lunch – easy!

SESSION 1: PROFESSIONAL RESPONSIBILITY IN THE DIGITAL ERA

WEDNESDAY, 11 FEBRUARY 2026
1.00PM TO 2.00PM

\$160
WEB262N03A

Chair: **Professor Anthony J. Langlois**, Stan Perron Dean of Applied Ethics, Curtin University

As intellectual property becomes central to legal practice, lawyers have ethical responsibilities for managing digital assets like client data, firm materials and AI-driven tools. Explore the intersection of ethics and technology, gain practical guidance on navigating your professional responsibilities in a rapidly digitising profession while leveraging innovation in your legal work.

✓ *Ethics & Professional Responsibility*

PROFESSIONAL RESPONSIBILITY IN THE DIGITAL ERA

Intellectual property has become a core aspect of modern legal practice — from your firm's website and client lists to precedents and proprietary materials.

- Explore the ethical dilemmas that arise in managing intellectual property in an increasingly digital profession
- Address broader ethical and other challenges around data management, the use of AI and automated transactions, gaining practical guidance for navigating professional responsibility in the digital age

Presented by **Dr Anne Fitzgerald**, Barrister, QLD Bar

SESSION 2: DOING A DEAL: NEGOTIATING A TRANSACTION AND NEGOTIATING A RESOLUTION WHEN THINGS GO WRONG

WEDNESDAY, 18 FEBRUARY 2026
1.00PM TO 2.00PM

\$160
WEB262N03B

Chair: **John N West KC**, Mediator and Arbitrator, 7 Wentworth Selborne; Leading Mediator, *Doyle's Guide 2025*

Whether you are litigator or transactional lawyer, this practical session equips you with essential skills for negotiating deals and resolving disputes. Learn how to collaborate without conceding, uncover shared interests and get the best out of mediators and experts. Litigators also gain targeted insights into expert conclaves, including preparation and asking the right questions.

✓ *Professional Skills*

DOING A DEAL: NEGOTIATING A TRANSACTION AND NEGOTIATING A RESOLUTION WHEN THINGS GO WRONG

- Collaborative approach to contract/transaction negotiations
- Finding common interests
- How to put your weapons down without losing ground
- How to get the best out of a mediator
- Added extra for litigators - expert conclaves - how to get the best out of your expert preparation and the all important questions

Presented by **Kerry Hogan-Ross**, Consultant, Kerry Hogan-Ross Mediations; Editorial Panel Member, Australian Alternative Dispute Resolution Bulletin

SESSION 3: THE LAWYER AS AN EMPLOYER

WEDNESDAY, 25 FEBRUARY 2026
1.00PM TO 2.00PM

\$160
WEB262N03C

Chair: **Amanda Green**, Associate Director, Perks People Solutions

From managing difficult conversations to supporting resilience and reducing burnout, this session offers you practical strategies for leading staff with confidence and care. Learn best practices for handling ill and injured employees while fostering a respectful, legally compliant workplace culture. Equip yourself to work with others in today's employment law environment.

✓ *Practice Management & Business Skills*

THE LAWYER AS AN EMPLOYER

- Strategies for effective communication in difficult conversations
- Approaches to supporting resilience and reducing burnout within your team
- Best practice in managing ill and injured employees
- Guidance on building a positive, respectful and legally compliant workplace culture

Presented by **Nicola McMahon**, Special Counsel, McCullough Robertson



**OVER 350 DELEGATES
ATTENDED LAST YEAR!**



**REGISTER FOR JUST THE 1-HOUR
LUNCH TIME SESSION THAT
MATCHES YOUR INTERESTS, OR
BOOK ALL 3 AND SAVE!**

ATTEND AND EARN

3 CPD UNITS

- 1 CPD unit in Ethics & Professional Responsibility
- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



SHAREHOLDER AGREEMENTS INTENSIVE

THURSDAY, 12 FEBRUARY 2026
9.00AM TO 1.15PM

\$505
WEB262N04

Back by popular demand, an intensive workshop covering everything from structuring entities, through to exit strategies, disputes and business succession and the tax implications within such structures. Gain essential information, practical strategies and insights that will steer you in the correct direction when advising your business clients throughout the life-cycle of the entity.

Chair: **John Graves**, Principal, Bradfield & Scott Lawyers; Accredited Specialist in Business Law & Property Law

PRACTICAL WORKSHOP: STRUCTURING ENTITIES, ENTRY AND EXIT STRATEGIES

- Structuring entities
 - › Structuring of companies and business entities
 - › Governance and control of the entity
 - › Financing of an entity's business objectives
 - › Determination of that entity
 - › The importance of Shareholder Agreements generally
- Shareholder entry & exit strategies
 - › Non-compete, confidentiality and restraint
 - › Managing the process by drafting and other methods
 - › Strategies to minimise difficulties
 - › Precedent clauses: Which ones work and why?

Presented by **David Perkins**, Consultant Solicitor & Notary Public, and **Holly Brewster**, Senior Associate, Finn Roache

BUSINESS SUCCESSION PLANNING USING SHAREHOLDER AGREEMENTS

- A look at succession planning from a commercial/tax lens
- Structuring a buy/sell agreement, whether incorporated within the shareholders agreement or as a standalone agreement
- Insurance funding and ownership
- Tax implications

Presented by **Amanda Comelli**, Partner, Brown Wright Stein Lawyers; Accredited Specialist in Business Law

SHAREHOLDER AND DIRECTOR DISPUTES: WHAT CAN HAPPEN WITH A GOOD SHAREHOLDERS AGREEMENT

- Access to company books and records
- Oppressive conduct
- Statutory derivative action

Presented by **Tony Peterson**, Partner, Roberts Crosbie Mortensen Lawyers



ADVANCED WILL DRAFTING WORKSHOP

WEDNESDAY, 18 FEBRUARY 2026
9.00AM TO 1.15PM

\$505
WEB262N07

Take your will-drafting skills to the next level with this advanced, hands-on workshop led by Greg Russo. Gain practical, step-by-step guidance for navigating complex drafting challenges and building expertise in testamentary trusts. You'll explore how to address international and digital assets, SMSFs, blended families, vulnerable beneficiaries and unique gifting scenarios.

Through real-world examples, case studies and example clauses, you'll gain practical tools and strategies to refine your drafting, avoid common pitfalls and approach even the most intricate instructions with confidence and precision.

THROUGHOUT THE COURSE OF THE WORKSHOP, GREG WILL GUIDE YOU STEP-BY-STEP THROUGH A LOGICAL APPROACH TO COMPLEX WILL DRAFTING, PROVIDING BESPOKE AND HIGH LEVEL MENTORSHIP ON ALL ASPECTS OF WILL DRAFTING

Walk away with:

- Advanced strategies to refine and elevate your Will drafting
- Identifying problem clauses and understanding how to improve them

Whilst this Workshop is focused on the practicalities of Will drafting, Greg's treatment of the underlying legal principles and concepts is robust.

The material accompanying the Workshop includes a comprehensive paper, PowerPoint, and sample documents.

You will cover the following topics:

- Solicitor retainers and instructions
- Testamentary capacity issues
- Undue influence
- Urgency
- Executor's duties and commissions
- Trustee powers and duties
- Family law issues – marriage, divorce, separation and Wills
- Blended family considerations
- Vulnerable beneficiaries and asset protection
- Unusual circumstances, instructions and clauses including gifts for pets, gifts of shares in companies, gifts of real property, succession of control of trusts and self-managed superannuation funds
- Digital assets: how to deal with them
- Overseas assets: how to deal with testators with overseas assets
- The interplay of superannuation and the Will
- Planning for litigation
- Your legal professional responsibilities
- File costing

Your Workshop Facilitator is:

Greg Russo, Principal Solicitor, Greg Russo Law; Accredited Specialist in Wills and Estates; Chairperson of the LIV Wills & Estates Advisory Committee; recognised in *Doyle's Guide* as a Leading Wills Estates and Litigation Lawyer and a Leading Wills, Estates and Succession Planning Lawyer



ANNUAL INTENSIVE WORKSHOP

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law

ATTEND AND EARN

4 CPD UNITS

- 2 CPD units in Substantive Law
- 2 CPD units in Professional Skills



LEGAL ISSUES IN THE NDIS: REFORMS, COMPLIANCE AND RISK AVOIDANCE

WEDNESDAY, 18 FEBRUARY 2026

9.00AM TO 5.15PM

\$795

WEB262N06

This is your comprehensive guide to navigating the most significant reforms and compliance challenges in the NDIS sector since its inception. With civil penalties, infringement notices and banning orders it is essential that you gain the knowledge, tools and confidence to manage legal risk and meet compliance obligations in the NDIS space. Whether you're a provider, legal advisor or compliance professional, you'll gain practical insights and actionable strategies.

SESSION 1: NAVIGATING NDIS LEGISLATIVE REFORM AND COMPLIANCE

9.00AM TO 1.15PM

WEB262N06A

\$505

Chair: **Kim Boettcher**, Barrister, Frederick Jordan Chambers

LEGISLATIVE UPDATES: THE BIGGEST REFORM TO NDIS SINCE ITS INCEPTION

Presented by **Belinda Kochanowska**, Founder & Principal, Intrepidus Law

NDIS COMPLIANCE TRENDS AND CASE STUDIES

- Recap of enforcement powers
- Recent compliance trends including audit non-compliance
- Compliance case studies including civil penalties, infringement notices and banning orders

Presented by **Madeline Walsh**, Partner, Thomson Geer; Leading Lawyer in Australia 2025, Health and Aged Care Law

NAVIGATING COMPLIANCE WITH THE DISABILITY INCLUSION ACTS: STATE AND FEDERAL

- An introduction to the observable factual indicators of defensible decision-making competence
- The relevance of insight and memory to decision-making competence?
- Triggers for concern: nature of the disability and introducing the Glasl Model for Conflict Escalation
- Complying with SCR 8: should this apply to all professionals
- The relevance of these matters when dealing with NDIS clients and the active duties of NDIS providers
- Plan Nominees and Personal representatives – storm clouds on the horizon

Presented by **Michael Perkins**, Principal Lawyer, MJP Collab and **Dr Jane Lonie**, Consultant Clinical Neuropsychologist

NEURODIVERSITY, THE LAW AND THE WORKPLACE

- What Is neurodiversity?
- Neurodiversity in the workplace
- Legal risks in hiring and managing neurodiverse employees
- Foreshadowed reforms to the *Disability Discrimination Act 1992* (Cth)
- Practical tips for employers

Presented by **Chris Molnar**, Partner, Kennedys; Recommended Lawyer for Dispute Resolution: Litigation, *The Legal 500 Asia Pacific 2021*

APPEALING A NDIS DECISION TO THE ADMINISTRATIVE REVIEW TRIBUNAL (ART)

- Recap of process of internal and external merits review
- Limitations of ART to address all participant "issues"
- Tips for providers when asked to provide evidence in an ART matter
- Reforms to the ART (October 2024) and impact on NDIS
- Appeals to the Federal Court of Australia

Presented by **Angela Cox**, Principal Lawyer, Special Voices Disability Law & Advocacy

SESSION 2: STRATEGIES FOR MANAGING LEGAL RISKS IN NDIS PRACTICE

2.00PM TO 5.15PM

WEB262N06B

\$420

Chair: **Clare van Drunen**, General Counsel, My Place

THE MOVE TOWARDS UNIVERSAL PROVIDER REGISTRATION: HOW TO STAY AHEAD OF THE CURVE

- Overview of the recommendations to move toward universal provider registration and mandatory registration of SIL, support coordination and platform providers
- Challenges and tensions for participants and providers
- Proactive steps unregistered providers can take
- Understanding and meeting obligations as a registered provider
- How registration system changes will impact currently registered providers

Presented by **Prue Campbell**, Special Counsel, Panetta McGrath; Leading Western Australian Medical Negligence and Malpractice Lawyer (Defendant), *Doyle's Guide 2025*

NDIS AND COMPETITION LAW

- NDIS Code of conduct on pricing
- NDIS Fair Pricing Taskforce
- Lessons from Ausnew and Mable cases
- Practical take-aways for NDIS providers

Presented by **Alison Choy Flannigan**, Partner, Hall & Wilcox; Recognised in *The Best Lawyers* in Australia since 2008 for Health & Aged Care, Retirement Living & Senior Living, Biotechnology and *Doyle's Guide*, Leading Health and Aged Care Lawyer

FROM BROKEN TO SAFE: EMPLOYMENT LAW, DISCRIMINATION AND PSYCHOSOCIAL SAFETY IN THE NDIS SECTOR

With the evolving landscape of workplace laws and the increasing focus on psychosocial safety, NDIS providers face unique challenges in maintaining compliance and fostering safe, inclusive environments. Gain a practical update from compliance with employment law and award developments to psychosocial hazards and workplace wellbeing.

Key topics include:

- SCHADS Award Update: What's changed, what's coming, and how to stay compliant
- Psychosocial hazards & WHS duties: understanding your obligations under the WHS framework
- Workplace culture & risk: how to foster a safe and inclusive based on trust rather than fear of speaking up
- Discrimination and inclusion: legal risks and best practices in managing diverse workforces

Equip yourself with the knowledge and tools to confidently manage their workforce, reduce legal risk, and promote safe and inclusive workplaces.

Presented by **Fay Calderone**, Partner, Hall & Wilcox; Recognised in *The Best Lawyers* and *Doyle's Guide* for Labour & Employment Law

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 7 CPD units in Substantive Law



STRATA LAW INTENSIVE: REFORMS, DUTIES AND RISKS

THURSDAY, 19 FEBRUARY 2026
9.00AM TO 1.15PM

\$505
262N08

New laws, new problems, new risks and an ever increasing stock of strata buildings. With reforms to the Strata Schemes Management Act, tougher Fair Trading powers and landmark WHS prosecutions confirming owners corporations as PCBUs and you need to be across it all plus more. Address these developments plus gain practical strategies to advise, draft and mitigate exposure in a rapidly evolving regulatory framework for Strata buildings.

Chair: **Tamir Maltz**, Barrister, 12 Wentworth Selborne Chambers

NSW STRATA REFORMS: EARLY LESSONS FROM THE 2025 STRATA REFORMS AND A REVIEW OF FURTHER REFORMS TO COME

- Key changes
- New duties
- Expanded transparency and disclosure requirements for commissions, conflicts of interest, and related party transactions for strata managers

Presented by **Elly Ashley**, Partner, Holding Redlich; Accredited Specialist in Property Law; Recommended Property & Real Estate Lawyers – NSW, *Doyle's Guide 2025* and **Olivia Eum**, Special Counsel, Holding Redlich

DEFECTS IN FOCUS: 2025 STRATA REFORMS AND PAFBURN ARE RESHAPING LIABILITY FOR BUILDERS, DEVELOPERS AND OWNERS CORPORATIONS

- The 2025 strata reforms: extend repair and maintenance duties, impact defect liability
- Limitation period adjustments and the ripple effects of the *Paftburn v The Owners* – Strata Plan No 95823 decision on ongoing liability
- Allocating risk between parties and strategies to mitigate exposure
- Insurance coverage and post-completion maintenance programs
- Managing emerging defect risks from new technologies in buildings

Presented by **Anthony Herron**, Special Counsel, PCL Lawyers

FAIR CONTRACT PRINCIPLES AND THEIR ROLE IN RESHAPING STRATA LAW

- Application of the unfair contract term provisions to strata contracts from 1 July 2025
- Eliminating problem clauses in building management and maintenance contracts
- Drafting practices to avoid "significant imbalance"/ensure interests are protected
- Interplay between contractual terms and statutory duties under the *Strata Schemes Management Act 2015* (NSW)
- Unfair contract enforcement in the strata sector

Presented by **Allison Benson**, Principal, Kerin Benson Lawyers

DUTY TO REPAIR AND MAINTAIN IN LEASING: RECENT CASE LAW UPDATE

- Take a deep dive into recent leasing and strata case law clarifying the scope of landlords' and tenants' obligations to repair, maintain, and make good
- Discuss practical risks and strategies for advising strata managers, landlords and commercial tenants

Presented by **Ian McKnight**, Special Counsel, Pobi Lawyers

WHS RISKS IN STRATA: RESPONDING TO CRITICAL INCIDENTS AND PROTECTING LEGAL RIGHTS

- Identifying key WHS risks unique to strata
- Obligations and liabilities for owners corporations, strata managers and contractors
- Responding to critical incidents: immediate steps and legal considerations
- Strategies to protect legal rights and mitigate exposure

Presented by **Bill Kritharas**, Partner, Sparke Helmore Lawyers



ENVIRONMENT & PLANNING LAW REFORMS FORUM

THURSDAY, 19 FEBRUARY 2026
2.00PM TO 5.15PM

\$420
WEB262N10

There are an unprecedented number of legislative reforms in environmental and planning law in both the federal and state jurisdictions in relation to everything from housing to biodiversity and environmental protection licencing. With guidance from experienced and expert environmental lawyers examine the implications and practical strategies of working with reforms including biodiversity reforms, the proposed amendments to the *Federal EPBC Act*, changes to the *Environmental Planning and Assessment Act* and the Protection of the *Environment Operation Act* plus proposed heritage law amendments. An unmissable program.

Chair: **Robert White**, Barrister, 12th Floor Wentworth Selborne Chambers; Leading Planning & Environment Law Junior Counsel, 2025

HOUSING AFFORDABILITY: OVERVIEW OF THE KEY CHANGES IN THE ENVIRONMENTAL PLANNING AND ASSESSMENT AMENDMENT (PLANNING SYSTEM REFORMS) BILL 2025

- New objectives in the *Environmental Planning and Assessment Act* – what it means
- Fast tracked and flexible complying development certificates
- A new approach requiring 'proportionate' and 'risk based' assessment and
- The new 'targeted assessment pathway'
- Housing delivery authority – scope and purpose
- The new development coordination authority – what will it do?
- Other significant changes:
 - › Low and mid-rise housing reforms and the 'pattern book' for complying development
 - › Boader reflections on how planning system models can adapt across jurisdictions to improve housing outcomes

Presented by **Tomas Bush**, Special Counsel, Pikes & Verekers Lawyers

LICENSING REFORMS AND ENVIRONMENTAL REGULATION: MODERNISING COMPLIANCE ACROSS JURISDICTIONS

- Modernisation of the licensing system under the Protection of the *Environment Operations Act 1997*
- What are the changes, why are they being implemented, and when?
- Implications for environment protection licence holders
- Trends in environmental licensing reform across Australian jurisdictions
- Aligning state-based reforms with national environmental objectives

Presented by **Kara Meziniec**, Partner, McCullough Robertson; Planning and Environment Law Rising Stars *Doyle's Guide 2022 – 2023*

BIODIVERSITY LAW REFORM AT STATE AND FEDERAL LEVELS

- Update on NSW biodiversity reforms and alignment with national frameworks
- Status and implications of proposed amendments to the *EPBC Act*

Presented by **Samantha Daly**, Partner, Johnson Winter Slattery; Leading Environment & Climate Change Lawyer, *Doyle's Guide 2025*

CLIMATE, WATER, AND CULTURAL HERITAGE: NATIONAL DIRECTIONS IN ENVIRONMENTAL LAW REFORM

- Emerging climate change legislation across Australian jurisdictions The National Water Agreement – priorities and challenges in implementation
- Anticipated reforms to Commonwealth Aboriginal cultural heritage laws
- How national and state reforms are reshaping legal obligations for projects and government decision-making

Presented by **Hasti Kalarostaghi**, Partner & Principal, Hunt & Hunt Lawyers

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Substantive Law



MEDICAL NEGLIGENCE CLAIMS: CURRENT ISSUES AND CASE INSIGHTS

FRIDAY, 20 FEBRUARY 2026
9.00AM TO 1.15PM

\$505
262N11

In Australia, medical negligence results in up to 18,000 deaths and more than 50,000 permanent injuries annually. The numbers are staggering so take a deep dive into the current concerns in medical negligence claims. examine claims stemming from prescribing off-label medications and from the use of defective medical products as well as in relation to the most complex or catastrophic claims.

Chair: **Teni Berberian**, Barrister, 13 Wentworth Chambers

STANDARD OF CARE, BREACH OF DUTY AND THE USE OF "OFF-LABEL" MEDICATION

- The common practice of off-label medication - what is it?
- Standard of care under common law and its interaction with statutory defences such as s.50 *Civil Liability Act 2002* (NSW)
- Meeting the standard of care where off label medication is prescribed, using medicinal cannabis and weight loss drugs as examples

Presented by **Louise Cantrill**, Partner, Mills Oakley. Recommended Lawyer, Medical Negligence/ Professional Indemnity/ Public Liability/ Malpractice (Defendant), *Doyle's Guide*

CLASS ACTIONS AND THE RESOLUTION OF CLAIMS ARISING OUT OF DEFECTIVE MEDICAL PRODUCTS

- Procedural and choice of law complications in product liability and mass tort claims
- Problems of causation
- Difficulties in seeking to quantify the claims of the class
- Procedural shortcuts for the determination of liability
- Settlement distribution schemes: the good, the bad and the ugly

Presented by **Dr Peter Cashman**, Barrister, Third Floor Wentworth Chambers; Adjunct Professor of Law, University of New South Wales Faculty of Law & Justice; *Best Lawyers 2026*, Class Action Litigation

COMPLEX AND CATASTROPHIC CLAIMS

- Practical insights from a Plaintiff perspective
- Fact finding and evidence gathering
- Case studies and analogies

Presented by **Sally Gleeson**, General Counsel, Stacks Goudkamp. *Doyle's Guide 2025*, Leading Medical Negligence Lawyer in NSW and Recommended Medical Negligence Lawyer in Australia

DISCIPLINARY MATTERS AND INQUESTS

- The focus of the HCCC and AHPRA
- How do the HCCC and Medical Council work
- How best to deal with disciplinary complaints
- Recent notable cases
- Representing medical practitioners at Inquests

Presented by **Kate Hickey**, Principal, Barry Nilsson; recognised by *Doyle's Guide* as a Leading Medical Negligence Lawyer in NSW 2025



LITIGATION SKILLS LUNCHTIME SERIES

THURSDAY, 19 FEBRUARY 2026
1.00PM TO 2.00PM

\$420
WEB262N17

Need to update your litigation skills? Attend one or all 3 across lunch and navigate the challenges in your litigation practice. Empower yourself to manage disputes strategically and uphold professional standards under pressure. From navigating modern litigation practice through to AI capabilities, managing client exceptions or mastering procedure, these skills are critical for delivering results, protecting clients' interests and managing a successful practice and maintaining ethical standards.

SESSION 1: ARTIFICIAL INTELLIGENCE FOR LITIGATION LAWYERS

THURSDAY, 19 FEBRUARY 2026
1.00PM TO 2.00PM

\$160
WEB262N17A

✓ Professional Skills

ARTIFICIAL INTELLIGENCE FOR LITIGATION LAWYERS

- Explore the transformative role of artificial intelligence (AI) in litigation practice
- A practical understanding of how AI tools are being used in legal research, discovery, case strategy and courtroom advocacy
- Address the ethical and professional responsibilities associated with AI use in litigation

Presented by **Nina Fitzgerald**, Partner, Ashurst; *Best Lawyers Australia*, Managing IP Stars

SESSION 2: MANAGING CLIENT EXPECTATIONS

THURSDAY, 26 FEBRUARY 2026
1.00PM TO 2.00PM

\$160
WEB262N17B

✓ Professional Skills

MANAGING CLIENT EXPECTATIONS

- Who is the client and whose expectations are you managing?
- First impressions: how to be honest, realistic, and still get the business
- Does what you're doing match what your client thinks you're doing?
- How to break bad news without overly discouraging the client
- Handling client disappointment and over-enthusiasm
- War stories and real-world examples

Presented by **Glenn Fredericks**, Barrister, State Chambers

SESSION 3: PRIVILEGE, CONFIDENTIAL & WITHOUT PREJUDICE COMMUNICATIONS

THURSDAY, 12 MARCH 2026
1.00PM TO 2.00PM

\$160
WEB262N17C

✓ Professional Skills

"THIS LETTER IS PRIVILEGED, CONFIDENTIAL AND WITHOUT PREJUDICE": BELT-AND-BRACES, OR SWORD-AND-SHIELD?

- Explore the differences between these three concepts and when it is appropriate to rely on each
- When does privilege apply? How is it different from confidentiality?
- How is privilege defeated? How is confidentiality overcome? Do these circumstances differ?
- When is it appropriate to label a communication 'without prejudice'? And when can the content of a 'without prejudice' communication be revealed?
- Are there other professional limitations on revealing the content of communications?

Presented by **David Townsend**, Barrister, 3rd Floor Wentworth Chambers

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Professional Skills



UNDERSTANDING FINANCIAL STATEMENTS FOR IN-HOUSE COUNSEL

FRIDAY, 20 FEBRUARY 2026

9.00AM TO 11.00AM

\$305

WEB262N21

Financial literacy is an essential skill for today's in-house lawyers. This practical and engaging workshop unpacks the fundamentals of accounting and financial reporting, giving legal professionals the tools to interpret financial statements with confidence. Through clear explanations and real-world examples and led by experienced and expert forensic accountants you will explore how different accounting methods affect reported results, how to identify red flags and gaps in information and how to ensure that financial data informs your sound legal and commercial decision-making.

UNDERSTANDING FINANCIAL STATEMENTS FOR IN-HOUSE COUNSEL

For in-house lawyers, financial literacy is no longer optional — it's essential.

Financial statements underpin almost every aspect of corporate decision-making, from assessing commercial risk and negotiating contracts to advising on director duties, solvency, and compliance. Yet many lawyers only scratch the surface of what these documents reveal.

Whilst financial statements may seem simple on first glance, there is far greater detail beyond the key pages we immediately turn to. In this interactive and practical workshop, Carissa and Shannon will demystify the numbers and explain how to interpret financial information with confidence.

Using real-world examples, they'll show how financial statements can both illuminate and obscure the true performance and position of a business — and how in-house counsel can use this understanding to provide sharper, more commercially attuned advice.

- What are the fundamental basics of accounting?
- What are "debits" and "credits"?
- How financial statements are prepared and the key documents behind them
- Interpreting profit & loss statements and balance sheets, and shortfalls in information you may encounter
- How selecting differing accounting methods will impact reported financial performance and position

MEET YOUR PRESENTERS:

Carissa Lacey is a Director at Vincents with over 13 years' experience specialising in forensic accounting, business valuations, and financial analysis for economic loss assessments and class actions. Carissa is a Chartered Accountant and an accredited Business Valuation Specialist. Carissa undertook training in Collaborative Practice in 2016. Carissa frequently delivers accounting and business valuation training to various law firms to bridge the gap between accounting expertise and its practical application in legal proceedings.

Shannon Walker is a Director at Vincents with over 13 years of accounting experience, the last 9 years of which have been specialising in business valuations and forensic accounting. Shannon is a Chartered Accountant and accredited Business Valuation Specialist with CAANZ



DATA, PRIVACY & AI: NAVIGATING MAJOR REFORMS, COMPLIANCE AND LIABILITY

FRIDAY, 20 FEBRUARY 2026

2.00PM TO 5.15PM

\$420

WEB262N12

Australia is undergoing its biggest privacy and data protection overhaul in decades, driven by the *Privacy and Other Legislation Amendment Act 2024* (Cth) and related reforms and ongoing regulatory change. Massive penalty increases are increasing the risks to both business and individuals in what is now a risk-based and enforcement heavy system. With the guidance of experts gain knowledge, practical strategies for compliance and be prepared should the regulators knock.

Chair: **Patrick Fair**, Principal, Patrick Fair and Associates

PRIVACY ACT REFORMS

- *The Privacy and Other Legislation Amendment Act*: tranche one of privacy law reforms
- Tranche two of privacy law reforms and the Productivity Commission
- Understanding the new statutory tort for serious invasion of privacy
- Recent trends in privacy strategy, guidance and OAIC enforcement

Presented by **Geoff McGrath**, Partner, Ashurst

A NEW AGE IN PRIVACY AND CYBER RISK: EXECUTIVE AND ORGANISATIONAL LIABILITY

- Recent ASIC and OAIC regulatory action
- New enforcement powers
- Analysing the practical steps

Presented by **Bronwyn Furse**, Partner, Thomson Geer; Recognised in *Doyle's Guide* for Privacy and Data Security Law, Intellectual Property Law and Franchise Law, Intellectual Property and in Technology, Media & Telecommunications Law

NAVIGATING AI REGULATION: KEY LEGAL ISSUES AND CONTRACTING STRATEGIES

- AI applications: how can AI be used in your business?
- Harms arising from AI systems: what are the legal and reputational risks of using AI
- Data governance and AI contracting: key considerations for in house counsel, including key risks to be addressed when procuring AI
- AI regulation and current legal claims: current regulatory landscape in Australia

Presented by **Theonie Scott**, Special Counsel, Corrs Chambers



ANNUAL CPD SUBSCRIPTION!
ONLY \$990 FOR 10 CPD POINTS

ATTEND AND EARN

2 CPD UNITS

- 2 CPD units in Professional Skills

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Substantive Law



MASTERING SMSF SUCCESSION PLANNING: A PRACTICAL WORKSHOP FOR PROFESSIONAL ADVISERS

TUESDAY, 24 FEBRUARY 2026
10.00AM TO 12.15PM

\$305
WEB262N05

Are you ready to tackle the complex, high-stakes world of SMSF succession planning with confidence? This two-hour intensive workshop is designed for lawyers, accountants, and financial advisers who are serious about mastering the nuances of SMSF succession. Through real-life case studies and deep practical insights, you'll explore the legal, financial, and strategic dimensions of guiding clients through both pre-death estate administration and post-death benefit management. From identifying risk and avoiding pitfalls to structuring smart, future-focused solutions, this is your opportunity to sharpen your expertise and deliver real value where it matters most.

WHAT YOU'LL GAIN:

- ✓ A deep dive into real-world SMSF succession challenges
- ✓ Practical guidance on navigating pre- and post-death complexities
- ✓ Actionable strategies to minimise risk and maximise client outcomes
- ✓ Expert tips to help you add meaningful value to your advisory services

Don't miss this high-value, practical session designed to help you deliver better advice, reduce risk, and enhance client outcomes in one of the most complex areas of SMSF law.

WORKSHOP FOCUS AREAS:

CASE STUDY 1: PRE-DEATH SMSF ADMINISTRATION

Explore the legal and strategic issues that arise when planning succession during a member's lifetime, and how to future-proof against common complications, including:

- Assessing the suitability of an SMSF, and exploring other options
- Compliance tips and traps
- Succession of control
- Scoping the professional retainer

CASE STUDY 2: DEATH BENEFIT MANAGEMENT

Understand the practicalities and legal obligations of managing death benefits, including:

- Trustee responsibilities
- Death benefit decisions
- Reversionary beneficiaries
- Binding nominations
- Types of benefit payments
- Relevance of the transfer balance cap
- Dealing with illiquid assets
- Division 296 tax considerations
- Beneficiary disputes

You'll walk away with a toolkit of strategies, checklists, and planning frameworks you can immediately apply in practice.

Meet Your Expert Presenters:

Greg Russo, Principal Lawyer, Greg Russo Lawyers; *Doyle's Guide* Leading Wills and Estates Litigation Lawyer and Leading Wills, Estates & Succession Planning Lawyer

Tracey Norris, Partner, Pitcher Partners; Fellow, Chartered Accountants ANZ; CAANZ SMSF Specialist

These highly regarded SMSF specialists will guide you through the technical and practical complexities of succession planning with insights drawn from decades of real-world experience.



PRACTICAL FAMILY LAW DRAFTING INTENSIVE

WEDNESDAY, 25 FEBRUARY 2026
9.00AM TO 1.15PM

\$505
WEB262N14

Join leading family law practitioners and a former Family Court judge for a practical, skills-based seminar on drafting with clarity and confidence. You'll gain expertise in drafting enforceable financial agreements, interim applications, persuasive affidavits, and effective costs submissions through the sharing of practical insights, proven techniques, and expert guidance to help you avoid common pitfalls and strengthen your written advocacy.

Chair: Olivia Grobtuch, Principal, Kennedy Partners; Accredited Specialist in Family Law; Preeminent Family & Divorce Lawyer and Preeminent Family Lawyer (High-Value & Complex Property Matters) *Victoria, Doyle's Guide 2025*

✓ Professional Skills

DRAFTING ENFORCEABLE BINDING FINANCIAL AGREEMENTS

Gain step-by-step guidance on drafting binding financial agreements that will withstand challenge, with a focus on common pitfalls, key drafting principles and practical tips to ensure enforceability.

Presented by Cath Devine, Barrister, Foley's List: Recommended Parenting & Children's Matters Barrister, *Doyle's Guide 2025*; former Adjunct Lecturer in the Master of Laws program at the College of Law; Author "A Practical Guide to Child Support" Published in 2023

✓ Professional Skills

DRAFTING FOR INTERIM PROPERTY AND MAINTENANCE APPLICATIONS: TIPS AND TRAPS

Interim property and maintenance applications need not be seat of the pants flying. The material should be cogent, concise and persuasive, including setting out the need for the relief sought, and why that relief is needed now. Taking special care with financial statements is often overlooked.

Presented by Stephen Page, Director, Page Provan; Accredited Specialist in Family Law, recipient Queensland Law Society President's Medal (2023)

✓ Professional Skills

DRAFTING AFFIDAVITS: AVOIDING PITFALLS AND MAXIMISING IMPACT

Affidavits in family law must be precise, relevant and persuasive. In this session, a former judge of the Appeal Division of the Family Court and a senior practitioner share practical guidance to help you avoid common traps and strengthen your written advocacy.

Presented by The Hon Peter Tree KC, Barrister & Mediator, Waratah Chambers and Holmes List

✓ Professional Skills

DRAFTING COSTS APPLICATIONS IN FINANCIAL MATTERS: TIPS AND TRAPS FOR BEST PRACTICE

- Propriety of seeking costs
- How to draft the application and what evidence you would need
- Focusing on recent case law

Presented by Alfonso Layson, Principal Lawyer, Coleman Greig Lawyers; Accredited Specialist in Family Law

ATTEND AND EARN

2 CPD UNITS

- 2 CPD units in Substantive Law

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Professional Skills



STRENGTHENING GOVERNANCE & LEGAL COMPLIANCE IN THE NFP SECTOR



NATIVE TITLE LAW & PRACTICE

WEDNESDAY, 25 FEBRUARY 2026
9.00AM TO 1.15PM

\$505
WEB262N15

With the 30 June deadline for self-assessing tax exemption only months away, reformed privacy legislation and ever-increasing cyber security obligations, now is the time to take a deep dive into practical and comprehensive updates on legal, regulatory and governance matters affecting the not-for-profit and charitable sector. Secure targeted advice on updating governing documents to meet income-tax exemption requirements ahead of the 30 June 2026 deadline. Gain expert guidance on claiming and maintaining state tax exemptions and navigating the requirements for ACNC endorsement. Learn about cybersecurity as a core governance responsibility, and the new mandatory merger control notification scheme helping boards and senior managers understand their obligations in an increasingly digital environment.

Chair: **Richard Hundt**, Principal Lawyer, Hundt Law

STATE TAX EXEMPTIONS AVAILABLE TO CHARITIES AND NOT-FOR-PROFITS

- Overview of the state tax exemptions (for stamp duty, payroll tax and land tax) which may be available for charities and not-for-profits
- Understanding the differences between the jurisdictions and requirements for claiming exemptions, including necessary registrations with revenue authorities and the role of ACNC endorsement
- Satisfying the exemption requirements – the impact of usage requirements and commercial or ancillary activities

Presented by **Catherine Nufer**, Special Counsel - Chartered Tax Adviser (CTA), Hamilton Locke; *Best Lawyers* 2024, Not-for-profit and Charities Law

PREPARING FOR THE 30 JUNE 2026 DEADLINE: UPDATING GOVERNING DOCUMENTS FOR SELF-ASSESSING INCOME-TAX EXEMPT NOT-FOR-PROFITS (NFP)

- What must be included in governing documents to meet exemption criteria under Division 50 of the ITAA 1997
- Reviewing constitutions, purposes & activities clauses, NFP and winding-up provisions for compliance before the 30 June 2026 deadline
- Should your NFP be registered? - Managing the relationship between ACNC registration, charitable purpose, self-assessment or ATO endorsement

Presented by **Dan Saunders**, Senior Associate, Russell Kennedy

CYBERSECURITY AS A GOVERNANCE PRIORITY

- Cybersecurity and privacy obligations of charities and not for profits
- Emerging privacy threats
- The impact of cyber threats on the NFP and charity sector
- Governance mechanisms to identify and minimise risk of cyber incidents

Presented by **Lisa Fitzgerald**, Partner, Norton Rose Fulbright; *Best Lawyers* for Information Technology 2025, Privacy and Data Security 2025, and *Legal 500* in Technology and Telecommunications 2025

MAJOR OVERHAUL OF MERGER CONTROL MANDATORY NOTIFICATION FROM 1 JANUARY 2026

Presented by **Elizabeth Wighton**, Special Counsel, Gilbert + Tobin; Chambers Asia-Pacific 2025, Associate to Watch for Charities, *The Best Lawyers in Australia* 2026, Corporate Law

TUESDAY, 3 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263V01

Despite ongoing amendments to the *Native Title Act* 1993 (Cth), fundamental issues concerning identity, representation and the scope of recognised rights remain unresolved. Gain a detailed analysis of Victoria's Treaty framework, including its interaction with existing Native Title processes and evolving obligations imposed on government. This Summit brings together leading senior and junior counsel to examine current and emerging challenges in intra-Indigenous disputes concerning identity and overlapping claims, the growing involvement of litigation funders in native title compensation matters and the legal and ethical implications arising from these developments, plus more. An absolute must attend opportunity.

Chair: **Greg McIntyre SC**, Barrister, Michael Kirby Chambers

CONTESTED IDENTITY AND EXPANDING CLAIMS: INTRA-INDIGENOUS DISPUTES AND THE LIMITS OF NATIVE TITLE LAW

Presented by **Susan Phillips**, Barrister, 13th Floor St James Hall; Preeminent Junior Counsel; *Doyle's Guide* 2025

VICTORIA'S TREATY BILL, TREATY FRAMEWORK AND INTERSECTION WITH NATIVE TITLE LAW

- "Gelling Warl": establishment, composition, functions
- The First Peoples' Assembly: substantive rule making powers
- Legislation: the powers of the First People's Assembly, and the new obligations of Government
- Representations and advice: the powers of First People's Assembly, and the new obligations of Government
- "Nginma Ngainga Wara": a new watchdog on Government
- "Nyerna Yoorrook Telkuna": an ongoing truth-telling process
- The Treaty Negotiation Framework, Traditional Owners, Representative Bodies and Native Title

Presented by **Cal Viney**, Barrister, Koiki Mabo Chambers, Naarm/Melbourne

INSIGHTS FROM THE BAR ON NATIVE TITLE

Join Raelene Webb KC as she shares invaluable insights drawn from her experience and deep expertise of Native Title and the issues that surround the area of law.

Presented by **Raelene Webb KC**, Murray Chambers; Leading Senior Counsel, *Doyle's Guide* 2025

✓ *Ethics & Professional Responsibilities*

LITIGATION FUNDERS AND NATIVE TITLE COMPENSATION CLAIMS

- Native title compensation claims are expensive to prepare and protracted, but awards of compensation may be beneficial
- PBC's and First Nations groups are being approached by litigation funders regarding financial assistance from them rather than NIAA
- Litigation funding may be encouraged by the Commonwealth
- Recent class actions by First Nations people for stolen wages highlight how litigation funding may provide access to justice for socially disadvantaged people yet a large proportion of the award may go to the litigation funder
- Considerations about taking instructions and the supervisory powers of the Federal Court

Presented by **Tina Jowett SC**, Windeyer Chambers, Sydney, and Francis Burt Chambers, Recommended Senior Counsel, *Doyle's Guide* 2025

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law

ATTEND AND EARN

4 CPD UNITS

- 3 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility



CONSUMER AND COMPETITION LAW ESSENTIALS FOR 2026

THURSDAY, 26 FEBRUARY 2026
9.00AM TO 12.15PM

\$420
WEB262N02

Major new mandatory merger clearance reforms, the ongoing effects of the unfair contracts reforms and the increasing enforcement of greenwashing regulation, now is not the time to take your eye off consumer and competition law. Designed for legal professionals whether inhouse or in private practice, or whether your role is more of a commercial advisor, this session delivers strategic guidance on navigating regulatory risk and gives practical recommendations for managing compliance in a shifting legal landscape with an increasing number of enforcement proceedings.

Chair: **Conor Bannan**, Barrister, 12 Wentworth Selbourne Chambers. Ranked preeminent Junior Counsel in *Competition Law 2025*

ACCC REFORM - MANDATORY MERGER CLEARANCE

- Review Australia's new Mandatory and Suspensory Merger Notification Regime
- Key notification thresholds and exemptions: practical guidance for in-house counsel and commercial deal teams
- Navigating the ACCC's assessment process including timelines, notification requirements and engagement strategies
- Strategic considerations for structuring transactions and managing regulatory risk under the new rules

Presented by **Doug Thompson**, Special Counsel, Clayton Utz

GLOBAL CONSUMER LAW THEMES FOR 2026 AND RECENT CASE REVIEW

- From evolution to revolution – explore the shifting landscape of consumer law.
- Key consumer law reforms on the Australian Government's agenda for 2026, including anticipated legislative changes and regulatory priorities
- Emerging global consumer law trends and themes and how these may shape the Australian environment
- Significant consumer cases from Australia and practical lessons that they offer for in-house legal teams

Presented by **Melissa Fraser**, Partner, Ashurst, head of APAC; recognised in *Who's Who Legal – Future Leader, Competition*; *Best Lawyers, Competition Law*

GREENWASHING: THE REGULATION OF ENVIRONMENT AND SUSTAINABILITY CLAIMS

- Regulatory protections, initiatives and activity aimed at preventing greenwashing
- Key areas of risk, and practical steps to reduce risk, when making environmental or sustainability claims
- Recent cases involving greenwashing

Presented by **Nick Christiansen**, Partner, Sparke Helmore Lawyers



CLASS ACTIONS PRACTICE INTENSIVE

FRIDAY, 27 FEBRUARY 2026
9.00AM TO 1.15PM

\$505
WEB262N01

Over the last year, Australia has charted a record-breaking year for class actions - from unprecedented settlements to landmark High Court rulings and a record number of new filings. Gain an expert strategic view of the state of the market for class actions and a review of major decisions and their implications. Secure analysis from experienced class action experts on everything from pleadings to quantification of damages from both the plaintiff and defendant perspectives. Take away tips and traps in class action practice. To ensure that you are set to be a part of the growing number of class actions in Australia.

Chair: **Angela Pearsall**, Partner, Ashurst Australia

STATE OF THE MARKET FOR CLASS ACTIONS

- The frequency, size and shape of class actions – what the statistics show
- State of the market for third party funding of class actions
- The impact of group costs orders in Victoria
- Major decisions that have or will influence the landscape
- Areas of growing controversy in class actions
- Policy questions to be answered in the next few years

Presented by **Jason Betts**, Partner, Head of Class Actions, Herbert Smith Freehills

IMPACT OF RECENT TRIAL JUDGMENTS IN SHAREHOLDER CLASS ACTION

- Principles of awareness, including constructive awareness and matters of opinion
- Pleading issues and counterfactuals
- Proving materiality
- Market-based causation
- Quantification of damages

Presented by **Jonathan Wertheim**, Practice Leader – Class Actions, Shine Lawyers, co-author, *Class Actions in Australia* and **Ian Bolster**, Partner, Ashurst; *Doyle's Guide*, leading class action lawyer

COMMON TRAPS IN CLASS ACTION PRACTICE

- Planning class action litigation from the start to ensure success
- Common traps in pleading
- 'The Beauty Parade': managing multiplicity of actions against the one defendant
 - › How the courts are dealing with multiple plaintiffs and different jurisdictions
 - › How the courts can structure the trials
 - › Key pre-trial orders
- Dealing with key stakeholders: clients, insurers, media, group members, litigation funders other parties
- Recent legislative developments and decisions

Presented by **Jeremy Zimet**, Principal Lawyer, Phi Finney McDonald, and **Greg Williams**, Partner and National Head of the Disputes Team, Clayton Utz

CLASS ACTIONS IN EMERGING AREAS

- Explore the rise of consumer class actions and the challenges of managing a class of millions
- New frontiers including privacy and employment class actions

Presented by **Katherine McCallum**, Special Counsel, Maurice Blackburn

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Substantive Law

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law



10 CPD UNITS IN ONE DAY FOR GOVERNMENT LAWYERS

NOVOTEL CANBERRA 65 NORTHBOURNE AVE CANBERRA, ACT

WEDNESDAY, 25 FEBRUARY 2026
7.30AM TO 6.30PM

All 10 CPD units in a single, intensive day. 10 expert led sessions tailored for government sector legal professionals. All core areas ticked off. Cover all the latest developments to keep you updated in privacy law, information law, government liability and administrative review. Plus gain practical insight and strategies on AI, employment law, procurement and working with third-party governments. This conference delivers you a comprehensive overview of the legal and regulatory issues and ethical dilemmas shaping public sector practice today. Gain actionable insights and explore real-world case studies to assist your day-to-day government legal work - all in a structured program designed to maximise learning and your professional development.

SESSION 1: INFORMATION LAW, GOVERNMENT LIABILITY AND THE ADMINISTRATIVE REVIEW TRIBUNAL UPDATES

7.30AM TO 10.30AM 262C01A

\$420

INFORMATION LAW: THE HIGHLIGHTS AND LOWLIGHTS

- Review the most topical information law issues of the past 12 months: from *Privacy Act* reforms, proposed amendments to the *FOI Act*, the privacy regulator's views on facial recognition technology (FRT), recent developments under the DATA Scheme and age verification requirements for social media platforms
- Unpack the key principles and findings, flag the issues to watch and discuss how these issues are relevant to government lawyers

Presented by **Natalie Butler**, Partner, Government and Commercial Law, Mills Oakley

UPDATE ON GOVERNMENT LIABILITY: RECENT CASES

- Take a deep dive into recent cases reshaping public authority responsibility
- Gain practical insights into how the courts are approaching liability of government agencies and officials
- Analyse what these developments mean for risk management and litigation strategy across the public sector

Presented by **Ashley Tsacalos**, Partner, Clayton Utz; ranked in *Chambers & Partners Asia-Pacific Guide in Government Category*; Honorary Professorial Fellow and lecturer in Government Law, University of Wollongong

THE ADMINISTRATIVE REVIEW TRIBUNAL: REFLECTIONS FROM THE OUTSIDE ONE YEAR IN

One year on from the establishment of the Administrative Review Tribunal

- Examine how the Tribunal has evolved in its first year and emerging issues for practitioners and decision-makers
- Join a timely reflection on the Tribunal's performance and future direction

Presented by **Rob Reitano**, Barrister, Frederick Jordan Chambers; Former Part-time Member of the AAT

SESSION 2: ETHICS, PROFESSIONAL SKILLS & PRACTICE MANAGEMENT FOR GOVERNMENT SECTOR LAWYERS

10.45AM TO 1.45PM 262C01B

\$420

✓ *Practice Management and Business Skills*

THE MARCH OF AI: ARE YOU PREPARED?

- Benefits of AI: how AI is being used
- Consideration of AI is also a risk consideration: guidelines for litigants
- Privacy issues and issues regarding automated decision making
- Potential for lack of transparency, accountability, fairness and safety
- Some government guidance and AI ethics principles

Presented by **Alexandra Wedutenko**, Partner, Sparke Helmore Lawyers; leading Government and ICT lawyer, *Best Lawyers Australia*

✓ *Professional Skills*

BEYOND THE CLAUSE: EFFECTIVE CONTRACT MANAGEMENT IN ICT PROJECTS

Join us for a practical session focused on how to apply professional and legal judgment in complex ICT contracts. We'll cover contract structure, key content terms, and additional considerations such as vendor responsibility, security, IP and privacy. Learn how to navigate multi-vendor arrangements while protecting your agency's interests and ensuring compliance with Commonwealth requirements.

Presented by **Nick Topfer**, Special Counsel, Maddocks

✓ *Ethics and Professional Responsibility*

THE ETHICAL CHALLENGE OF BEING AN IN-HOUSE GOVERNMENT LAWYER

Lawyers employed as in-house government lawyers don't fit the traditional model of legal practice and face unique ethical challenges in providing fearless independent advice when your client is also your boss.

- Review and examine the ethics of being an in-house government lawyer compared with the independent law firm, and the problems if employment pressures overwhelm professional independence.
- Examine the issues with Chris Erskine SC who has run several cases where not maintaining independence for in-house lawyers has caused major problems.

Presented by **Christopher Erskine SC**, Barrister, Blackburn Chambers

Very knowledgeable presenter and great content

Absolutely fantastic presentations



IN CANBERRA

For ACT Practitioners and online for everyone else!

ATTEND THE FULL DAY AND EARN

10 CPD POINTS

- 7 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills

CONT.

\$990
262C01

SESSION 3: EMPLOYMENT LAW, CONTRACTS, PROCUREMENT AND OTHER ARRANGEMENTS

2.15PM TO 6.30PM 262C01C

\$505

LOOPHOLES CLOSED? AN EMPLOYMENT LAW UPDATE FOR THE APS IN A TIME OF MASSIVE CHANGE

Focus on recent employment law amendments with a lens of how the APS has been impacted, including a review of recent cases in the Commission.

Presented by **Ryan Murphy**, Principal, McInnes Wilson

CPR EXEMPTIONS: WHEN YOU CAN, WHEN YOU CAN'T AND WHEN YOU DON'T KNOW

- The Commonwealth Procurement Rules and ACT Government Policies
- What do they require: when to tender and when not to tender
- The Rule 2.6 complete exemption
- Rule 10.3: circumstances allowing for Limited Tender
- CPRs Appendix A exemptions
- ACT Government Policy Exemptions
- Procuring from Panels and multi stage procurements
- Tips and tools to ensure compliance and avoid traps

Presented by **Scott Alden**, Partner, Mills Oakley; Accredited Specialist in Government and Administrative Law; Lecturer in procurement in Masters of Law, College of Law and University of Melbourne

CONTRACT LAW: A YEAR IN REVIEW

- Review the year's key developments in contract law, highlighting significant cases and legislative changes that impact government contracting and procurement
- Gain practical insights and lessons learned from recent decisions to help strengthen contract management and legal compliance within the public sector

Presented by **Carolina Dorman**, Partner, MinterEllison

3RD PARTY COUNTRY ARRANGEMENTS: EXPLORING RECENT STATUTORY REFORM AND CASES

- Review recent statutory reform and key judicial decisions shaping how government agencies engage with foreign partners
- Gain practical insights for lawyers advising on international agreements and public sector governance

Presented by **Dr Jason Donnelly**, Barrister, Latham Chambers; Associate Professor, School of Law, Western Sydney University

10 CPD UNITS



FAMILY LAW: NAVIGATING SMSFs, DIV 7A, TAX AND INSOLVENCY ISSUES

TUESDAY, 3 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263N05

Explore the tricky intersection of family law, finance and tax. Gain practical insights on managing non-compliant SMSFs, valuing fund assets, handling third-party loans and Division 7A issues, and drafting tax-effective property orders. Plus, learn how to deal with insolvency issues that arise during property settlements to ensure outcomes are fair, compliant and commercially sound.

Chair: **John Longworth**, Barrister, Frederick Jordan Chambers

✓ Professional Skills

WHEN SUPER FUNDS GO ROGUE: WHAT FAMILY LAWYERS NEED TO KNOW ABOUT SMSFs & NON-COMPLIANCE

- Getting disclosure when no one, including your client, understands the fund
- Key documents to request and the right questions to ask
- How to spot potential compliance issues before they 'go nuclear'

Presented by **Caroline Harley**, Principal, Opes Legal & Consulting; SMSF Association Specialist Advisor

✓ Professional Skills

THIRD-PARTY LOANS AND DIVISION 7A: NAVIGATING THE IMPACT ON PROPERTY SETTLEMENTS

- Division 7A loans: how to identify them
- Key indicators of a Division 7A loan
- Recent developments in Division 7A
- How Division 7A affects the property pool
- Division 7A and family law settlements: What court orders may be appropriate
- Essential documents to request on disclosure
- Some common traps for family lawyers

Presented by **Nick Love**, Partner, Private Business and Advisory Team, Grant Thornton Australia; Chartered Accountant

TAX ISSUES TO CONSIDER IN FAMILY LAW FINANCIAL SETTLEMENTS

- Tax rollovers
- Duty rollovers
- Division 7A and dividends
- Moving assets out of family companies and trusts
- Drafting property orders for tax

Presented by **Greg Vale**, Legal Practitioner – Director Principal, Vale Legal; Accredited Specialist in Business and Personal Tax

ASSESSING FINANCIAL SECURITY AND DEALING WITH INSOLVENCY IN FAMILY LAW SETTLEMENTS

- Warning signs/ indicators of insolvency
- Due diligence (in addition to financial disclosure): searches that may be undertaken to assess financial security
- Negotiating a settlement through the lens of an insolvency practitioner: what are some of the things an insolvency practitioner will look for upon bankruptcy that may reconsider final property orders
- The role of the Trustee in Bankruptcy in family law settlements

Presented by **Daniela Naidenov**, Associate Director, Kerrs Law

ATTEND AND EARN

4 CPD UNITS

- 2 CPD units in Substantive Law
- 2 CPD units in Professional Skills



10 CPD UNITS IN ONE DAY IN PARRAMATTA 2026

THURSDAY, 26 FEBRUARY 2026

7.30AM TO 6.30PM

Parramatta 10 CPD Units in One Day is here! Created exactly the way you asked for it, this dynamic program brings you all the legislative updates, landmark decisions, compliance insights, and essential skills you need for the year ahead, all in one day.

STREAM A: TRANSACTIONAL: YOUR ANNUAL UPDATE ON TRANSACTIONAL PRACTICE

7.30AM TO 10.30AM 262P01A

\$420

OR

STREAM B: LITIGATION: YOUR ANNUAL UPDATE ON FAMILY AND WILLS DISPUTES PLUS AI IN LITIGATION

7.30AM TO 10.30AM 262P01B

\$420

Chair: **Ian Dunwoodie**, Consultant, Martin Bullock Lawyers

PROPERTY LAW REVIEW: COMMERCIAL AND RETAIL LEASES

- Rights and liabilities of landlords and tenants concerning maintenance and repair
- An in-depth analysis of "repair", "reconstruction", "good tenantable repair" and "fair wear and tear", with practical strategies and judicial interpretations
- Building obligations encompassing legislative and regulatory requirements (fire safety, structural stability, energy efficiency standards)
- The statutory mandate of reasonableness
- Easements

Presented by **Jessica Diep**, Managing Partner, McLarens

TRANSACTIONAL PITFALLS AND NOTIONAL ESTATE RISKS: WHAT PROPERTY AND BUSINESS LAWYERS SHOULD KNOW

- Notional Estate Transactions
- Relevant property transactions-what transactions may be caught?
- When notional estate orders may be made
- Restrictions and protections relating to notional estate orders
- Avoiding notional estate issues - plan ahead

Presented by **John Clifton**, Barrister, Chalfont Chambers

PROTECTING AGAINST EMERGING RISKS: INSURE, COMPLY, MITIGATE

- Regulators' enforcement priorities for 2026
- Internal compliance to mitigate risk and reduce exposure as well as insurance premiums
- ESG and greenwashing risk for certain sectors
- Contract powerplay and insurance clauses for small businesses

Presented by **James Stanton**, Senior Associate, MinterEllison

BUSINESS CONTINUITY AND TRANSACTIONAL RISK: LESSONS FROM SME RESTRUCTURING

- After a slow start SBR appointments have gone to ~3000 annually
- Update about the process and ingredients of successful restructuring plans
- What the ATO expects before it will approve restructuring plans and case studies of small businesses successfully restructuring their debt

Presented by **Ben Sewell**, Principal, Sewell & Kettle LawyersChair: **Mary Rebehy**, Barrister and Mediator, Lachlan Macquarie Chambers

WHAT'S NEW IN FAMILY LAW: CASE LAW AND LEGISLATIVE ALERTS

Presented by **The Honourable Judge Obradović**, Federal Circuit and Family Court of Australia (Division 2)

FAMILY PROVISIONS CLAIMS

Presented by **Paul Evans**, Partner, Makinson D'Apice and Leading Wills & Estates Litigation, *Doyle's Guide NSW 2025*

SUPERANNUATION AFTERLIFE: WHO GETS THE LAST LAUGH (AND THE MONEY)?

- Clarify the fate of superannuation death benefits and how they differ from estate assets
- Explore common misconceptions and tricky scenarios in superannuation death benefit distribution
- Provide guidance on planning for superannuation death benefits to avoid "super-sized" surprises

Presented by **Katelin Whitley LLM**, MFMH, Principal Bestic Law; Accredited Specialist Wills & Estates and Property Law, Notary Public; Recommended Wills & Estates Litigation Lawyer, *Doyle's Guide NSW 2024-2025*, Recommended Wills & Estates Litigation *Doyle's Guide NSW 2024-2025*

PRACTICAL IMPLICATIONS OF AI IN LITIGATION

Discover how to integrate artificial intelligence seamlessly into your civil litigation practice. This practical session explores the key legal principles governing AI use, alongside hands-on techniques to improve meetings, record-keeping, and workflow management. Learn how AI can enhance productivity, manage time and stress, support emotional wellbeing, and help you create engaging short-form client videos and podcasts that communicate complex information clearly and efficiently. Gain the confidence and insight to use AI ethically, effectively, and strategically in your everyday legal work—empowering you to focus on what truly matters: achieving fair, timely, and intelligent outcomes for your clients.

Presented by **Philippe Doyle Gray**, Barrister, 8 Wentworth Chambers

SESSION 2: PLENARY SESSION: ETHICS, PROFESSIONAL SKILLS & PRACTICE MANAGEMENT FOR ALL LAWYERS

10.45AM TO 1.45PM 262P01C

\$420

Chair: **Janine Lapworth**, Independent Legal Consultant

✓ Professional Skills

WHAT EVERY PRACTITIONER NEEDS TO KNOW ABOUT CRIMINAL LAW PRACTICE AND PROCEDURE

You're not a criminal lawyer, but your client might suddenly have a criminal law problem. They may say: "Police came to my house," "They asked me to go to the station for a 'chat'," "I've been charged," "I'm on bail or in custody," "What happens now?" or "I'm stressed, I need your help."

This Professional Skills session provides a practical, strategy-based toolkit for non-criminal practitioners on how to respond when clients first raise criminal law issues. Learn:

- How to respond effectively (and what not to say or do) when a client first approaches you
- Strategies for deciding whether and how to engage with police early on
- How to identify red flags in pre-charge situations
- How to support clients through early bail considerations
- Client management strategies for handling stress, communication, and expectations
- Understanding the key steps in police, local court and early procedural processes

Presented by **Kim Hunter**, Criminal Defence, Hunter Flood Lawyers

✓ Practice Management & Business Skills

AI IN THE LEGAL PROFESSION: IT'S DEFINITELY NOT A FAD

- The legal profession and AI: reactionary, early adopters, or revolutionary
- AI Law: Does it exist?
- AI Rules: application for corporate lawyers, government lawyers, NFP lawyers, private practitioners, and everything in-between
- AI reliability: pockets of the profession it could replace
- Future of AI Law, AI Rules, and AI Reliability

Presented by **Dalvin Chien**, Partner, Mills Oakley

✓ Ethics & Professional Responsibility

STAYING GROUNDED IN THE AGE OF INFORMATION (AND MISINFORMATION)

In an age of information overload - and more recently with Gen AI, hallucinations masquerading as information overload - there is a danger in losing sight of the basic things which make us informed and valuable lawyers.

- When you take on a client, what is your basic ethical duty?
- When you deal with an opponent, what is your basic ethical duty?
- When you appear in court, what is your basic ethical duty?

Presented by **David Ash**, Barrister, Frederick Jordan Chambers

CONT.

\$990
262P01

STREAM A: THE LATEST IN BUSINESS LAW

2.15PM TO 6.30PM 262P01D

\$505

OR

STREAM B: LITIGATION PRACTICE, PROPERTY, CONTRACTS AND CONSTRUCTION LAW

2.15PM TO 6.30PM 262P01E

\$505

Chair: **Greg Martin**, Principal, Martin Bullock Lawyers

DRAFTING AND ENFORCING "MIDNIGHT CLAUSES"

- Choice of law clauses: which legal system governs the contract, and how do you answer that question if the parties have not made a choice?
- Choice of forum clauses: sure, we want our day in court, but where?
- ADR clauses: actually, maybe we don't want our day in court – is there a better way?
- Can "midnight clauses" be challenged as unfair contract terms under the Australian Consumer Law?

Presented by **Angus Macinnis**, Director of Dispute Resolution, StevensVuaran Lawyers

TRANSACTIONS DUE DILIGENCE

Presented by **Selwyn Black**, Partner, Carroll & O'Dea Lawyers; Accredited Specialist in Business Law

MISLEADING ADVERTISING AND MISCONDUCT: HOW COMPETITION AND CONSUMER LAW ISSUES ESCALATE WHEN THE ACCC INVESTIGATES ADVERTISING PRACTICES

Presented by **Steven Brown**, Chairman, Etienne Lawyers; Accredited Specialist in Business Law

WORKPLACE LAW UPDATES IN UNDER AN HOUR

Whether its burnout, bullying, workload pressure, or poor change management, employers now have a positive duty to identify, manage, and respond before harm is done. In under an hour, learn how to do exactly that. Topics covered include:

- Managing psychological hazards at work
- Spot risks early
- Whistleblowing
- Legal duties under WHS and the *Fair Work Act*
- Practical strategies for a compliant, safe workplace

Presented by **Ian Latham**, Denman Chambers

WHEN IMMIGRATION LAW KNOCKS ON YOUR CLIENT'S DOOR:

Why Immigration Law Risks Are Now Every Lawyer's Problem

Immigration Law 2026 - Visas, Policies and Cases That Could Change Your Client's Position

Immigration is no longer confined to migration specialists. With new visa categories, tightened policies, key court rulings, and updated residency pathways, the impacts now reach across multiple practice areas:

- Employers & Employees: sponsorship obligations, compliance checks, workplace liabilities
- Property Law: restrictions on foreign buyers, settlement delays, contract enforcement
- Family Law: partner visas, sponsorship duties, cross-border parenting disputes
- Criminal Law: domestic violence, coercive control, bail and sentencing outcomes linked to deportation risks
- Tax: residency status, payroll obligations, cross-border structuring, and compliance costs

This session delivers the legislative updates and compliance insights every lawyer should know - because immigration law now cuts across all areas of practice.

Presented by **Tanja Djokic**, Principal Solicitor, TD Migration ConsultingChair: **Caroline Hutchinson**, Principal/Director, Coleman Greig Lawyers, Accredited Specialist Commercial Litigation, Advocate Women in Leadership

✓ Professional Skills

GOOD FAITH, MISREPRESENTATION AND CONDUCT IN ADR PROCESSES

- Explore the strategic boundaries of conduct in ADR processes (mediation, arbitration, early neutral evaluation, and conciliation).
- Examine the meaning and duty of good faith in ADR, contrast permissible vs impermissible statements (including misrepresentations), and illuminate the consequences of unethical conduct
- Discuss how these principles operate not only in mediation, but across ADR forums, with guidance on best practices and pitfalls for lawyers engaged in dispute resolution

Presented by **Campbell Bridge SC**, 7 Wentworth Selborne Chambers; *Best Lawyers 2019 - 2026*, Alternative Dispute Resolution; Leading Mediators, *Doyle's Guide 2018, 2019, 2020, 2021*

✓ Professional Skills

NEGOTIATION SKILLS IN LEGAL PRACTICE

Includes a worked exercise to identify your own negotiating style, and discussion on:

- Matching your individual skills to specific situations
- Learning and managing your opponent's style
- Developing your negotiation strengths over time

Presented by **Daniel Hanna**, Barrister, Lachlan Macquarie Chambers

PROPERTY LAW DISPUTES UPDATE: 5 MUST-KNOW CASES IMPACTING YOUR PRACTICE

Explore 5 property law cases from the NSW Supreme Court and Court of Appeal, all delivered in recent months, analysing how these cases will impact your practice. These cases will be of a range of subtopics within property law.

Presented by **Dominic Maley**, Partner, MacLarens Lawyers; Casual Academic and Course Coordinator, Property Transactions, UTS

PPSR AND ENFORCING GENERAL SECURITY AGREEMENTS

- Perfecting security
- Enforceability of security interests against third parties
- Priority between secured interests
- Enforcement & remedies, including disposal or retention of security
- Equitable mortgages

Presented by **Julian O'Sullivan**, Barrister at law, 13 Wentworth Chambers

ATTEND THE FULL DAY AND EARN

10 CPD UNITS

- 1 CPD units in Ethics & Professional Responsibility
- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills

- 5 CPD units in Substantive Law
- 2 CPD units depending on your choice



POZNER ON CROSS- EXAMINATION



**EXCLUSIVE ROADSHOW
ACROSS AUSTRALIA
& NEW ZEALAND**

It's not your strong opening argument

It's not your skilful direct

It's not how many of your impassioned objections the judge sustains

It's not your confident demeanour

It's not even how you tie your theory of the case together with a dazzling closing statement

What wins your trial is your cross-examination.

Whether you are a seasoned litigator or a new advocate, a day with Larry Pozner will help you improve your cross-examination preparation and deliver you results.

Legalwise Seminars proudly presents the foremost expert and teacher on cross-examination in the United States for a tour across Australia and New Zealand. No one teaches it better than Larry Pozner, and you will have the opportunity for an exclusive, hands-on immersion with him to equip you with the advanced techniques you need for successful cross-examination.

Larry Pozner will share the signature approach that has made his bestselling book, *Cross-Examination: Science and Techniques*, a "go-to" resource on cross-examination for all advocates.

- Maximise the effective use of cross-examination
- Utilise the power of leading questions
- Control witnesses and shape jurors' perceptions
- Construct memorable narratives
- Master putting facts into persuasive order
- Create goal-oriented question sequences

WHY ATTEND?

- Larry's highly entertaining and practical programme provides you with powerful sample "chapters" and scripts that you can tailor to your own facts to conduct strong cross-examinations.
- He will also teach you how to derail your opponent and impeach the key witness – even the most evasive or talkative one - in just a matter of minutes.
- Using examples from cases and step-by-step instructions, Larry offers effective cross-examination tips and strategies that you can implement immediately in your practice.

PROGRAM HIGHLIGHTS

- ✓ Understanding that cross examination is A set of teachable techniques, not an art form: you can learn exceptional examination
- ✓ Navigating the science behind Larry's chapter method of cross-examination including the behavioral economics and cognitive neuroscience and psychology
- ✓ Using storytelling to teach your case: how to construct the cross-examination story
- ✓ Chapter method cross-examination: how to build chapters of cross-examination to achieve factual goals
- ✓ Writing chapter bundles: examining the advantages of telling big stories through linked smaller stories
- ✓ Asymmetric cross examination: focusing the jury/judge on issues that favor us and convincing the opponent to tackle losing issues
- ✓ Constructive cross examination: using the opponents' witnesses to tell our stories and learning to ask safe questions when needed
- ✓ Sequences of cross examination: creating a persuasive order and staying on track
- ✓ Page preparation of chapters: the architecture of a page of chapter method cross and making impeachment easy
- ✓ Discovering the 3 rules of question structure: delivering questions that deprive the witness of time to deceive and grouping facts to use the opponents witnesses to tell our stories
- ✓ Using and diminishing anxiety: using anxiety effectively and creating predictability where needed

Larry Pozner is America's acknowledged expert on modern cross-examination techniques. Pozner on Cross: The Chapter Method is North America's most popular trial skills seminar. It has entertained and educated audiences in 49 states and many foreign countries. Larry is the lead author of the all-time bestselling book on cross-examination, *Cross-Examination: Science and Techniques* (Lexis, 3rd Ed. 2018, Pozner and Dodd). He has long been recognised in Best Lawyers in America in criminal defense—both white collar and non-white collar, and in civil "Bet the Company" litigation. He is the Past President of the National Association of Criminal Defense Lawyers and practiced commercial litigation for both plaintiffs and defendants. He was trial counsel for more than a decade for the Denver Broncos franchise and was part of the trial team that preserved Pat Bowlen's ownership of the Broncos. He and his team recently won and collected a \$111 million judgment against PNC Bank.



MELBOURNE

INTERCONTINENTAL MELBOURNE THE RIALTO
WEDNESDAY, 25 FEBRUARY 2025
9.00AM TO 5.15PM 262V01 \$795



SYDNEY

SHERATON GRAND SYDNEY HYDE PARK
FRIDAY, 27 FEBRUARY 2025
9.00AM TO 5.15PM 262N19 \$795

ATTEND THE FULL DAY AND EARN 7 CPD UNITS IN PROFESSIONAL SKILLS



WATER LAW SYMPOSIUM

FRIDAY, 27 FEBRUARY 2025
9.00AM TO 5.15PM

\$795
262N18

As water law continues to evolve in response to environmental challenges, policy reform and heightened regulatory scrutiny, secure expert guidance on key legal and strategic issues shaping Australia's water governance framework. Explore the implications of recent amendments to the *Water Management Act 2000*, including new civil penalties and the expansion of Crown liability exclusions plus consider national and regional policy directions. You will gain insights into the lessons of the past decade in water reform, the intersection of Indigenous rights and governance, and the design of the Basin Plan Review. The afternoon sessions will focus on compliance and enforcement trends, offering practical perspectives on prosecutions, contamination, and regulatory risk management.

WATER MANAGEMENT ACT 2000: UPDATES AND IMPLICATIONS

Chair: **Mike Young**, Professor Emeritus, School of Economics and Public Policy, University of Adelaide

REFORMS UNDER THE WATER MANAGEMENT LEGISLATION AMENDMENT (STRONGER ENFORCEMENT AND PENALTIES) BILL 2025

- Take a deep dive into the key reforms to New South Wales water laws contained in the Water Management Legislation Amendment (Stronger Enforcement and Penalties) Bill 2025
- Analyse the new civil penalty regime, the new powers of the Natural Resources Access Regulator and the new offence provisions

Presented by **Michael Causer**, Partner and **Luke Salem**, Senior Associate, King & Wood Mallesons

EXCLUSION OF CROWN LIABILITY: IMPLICATIONS OF THE EXPANSION OF S398 OF THE WATER MANAGEMENT ACT 2000

- Public authorities enjoy a range of exclusions from civil liability for their acts or omissions
- The regulatory package supporting proposed increased environmental water deliveries includes:
- Details of the landholder negotiation scheme process
- The exclusion of civil liability for environmental water releases where it is done in "good faith"

Presented by **Ballanda Sack**, Special Counsel and **Andrew Beatty**, Director, Beatty Hughes & Associates

BROADER WATER POLICY AND INDUSTRY OUTLOOK

FROM REACTION TO STRATEGY: CHARTING A SMARTER WATER FUTURE

Water policy in New South Wales has been shaped as much by controversy as by reform.

- Reflect on what the sector has learned – and perhaps unlearned – since Four Corners: Pumped thrust water management into the state spotlight.
- Explore the shifting regulatory, political and community landscape over the past eight years, examining how these dynamics have influenced compliance, trust and investment certainty
- Look forward and analyse the key elements of a genuinely strategic water future – one that strengthens accountability, supports productive water use and rebuilds confidence in the system that sustains regional Australia

Presented by **Dr Madeleine Hartley**, Chief Executive Officer, NSW Irrigators' Council

INTERSECTING POLICY AND INDIGENOUS WATER RIGHTS: IMPLICATIONS OF VICTORIA'S TREATY AND TRUTH-TELLING PROCESSES

- The implications of Victoria's Treaty and truth-telling processes for water management
- Governance arrangements that support water entitlements for First Nations communities

Presented by **Dr Erin O'Donnell**, Senior Lecturer, Melbourne Law School

BASIN PLAN REVIEW AND REGULATORY DESIGN OF THE BASIN PLAN

- Key directions for improving water management in the Murray-Darling Basin for the next decade
- What are the required changes in the Commonwealth legislative framework to support them.

Presented by **Grace Mang**, General Manager, Basin Plan Review Strategy at the Murray-Darling Basin Authority

RURAL WATER REALITIES: ALLOCATION, COMMUNITIES AND REFORM IMPACTS

- Effects of reduced water allocations on irrigation and town water supplies
- Flow-on impacts for rural communities and regional economies

Presented by **Bobbie Pannowitz**, Solicitor, Cater & Blumer

ENVIRONMENTAL RISK: CONTAMINATION, COMPLIANCE, ENFORCEMENT AND PROSECUTION

WATER PROSECUTIONS: TRENDS & CASE LAW

- Recent cases in the Local Court and the Land and Environment Court
- Trends in prosecutions and court orders

Presented by **Ellen Chapple**, Director Legal NRAR, Department of Climate Change, Energy, the Environment and Water

NATURE RESTORATION, WATERWAYS AND THE COASTAL ZONE: THE CASE FOR URGENT LAW REFORM IN NSW

It is widely recognised that there is an urgent need to both protect and restore biodiversity. However, restoration projects in or around waterways and in the coastal zone are currently being stifled by regulatory frameworks that are outdated, complex and at times ambiguous. Take a deep dive into case studies which illustrate the difficulties which proponents of such habitat restoration projects face, and evidence-based recommendations for reform.

Presented by **Dr Emma Carmody**, Co-Founder and Director of Legal and Partnerships, Restore Blue; Board Director, Alliance for Global Water Adaptation

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 7 CPD units in Substantive Law



TRUSTS LAW MASTERCLASS

TUESDAY, 3 MARCH 2026
9.00AM TO 5.15PM

\$795
WEB263N03

There are more than 1 million Trusts registered in Australia and there is rising scrutiny from the Australian Tax Office (ATO) and increasing compliance complexity. Ensure that you have it right for your clients throughout the entire lifecycle of the Trust. Take this unique opportunity to deepen your expertise in trust law, taxation of trusts and the challenges in certain scenarios. Gain practical, up-to-date insights from leading barristers and legal specialists including clarity on trust variation, vesting, stamp duty traps and emerging tax challenges, while also exploring the challenges of trusts in family law, succession planning and cross-border estate matters. With a focus on real-world application and current legal developments, enhance your advisory capabilities and reduce risk for your clients.

SESSION 1: DRAFTING AND VARYING TRUSTS, AND TAX IN TRUSTS

9.00AM TO 1.15PM WEB263N03A **\$505**

Chair: **Brett Young**, National Tax Director, Nexia Australia

VARIATION OF TRUST

Presented by **Denis Barlin**, Barrister, 13 Wentworth Chambers

TRUST VESTING: A THEORETICAL AND PRACTICAL PERSPECTIVE

- What is 'vesting' of a trust
- What is the 'rule against perpetuities'
- What are the trust law implications of vesting
- What are the tax law and duty implications of vesting
- How can you manage vesting of a trust
- Can you extend the vesting date
- Can you seek Court approval to extend the vesting date
- What can you do if a trust has already vested

Presented by **Elizabeth Burnheim**, Consulting Principal, Keypoint Law

STAMP DUTY PITFALLS IN CREATING, AMENDING, ACKNOWLEDGING AND CONFIRMING TRUSTS

- Creating a trust over identified dutiable property – double duty under s.8 *Duties Act 1997*
- Creating a trust over unidentified dutiable property with a nominal rate of duty under s.58 *Duties Act 1997*
- Amending a trust and avoiding constituting a resettlement with liability to ad valorem duty under s.8 *Duties Act 1997*
- Acknowledging the existence of a trust and liability for ad valorem duty under s.8AA *Duties Act 1997*
- Confirming the existence of an oral trust and liability for ad valorem duty under s.8AA *Duties Act 1997*
- Proving the existence of a resulting trust over dutiable property to the satisfaction of Revenue NSW under s.55 *Duties Act 1997*
- Transferring dutiable trust property to a beneficiary and avoiding ad valorem duty on it under s.57 *Duties Act 1997*

Presented by **Chris Bevan**, Barrister, 8 Wentworth Chambers

TAX ISSUES FOR TRUSTS IN 2026

Trusts remain as popular as ever as both an investment and trading vehicle. Due to the amount of wealth sitting in trusts, they have also become an attractive target for ATO scrutiny. Take a deep dive into the common areas of ATO attention, including:

- Section 100A
- Family trust elections, including consequential issues relating to holding period rules in respect of franked distributions
- Division 7A, including Bendel's case implications
 - › Unpaid present entitlements generally
 - › Anti-avoidance risks arising in trust structures

Presented by **Mark West**, Principal, West Garbutt; Recognised in *Doyle's Guide*, Leading Queensland Tax Lawyer, and **Jack Colley**, Senior Associate, West Garbutt

SESSION 2: BENEFITS AND CHALLENGES OF UTILISING TRUSTS

2.00PM TO 5.15PM WEB263N03B **\$420**

Chair: **Peter Worrall**, Director, Peter Worrall Consultant Lawyers

TRUSTS IN FAMILY LAW: POST CALDWELL V CALDWELL [2025] FEDCFAMC1F

Presented by **Leona Bennett**, Managing Partner, Southern Waters Legal; Accredited Specialist Family Law and **Simon Bennett**, Managing Director, Southern Waters Legal

THE ROLE OF DISCRETIONARY TRUST IN SUCCESSION PLANNING

- Common objectives and challenges of a succession plan
- How the trust can be used to effectively advance the succession plan
- When the trust may not be most appropriate
- Pitfalls in the use of the trust, including the trustee's fiduciary duty and tax issues
- Common anatomy in a discretionary trust and designing the trust in the context of succession planning

Presented by **King Tan**, Consulting Principal, Keypoint Law

CROSS BORDER ESTATE PLANNING: DEALING WITH TRUSTS WITH FOREIGN BENEFICIARIES

- Key issues with dealing with trusts with foreign beneficiaries
- Planning issues facing foreign estates and beneficiaries
- Asset protection and practical family issues
- Case study

Presented by **Raymond Lim**, Solicitor-Director, TEP Legal

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 7 CPD units in Substantive Law



PROPERTY LAW SYMPOSIUM

WEDNESDAY, 4 MARCH 2026
9.00AM TO 5.15PM

\$795
263N06

The last year has tested property lawyers with tighter disclosure duties, complex building defect claims and reform under the *Conveyancing Act*, *Real Property Act*, *Strata Schemes Management Act* and *Design and Building Practitioners Act*. This trusted annual conference brings together NSW's leading property law specialists to address the real issues that you deal with daily from building defects, property taxes and duty of care to practice risks from cyber and AI. Unpack the everyday pain points of delayed settlements, caveat disputes, insurance uncertainty and rising AUSTRAC scrutiny and compliance expectations. Gain clear, practical strategies for staying compliant, efficient and confident in your practice.

SESSION 1: NAVIGATING KEY PROPERTY LAW REFORMS & TRANSACTION CONCERNS

9.00AM TO 1.15PM 263N06A

\$505

Chair: **Andrew Grima**, Partner, Bartier Perry Pty Limited

LEGAL ALERT! LEGISLATIVE UPDATES IMPACTING YOUR PROPERTY PRACTICE

- Amendments to the *Conveyancing Act* and *Real Property Act*
- Changes to strata laws
- ACCC approval for property transactions

Presented by **Andrew Grima**, Partner, Bartier Perry Pty Limited

NEW TERMINATION REQUIREMENTS FOR RESIDENTIAL LEASES

- The introduction of prescribed grounds for termination
- Changes to required notice periods for termination
- Supporting evidence that must accompany termination notices
- New tenancy exclusion periods
- Potential penalties for non-compliance

Presented by **Nicole Unger**, General Counsel, Real Estate Institute of NSW

DEFECTS, DUTY OF CARE AND INSURANCE LANDSCAPE (DBPA 2020, NSW)

Examine the practical implications of Class 2 building defects claims for property lawyers.

- Warranties and statutory guarantees: what to look for in contracts and disclosure statements
- The Building Bond Scheme and Decennial Liability Insurance: key risks for property transactions
- Types of claims owners are pursuing and impact on settlements and negotiations
- Breaches of the duty of care under the *Design & Building Practitioners Act* and what they mean for property lawyers advising on liability, disclosure and due diligence

Present by **David Bannerman**, Principal, Bannermans Lawyers

CAVEATS: TRAVERSING COMMONLY ENCOUNTERED SCENARIOS

- Security agreements and implied charges
- Removal of caveats (s74MA and the lapsing notice procedure)
- Priority disputes
- A practitioner's professional obligations
- Compensation under s74P

Presented by **Vikram N Misra**, Barrister, Clarence Chambers

STAY INFORMED WITH THE LATEST UPDATES ON PROPERTY TAXATION FROM REVENUE NSW

- Recent legislative amendments to state taxation
- Important developments in case law over the past year in land tax, transfer duty, payroll tax and foreign person surcharge

Presented by **Oliver Berkman**, Barrister, Ground Floor Wentworth Chambers; Member, Revenue NSW Liaison Committee



ACCREDITED SPECIALISTS
Are required to complete
20 Units of CPD each year

A CASE STUDY: SOMETIMES A TRANSACTION JUST "HAS IT ALL!"

- When to issue a 66M *Conveyancing Act* notice and claim an abatement in the purchase price?
- Rescinding a contract: 66L *Conveyancing Act* and the consequences
- When is it appropriate to apply for an order for specific performance?
- How do implied terms under conveyancing legislation apply in practice and what are the consequences?
- When is a vendor bound by the representations made by its agent?
- What remedies are available under the Australian Consumer Law?

Presented by **Leanne Walker**, Partner, Colin Biggers & Paisley Lawyers

SESSION 2: ETHICS, PROFESSIONAL SKILLS & PRACTICE MANAGEMENT FOR PROPERTY LAWYERS

2.00PM TO 5.15PM 263N06B

\$420

Chair: **Michael Osborne**, Principal Lawyer, Osbornes Lawyers

✓ *Professional Skills*

WORKING EFFECTIVELY WITH EXPERT WITNESSES IN EASEMENT DISPUTES

In easement disputes, valuation evidence is often centre stage. This includes when the application is for an order for the imposition of an easement under s88K *Conveyancing Act*, where one of the matters that the applicant must demonstrate is that the prospective servient owner can be compensated.

- Consider the stage at which it is prudent to involve a valuer
- Understand the perils for valuation of leaving it till late in the piece to move the Court for 88K relief and thus needing to seek expedition
- Examine the extent to which lawyers ought to get involved in the drafting process of experts' reports so as to minimise "man in shed" syndrome, a malady associated with email ping pong

Presented by **Sydney Jacobs**, Barrister, 13 Wentworth Chambers

✓ *Ethics & Professional Responsibility*

RECENT CASES OF MISUSE OF AI: NAVIGATING GUIDELINES AND REGULATORY GAPS

Presented by **Carmel Lee**, Barrister, 6 St James Hall Chambers

✓ *Practice Management & Business Skills*

RISK MANAGEMENT AND CYBER TRAPS FOR PROPERTY LAWYERS

- Understanding the risks
- Typical attacks and identifying vulnerabilities
- The evidence: cyber-attacks against law firms that become claims
- How to create a cyber incident response plan

Presented by **Malcolm Heath**, Practice Risk Manager, Lawcover

✓ *Practice Management & Business Skills*

AUSTRAC MONITORING AND ENFORCEMENT

- Overview of AUSTRAC monitoring: the AUSTRAC compliance monitoring process
- Red flags for AUSTRAC scrutiny: What triggers an investigation in real estate?
- Best practices for responding to AUSTRAC inquiries
- Regulatory consequences: What you should understand about enforcement actions

Presented by **Timothy Goodrick**, Partner, KPMG Australia; AML Specialist

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 4 CPD units in Substantive Law
- 1 CPD unit in Professional Skills

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Ethics & Professional Responsibility



IN-HOUSE COUNSEL 10 CPD UNITS IN A DAY

WEDNESDAY, 4 MARCH 2026

7.30AM TO 6.30PM

\$990

263N07

Stay across the key legal, regulatory and strategic issues shaping the In-House role. This comprehensive full-day program which brings you expert practitioners to unpack the new mandatory merger regime, evolving privacy obligations and the rise of AI and smart legal contracts. You will gain practical insights into governance, much needed AML/CTF compliance strategies and ethics tips and traps. Take a deep dive into the latest developments in AI strategy, IP, ESG and the ever-changing employment law regime. Designed for busy in-house counsel, this intensive day delivers you practical guidance, compliance essentials and future-focused insights.

SESSION 1: LEGISLATIVE UPDATES: NEW MERGER REGIME, PRIVACY & EMPLOYMENT

7.30AM TO 10.30AM 263N07A

\$420

AUSTRALIA'S NEW MANDATORY MERGER REGIME: THE GOOD, THE BAD AND THE UGLY

- The scope of the regime – what transactions are covered
- Monetary thresholds and the 'look back provisions'
- Fees and form requirements
- Strategic considerations for navigating the regime
- Process and timelines
- Insights from practical experience of the regime
- Top tips to ensure your organisation is ready

Presented by **Felicity McMahon**, Partner, Allens

PRIVACY: BREAKING DOWN THE SILOS

- Three privacy issues requiring cross team collaboration
 - › Implementation of new privacy laws
 - › 'Data audit' of existing data held to determine if the business is legally required or permitted to retain
 - › Business needing to implement solution involving biometric data
- Ways to successfully engage and enable relevant business areas and ensure these potentially risky projects aren't just the responsibility of legal

Presented by **Emily Booth**, Special Counsel, Holding Redlich and **Verity White**, Principal, Checklist Legal

EMPLOYMENT LAW LEGISLATIVE REFORMS AND UPDATES: THE TIME BOMBS AWAITING YOU

- Workplace law in an AI world
- Workplace surveillance
- Psychosocial safety
- General protections updates
- Working from home
- Redundancies and redeployment

Presented by **Caroline Mense**, Principal Lawyer, Legal Enabler

SESSION 2: ETHICS, PROFESSIONAL SKILLS & PRACTICE MANAGEMENT FOR IN-HOUSE COUNSEL

10.45AM TO 1.45PM 263N07B

\$420

✓ *Practice Management & Business Skills*

GOVERNANCE ESSENTIALS: PRACTICE MANAGEMENT FOR IN-HOUSE LAWYERS AND ASSURANCE FUNCTIONS

- Learn how to integrate these functions while maintaining independence, managing conflicts, and driving accountability
- Discover practical strategies for strong internal controls, transparent decision making and continuous improvement – ensuring that your governance function adds measurable value to your organisation

Presented by **Anna Campbell**, General Counsel, AFCA✓ *Professional Skills*

HOW TO DESIGN AND IMPLEMENTATION YOUR AML/CTF PROGRAM - KEY STEPS TO 30 JUNE 2026

As in-house counsel, developing the skills to design, implement, and oversee an effective AML/CTF program is essential. Strengthen your professional capability to manage AML/CTF obligations with confidence and ensure readiness for the 2026 compliance milestone.

- How to conduct an ML/TF/PF Risk Assessment, focusing on your business' size, scale and complexity
- "How to Get your Board on Board": governance in a changing environment - how to present your AML/CTF Compliance Implementation Plan and keep your Board informed of key developments
- Designing your "100 Day Plan" - the best way to eat the elephant in operationalising your risk systems

Presented by **Louise Lane**, Principal, Lane Consulting and Advisory✓ *Ethics & Professional Responsibility*

ETHICS & PROFESSIONAL RESPONSIBILITY FOR IN-HOUSE COUNSEL

A reminder of the ethical and professional responsibilities of In-House Counsel

Presented by **Linden Barnes**, Senior Ethics Solicitor, The Law Society of New South Wales

SESSION 3: TRENDS AND CASES: AI, CONTRACTS, IP, CONSUMER LAW AND ESG

2.15PM TO 6.30PM 263N07C

\$505

✓ *Practice Management*

AI STRATEGY

- Explore practical approaches to developing and implementing an AI strategy that balances innovation, risk management, and legal compliance

Presented by **Tuna Kutsal**, Head of Legal Operations Advisory, Herbert Smith Freehills Kramer

SMART LEGAL CONTRACTS: AUTOMATING LEGAL AGREEMENTS AND DATA AND AI AUTHENTICITY

- Smart Contracts v Smart Legal Contracts
- Smart legal contracts as property
- Data collection: issues and key focus areas
- Smart legal contracts and AI Agents

Presented by **James Myint**, Partner, Stirling & Rose

CURRENT HOT TOPICS – IP AND CONSUMER LAW ISSUES FOR YOUR ORGANISATION

- New product launches
- Lookalike products: law of unfair competition?
- IP licensing: tips and watch outs
- Business sale: your IP assets and confidential information
- Navigating new media IP opportunities and challenges for brand owners including AI and influencer marketing
- Consumer law issues: latest trends and cases

Presented by **Alison Jones**, Special Counsel, Corrs Chambers Westgarth

ESG & CLIMATE RISK

Examine how evolving ESG and climate risk obligations are reshaping corporate governance, disclosure and liability for in-house legal teams navigating regulatory and stakeholder expectations.

ATTEND THE FULL DAY AND EARN

10 CPD UNITS

- 6 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 2 CPD units in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



EVIDENCE AND ADVOCACY CONFERENCE 2026

THURSDAY, 5 MARCH 2026
9.00AM TO 5.15PM

\$795
263N10

Take a deep dive into every litigator's essential skills - evidence and advocacy. Refine your courtroom skills, work with technological shifts and master the nuances of presenting and challenging evidence. Whether you're a seasoned advocate or building your litigation toolkit, gain invaluable insights and practical tips from an experienced panel of expert barristers and litigators. Be guided through admissibility and challenges of expert evidence, hearsay and working effectively with the exceptions and navigating the use of AI and evidence. Gain strategies and insight on effective oral and written submissions, advocacy in interlocutory hearings and more.

SESSION 1: NAVIGATING THE EVIDENCE: TOOL, STRATEGIES AND IMPLICATIONS

9.00AM TO 1.15PM 263N10A

\$505

Chair: **Vera Culkoff**, Barrister, 2 Selborne Chambers

✓ Professional Skills

ADMISSIBILITY AND CHALLENGES OF EXPERT EVIDENCE

- Back to basics – relevance, admissibility and proper objections
- Identifying the weaker aspects of admissible of expert evidence
- Cross-examination of experts
- Some recent cases

Presented by **Tomislav Bicanic**, Barrister, Trust Chambers

HEARSAY AND EXCEPTIONS

- What is hearsay: a refresher of the principle and rules under the *Evidence Act* 1995
- Exceptions to the hearsay rule
- Other *Evidence Act* provisions

Presented by **Joel Brook**, Barrister, 5 Wentworth Chambers

✓ Professional Skills

EVIDENCE AND AI: NAVIGATING THE CURRENT LEGAL LANDSCAPE

- When can and can't AI be used
- Using AI tools in evidence preparation and evidence review
- Avoiding pitfalls when using AI

Presented by **Michael Williams**, Partner, Gilbert + Tobin; *Best Lawyers* 2026, Alternative Dispute Resolution, Class Action Litigation, Entertainment Law, Intellectual Property Law and Litigation

STRATEGIES FOR MANAGING THE COLLECTION AND PREPARATION OF EVIDENCE

SESSION 2: ADVOCACY SKILLS INTENSIVE

2.00PM TO 5.15PM 263N10B

\$420

Chair: **Talitha Fishburn**, Barrister, 4 Wentworth Chambers and Black Chambers

✓ Professional Skills

EFFECTIVE ORAL AND WRITTEN SUBMISSIONS

- Begin from the finish line – why do it at all?
- Interconnection between affidavit evidence and submissions
- Focus on the audience
- Preparation is the key
- Being flexible
- Know your matter

Presented by **Irina Hoskinson**, Barrister, Latham Chambers

✓ Professional Skills

ADVOCACY IN INTERLOCUTORY HEARINGS

- Written advocacy/submissions
- Tailoring the approach to the audience/judge
- Oral advocacy and tips for preparation
- Offers of compromise and costs

Presented by **Alexander Vial**, Barrister, 5 Wentworth Chambers

✓ Professional Skills

AI IN ADVOCACY: A SURVEY OF SOME KEY VIEWS TO DATE

- In recent times, AI has rapidly developed as a field. It has affected various fields and professions, including the law and advocacy. There have been a range of views from the judiciary and the legal profession generally
- Survey of them in the context of advocacy with a view to assessing what impact AI has had on advocacy to date

Presented by **Fabian Di Lizia**, Barrister, 5 Wentworth Chambers.

*Best CPD of
my career*

*First class presenters on topics
of relevance to all lawyers
practising in litigation*

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 5 CPD units in Professional Skills
- 2 CPD units in Substantive Law



IMMIGRATION LAW CONFERENCE 2026

FRIDAY, 6 MARCH 2026
9.00AM TO 5.15PM

\$795
263N33

Where is migration law heading through 2026? Record caseloads, tighter compliance, delays, new Ministerial Guidelines and legal alerts are constantly reshaping the practice. Migration practitioners are adapting fast, carrying the weight of clients whose futures depend on them, often navigating cultural and linguistic barriers along the way. Returning by popular demand after last year's sold-out success, this year's conference brings together judges from the Federal Circuit and Family Court of Australia, leading barristers and solicitors to share frontline insights and strategies. Gain practical guidance to manage new visa policies, compliance risks and complex cases - from PIC 4020 refusals and employer sanctions to Tribunal strategy, ethics and character cancellations.

SESSION 1: NAVIGATING VISAS: STRATEGIES, CASES AND JUDICIAL DEVELOPMENTS

9.00AM TO 1.15PM 263N33A

\$505

INSIGHTS FROM THE FEDERAL CIRCUIT AND FAMILY COURT OF AUSTRALIA

- Presented by **Judicial Registrar Greg Rohan**, Director of Migration Registrars and Legal Operations, Federal Circuit and Family Court of Australia (Division 2)

BEYOND REFORM: NAVIGATING THE EMPLOYER SPONSORED VISA LANDSCAPE

With the new framework now well established, focus has moved from reform to refinement.

- Unpack the key issues facing sponsors and practitioners: compliance, salary thresholds, data sharing and the Department's evolving risk profile - and how best to manage them

Presented by **Rebecca Thomson**, Partner, BDO

FAMILY LAW VISAS AND PROTECTION VISAS

- Evolving family visa framework and updates
- Protection visa pressures and current challenges
- Tribunal and judicial review trends intersecting with family and protection claims

Presented by **Marial Lewis**, Principal Solicitor and Founder, Crossover Law Group; Accredited Specialist in Immigration Law, *Best Lawyers 2025*, Ones to Watch Immigration Law

DEVELOPMENTS IN VISA CANCELLATION JURISPRUDENCE: AN ANALYSIS OF SIGNIFICANT RECENT CASES AND THEIR BROADER IMPLICATIONS

- Gain a comprehensive analysis of recent key cases, including, but not limited to, the s501BA framework, and consider their wider implications for immigration practitioners
- Explore emerging themes, shifts in reasoning and practical insights for advising clients affected by visa cancellation and character decisions

Presented by **Chris Honnery**, Barrister, Tenth Floor St James Hall Chambers

AFTER NZYQ: ADVERSE INDIRECT CONSEQUENCES IN AUSTRALIAN CHARACTER AND STATUS DECISION-MAKING

- Discuss that after NZYQ, decision-makers correctly accept detention's constitutional limits but undervalue the foreseeable burdens of community-based control in ss 501/501CA decisions, with Directions 99/110 and LPDT-style materiality insulating errors (notably around curfews and electronic monitoring)
- Explore the call for integrating those post-release burdens into the "legal consequences" analysis—supported by close readings of recent reasons (including AJN23 and the s 197C/third-country interface)—to recalibrate guidance and judicial review.

Presented by **Associate Professor Dr Jason Donnelly**, Barrister, Latham Chambers

SESSION 2: ETHICS FOR IMMIGRATION LAWYERS AND AGENTS

2.00PM TO 3.30PM 263N33B

\$230

✓ *Ethics & Professional Responsibility*

ETHICAL RESPONSIBILITIES WHEN ADVISING CULTURALLY AND LINGUISTICALLY DIVERSE CLIENTS

- Gain expert insight from Professor Mary Crock who draws on her extensive experience in immigration law to explore the lawyer's ethical duties when communication barriers, cultural expectations, and systemic disadvantages intersect
- Secure guidance on managing interpreter use, informed consent, confidentiality and professional conduct in cross-cultural contexts

Presented by **Professor Mary Crock**, Professor, The University of Sydney, Accredited Specialist Immigration Law; *Best Lawyers* since 2008, Immigration Law

SESSION 3: BUILDING AND MANAGING A WINNING CASE, AND JURISDICTIONAL ERROR IN IMMIGRATION LAW

3.45PM TO 5.15PM 263N33C

\$230

BUILDING AND MANAGING A WINNING CASE

When complex migration matters reach the Tribunal, every procedural step and evidentiary choice can determine the outcome. This practical panel brings together leading barristers and solicitors to share expert insights including:

- Strategies on running Tribunal matters effectively, from managing evidence, time limits and client expectations to addressing the toughest issues under PIC 4020, dependency, Schedule 1 pitfalls and health waivers
- Unpack the latest Ministerial Guidelines

Moderator:

Marial Lewis, Principal Solicitor and Founder, Crossover Law Group; Accredited Specialist in Immigration Law, *Best Lawyers 2025* Ones to watch Immigration Law

Panellists:

Nick Poynder, Barrister, Rosny Chambers

Simon Jeans, Principal Lawyer, Jeans Lawyers

Theresa Baw, Barrister, Frederick Jordan Chambers

JURISDICTIONAL ERRORS: HOW TO SPOT AND USE THEM

- Introduction to jurisdictional error types
- Materiality
- How to spot jurisdictional error
- Why decisions can be vacated due to jurisdictional error
- How to argue decisions should be vacated
- Where decisions are not vacated: overview of judicial review and court process

Presented by **Sergio Zanotti Stagliorio**, Barrister and Migration Law Lecturer, Castan Chambers

MIGRATION AGENTS MAY ATTEND AND CLAIM 5 CPD POINTS IN CATEGORY B – CONFERENCE (CN) FOR MIGRATION AGENTS, INCLUDING 1 MANDATORY CPD POINT IN ETHICS

MARA APPROVAL NUMBERS

Session 1: 2 POINTS (CN197)

Session 2: 1 POINT MANDATORY ETHICS (M1B10063)

Session 3: 2 POINTS (CN198)

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 5.5 CPD units in Substantive Law
- 1.5 CPD units in Ethics & Professional Responsibility



PERSONAL INJURY CLAIMS CONFERENCE

FRIDAY, 6 MARCH 2026
9.00AM TO 5.15PM

\$795
263N09

Stay at the forefront of personal injury law with an examination of new legislation, expert insights on the latest case developments, evolving liability frameworks and practical professional skills. You will gain expert critical updates on the new disease provision under the *Workers Compensation Act*. Secure essential understanding, tips traps and strategies in public liability, concurrent liability and contributory negligence. Share in the experience of seasoned practitioners who will provide guidance on ethics, practice management and mediation. Gain actionable strategies, the latest legal updates and practical tools to manage risk and achieve better client outcomes.

SESSION 1: CASE UPDATE, CONCURRENT LIABILITY, CONTRIBUTORY NEGLIGENCE AND NEW DISEASE PROVISIONS

9.00AM TO 1.15PM 263N09A

\$505

Chair: **Roshana May**, Consultant

NEW DISEASE PROVISIONS UNDER THE WORKERS COMPENSATION ACT

Although the threshold for causation for a disease or aggravation of a disease injury was amended in 2012 it is only recently that there have been decisions for this new test. Examine:

- The new test substitutes "main contributing factor" for "substantial contributing factor"
- The Presidential decision of *AV v AW* & subsequent decisions

Presented by **Dennis Epstein**, Barrister, 2 Selbourne Chambers

THE CHANGING LANDSCAPE OF CONCURRENT LIABILITY

- Labour hire and host employers
- The non-delegable duty of employers and what it really means
- Contribution from employers in labour hire cases
- Making sense of *Synergy Scaffolding*

Presented by **Colin Purdy**, Barrister, Coram Chambers

ANNUAL PUBLIC LIABILITY CASE LAW UPDATE

- Personal injury public liability cases in the NSW Court of Appeal
- Personal injury public liability cases in the High Court

Presented by **Dr Tim Channon**, Consultant, Barry Nilsson Lawyers

NAVIGATING CONTRIBUTORY NEGLIGENCE

- Determining the test for contributory negligence
- The standard of care including children, the disabled and the elderly
- Reduction in damages awarded
- Specific examples including motor accidents

Presented by **Damien Toohey**, Barrister, 2 Selborne Chambers

SESSION 2: ETHICS, PRACTICE MANAGEMENT AND PROFESSIONAL SKILLS FOR PERSONAL INJURY LAWYERS

2.00PM TO 5.15PM 263N09B

\$420

✓ *Practice Management & Business Skills*

EFFECTIVE MANAGEMENT OF PSYCHOSOCIAL RISK FACTORS IN LEGAL PRACTICE

- Legal frameworks and regulatory updates for workplace psychosocial risk management
- Legal practice psychosocial hazards
- Effective and practical control measures
- Using work design to control psychosocial hazards

Presented by **Sue Chennell**, Director, Shared Safety and Risk

✓ *Ethics & Professional Responsibility*

ETHICAL AND CONDUCT ISSUES IN PERSONAL INJURY CLAIMS

Join David Miller, the Chair of the Law Society of NSW's Ethics Committee who also sits on the Society's Professional Conduct and Disclosure Committees to explore the ethical issues of:

- Lawyers' paramount duties
- Conduct at mediations (are you really making a "final offer")
- Relaying offers and "riding instructions"
- Ex parte communications to courts
- Harman (*Hearne v Street*) confidentiality obligations
- The Solicitor Conduct Rules including solicitor/client conflicts

Presented by **David Miller**, Partner, Colin Biggers & Paisley; Preeminent Leading Dust Diseases Lawyers (Defendant), *Doyle's Guide*, 2025

✓ *Professional Skills*

PREPARING FOR A PERSONAL INJURY MEDIATION

Presented by **Richard Royle**, Barrister, Sir Owen Dixon Chambers

“*These case law updates
always good*”



ACCREDITED SPECIALISTS

Are required to complete
20 Units of CPD each year

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 4 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



ADMINISTRATIVE LAW ESSENTIALS: THE CORE PRINCIPLES

THURSDAY, 5 MARCH 2026
2.00PM TO 5.15PM

\$420
263V19

Be guided through a practical, skills-focused roadmap for decision-makers navigating the complexities of administrative law. Across interactive sessions, you will explore how to make sound administrative decisions, understand the sources and limits of their authority and apply principles of bias and natural justice to ensure fairness and transparency. Uncover best practice for writing defensible decisions with guidance on clarity, logic and common drafting pitfalls, supported by model templates and checklists. Gain insights into judicial review and accountability, examining key grounds for challenge, standards of review and lessons from recent high-profile cases. Equip yourself with the tools to make legally robust, transparent and defensible decisions in any administrative context.

Chair: Georgina Rhodes, Barrister, Ah Ket Chambers

✓ *Professional Skills*

A PRACTICAL GUIDE TO MAKING ADMINISTRATIVE DECISIONS

- What are the key questions to ask yourself when making administrative decisions?
- Where does the power come from to make that decision?
- Am I authorised to make that decision?
- Can I delegate the power to make that decision?
- What must I consider when making that decision?
- What evidence is that decision based on?

Presented by Kylie Walsh, Principal, Russel Kennedy

ADMINISTRATIVE LAW PRINCIPALS OF BIAS AND NATURAL JUSTICE

- Overview of the principals of bias and nature justice in decision making
- Recent examples of developments in bias and natural justice
- How decisions can so often come unstuck if these principals aren't considered and adhered to

Presented by Claire Alexander, Senior Associate, Russel Kennedy

✓ *Professional Skills*

WRITING DEFENSIBLE DECISIONS

- Structuring reasons for decision
- Clarity, logic, and transparency in written reasoning
- Common pitfalls in drafting statements of reasons
- Model templates and checklists for decision-makers

Presented by Catharine Thorpe, Barrister, List G Barristers

JUDICIAL REVIEW AND ACCOUNTABILITY

- Overview of judicial review principles under the *ADJR Act* and common law
- Common grounds for challenge: jurisdictional error, improper purpose, unreasonableness
- Standard of review and remedies available
- Lessons from recent Federal Court and High Court decisions
- Review of recent high-profile cases (like *Sofronoff v ACT Integrity Commission*) to illustrate limits of reviewability and the rule of law in administrative systems.

Presented by Nilanka Goonetillake, Barrister, Aickin Chambers



APPEARING IN NCAT ESSENTIALS

FRIDAY, 20 MARCH 2026
9.00AM TO 12.15PM

\$420
263N36

Whether you're appearing regularly before NCAT or advising clients on tribunal matters infrequently, secure the essential skills and insights into jurisdiction, procedure and effective advocacy to appear before the NCAT with confidence. Learn how to manage self-represented and sharpen your professional Tribunal advocacy skills. Take a deep dive into the challenges of appealing NCAT decisions. Stay compliant and confident in one of NSW's busiest legal forums.

Chair: Ishita Sethi, Barrister, 2 Selborne Chambers

NCAT JURISDICTION AND PROCEDURE

Presented by Mandy Tibbey, Barrister, 8th Floor Wentworth Chambers

✓ *Professional Skills*

DEALING WITH SELF-REPRESENTATIVE LITIGANTS IN NCAT PROCEEDINGS

- Procedural fairness and NCAT's duties
- Case management and negotiation
- Power imbalance and access to justice
- Costs

Presented by Jason Polese, Barrister & Mediator, 4 Wentworth Chambers

✓ *Professional Skills*

EFFECTIVE ADVOCACY IN NCAT

- Tips for effective preparation, presenting cases confidently and managing client expectations
- Ethical obligations to consider
- Appearing against self-represented parties, obligations and best practice
- Oral addresses: clarity, brevity and focus on key points and the use of plain language and adjusting for tribunal members' perspectives
- Handling evidence and questioning effectively
- Observing decorum and respect for tribunal procedures
- Common mistakes in NCAT advocacy and strategies to avoid them

Presented by Paul Folino-Gallo, Barrister, Third Floor Wentworth Chambers

ATTEND AND EARN

3 CPD UNITS

- 1.5 CPD units in Substantive Law
- 1.5 CPD units in Professional Skills

ATTEND AND EARN

3 CPD UNITS

- 1 CPD units in Substantive Law
- 2 CPD units in Professional Skills



CONSTRUCTION LAW CONFERENCE: AVOIDING RISKS AND MANAGING DISPUTES

TUESDAY, 10 MARCH 2026
9.00AM TO 5.15PM

\$795
263N11

Construction Law is all about avoiding the risks through tight contracts and managing the disputes as they arise. You'll analyse the latest case law and its implications, uncover practical strategies for dispute resolution and contract termination, and learn how to navigate adjudication challenges. You will gain clear guidance on managing delays and disruption costs, the best approaches for addressing contract risks linked to construction innovation, and practical strategies for ethical practice, plus secure your ethics point.

SESSION 1: CONSTRUCTION DISPUTES AND IMPLICATIONS OF RECENT CASE LAW

9.00AM TO 1.15PM 263N11A **\$505**

HOME BUILDING ACT 1989 RECENT CASES FROM THE COURTS AND TRIBUNAL

Unpack the implications of recent decisions of the NSW Court of Appeal, NSW Supreme Court and NSW District Court, covering various aspects of the *Home Building Act 1989* (NSW), including

- The operation of the statutory warranties
- Limitation periods
- Damages
- Home Warranty Insurance

Presented by **Carlos Mobellan**, Barrister & Mediator, St James Hall Chambers

MANAGING AND RESOLVING CONSTRUCTION DISPUTES

- Drafting tips to consider and apply for dispute resolution: forum, multiparty projects, tiered dispute clauses
- The key signs in the evolution of a dispute and how to manage them
- Strategising: what is in the litigator's arsenal
- Current trends in construction disputes

Presented by **Matthew Taylor**, Partner, Gadens

CONTRACT TERMINATION IN CONSTRUCTION

- Will discuss issues arising in advising a client on whether and if so how to terminate a construction contract
- What to do if a construction contract has been terminated
- Will also discuss the consequences of termination

Presented by **Tom Davie**, Barrister, Queen Square Chambers

CHALLENGES TO ADJUDICATOR'S DETERMINATION - ARE THERE ANY GROUNDS FOR REVIEW LEFT?

- What is a jurisdictional fact?
- The future of Cardno after a decision of the Court of Appeal?
- What it means for an adjudicator to consider
- Whether it is necessary to challenge a determination if you are a claimant and you consider there is an issue.

Presented by **David Jury**, Partner, HWL Ebsworth Lawyers

SESSION 2: MANAGING DELAYS AND INNOVATION IN CONSTRUCTION, AND ETHICAL PRACTICE

2.00PM TO 5.15PM 263N11B **\$420**

MANAGING DELAYS AND DISRUPTION IN CONSTRUCTION

- Through analysis of recent decisions, you will examine:
 - › Entitlement to an EOT
 - › Delay costs, acceleration costs and disruption costs
 - › Contract administration
 - › War stories

Presented by **Veno Panicker**, Partner, Hamilton Locke

LEGAL IMPLICATIONS OF INNOVATION IN CONSTRUCTION

The Construction Industry has always been dynamic, adopting new technologies and building methodologies to minimise cost and maximise productivity. Digital tools, such as Building Information Modelling, have gained widespread acceptance. Pre-fabrication and modular building are being promoted as partial solutions to the housing crisis

- How well do existing forms of contract deal with the risk issues arising from these innovations?
- What consequent amendments should you be considering in your contracts?

Presented by **Alex Hartmann**, Partner, Hall & Wilcox

✓ *Ethics & Professional Responsibility*

ETHICS IN THE PRACTICE OF CONSTRUCTION LAW

Join a panel style discussion based on scenarios that may be encountered in the practice of construction law, including:

- Information and documents received in litigation
- Contract negotiations
- Communications with other solicitors and other parties
- Using linkedin and other social media

Presented by **Sheldon Garcia**, Partner, HWL Ebsworth Lawyers

“Great presentation - very engaging”

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 6 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility



CROSS BORDER CONTRACTS: AVOIDING RISKS AND DISPUTE RESOLUTION

TUESDAY, 10 MARCH 2026
2.00PM TO 5.15PM

\$420
WEB263N13

Examine cross-border contracts and disputes including the legal risk, enforcement and the strategies you need. As global transactions grow in complexity, you must be equipped to navigate jurisdictional challenges, enforce judgments across borders and manage IP, privacy and dispute resolution in international contracts. Walk away with practical insights and drafting strategies from leading experts to help you advise confidently in cross-border matters and mitigate legal risk.

JURISDICTION, GOVERNING LAW AND ENFORCEMENT OF JUDGEMENT

- Establishing jurisdiction: Over the parties and over the subject matter
- Restraining proceedings: interstate and international cases
- Governing law
- Proper law of the contract: subjective and objective proper law
- Enforcement of judgments
- Registration of judgments: interstate and international

Presented by **Jennifer K Mee**, Barrister, 6 St James Hall Chambers

INTELLECTUAL PROPERTY RIGHTS, PRIVACY LAWS & CROSS-BORDER COMPLIANCE

- Intellectual Property Rights (IPR) in Cross-Border Contexts:
 - › Navigating international treaties (registerable IPRs, copyright rights)
 - › Ownership disputes
 - › Domain name disputes
- Privacy laws Across Borders:
 - › Exploring how different countries enforce privacy laws
 - › How to navigate global business operations. Compliance is vital
- Data security and breach notification:
 - › Data breaches can have significant consequences
 - › Understanding notification requirements is essential for businesses
- Litigation, due diligence and drafting Issues:
 - › Due diligence
 - › Drafting cross-border agreements

Presented by **Nicole Murdoch**, Partner, Thynne + Macartney Lawyers; Leading Intellectual Property Lawyer, *Doyle's Guide*

CROSS BORDER DISPUTE RESOLUTION

- Governing law: how to choose a governing law and top drafting tips
- Mediation and international settlement agreements: framework for recognition and enforcement
- Jurisdiction clauses: types of jurisdiction clauses, and pros and cons
- Arbitration clauses: benefits of arbitration for cross-border contracts, and pitfalls to avoid

Presented by **Daniel Allman**, Partner, Norton Rose Fulbright

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Substantive Law

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MASTERING BUSINESS SALES SYMPOSIUM

WEDNESDAY, 11 MARCH 2026

9.00AM TO 5.15PM

\$795

WEB263N14

Acting on a business sale demands expertise across multiple areas of law to effectively manage the myriad risks in today's highly regulated corporate environment. The reality? No one can be an expert in everything, until now. Join an in-depth exploration of practical strategies and critical insights shaping modern transactions. Learn from leading experts as you understand how sustainability requirements are influencing transactions and how to take ESG into account in your transactions, navigate workforce transitions and *Fair Work Act* provisions, identify the data and privacy compliance pitfalls and master taxation strategies. Gain the business valuation skills, examine the common traps in business sale valuations plus gain your practice management and ethics points keeping you compliant. All in a day!

SESSION 1: STRATEGIES FOR INTER-DISCIPLINARY LEGAL ISSUES IN BUSINESS SALES TRANSACTIONS

9.00AM TO 1.15PM

WEB263N14A

\$505

Chair: **Mayank Gupta**, Principal, Cornwalls

ESG REQUIREMENTS FOR BUSINESS SALES

- Learn how to integrate ESG considerations into your client's business transactions and the significance this holds for your deals.

Presented by **Alison Choy Flannigan**, Partner, Hall & Wilcox; *Best Lawyers 2008-2024*, Biotechnology Law, Health Law, Preeminent Health Lawyer, *Doyle's Guide 2024*

EMPLOYMENT LAW AND BUSINESS SALES

- Understanding the significance of employment factors in business sales
- Navigating workforce transition: provisions within the *Fair Work Act* (FWA)
- Due diligence must-dos
- Nuances of adjustments

Presented by **Michael Byrnes**, Partner, Swaab

CYBER SECURITY AND TECHNOLOGY (INCLUDING GENERATIVE AI) ISSUES IN BUSINESS TRANSACTIONS

- How are privacy, data and cybersecurity risks legally governed?
- What are some privacy, data and cybersecurity legal risks that seasoned technology and cyber lawyers look out for when providing legal assistance?
- Once the sale has concluded, what are the compliance regimes that need to set-up to comply with the privacy, data and cybersecurity laws?

Presented by **Dalvin Chien**, Partner, Mills Oakley

TAXATION ISSUES IN BUSINESS SALES

Take a deep dive into the key tax considerations in relation to medium to large business sales, including:

- Asset vs share sales
- Pre-sale restructures
- CGT roll-overs.
- Deferred and contingent consideration
- Key tax clauses in sale contracts

Presented by **George Bassil**, Senior Associate, Arnold Bloch Leibler

SESSION 2: ETHICS, PRACTICE MANAGEMENT & PROFESSIONAL SKILLS IN BUSINESS LAW

2.00PM TO 5.15PM

WEB263N14B

\$420

Chair: **Amanda Comelli**, Partner, Brown Wright Stein Lawyers

✓ *Ethics & Professional Responsibility*

A PRACTICAL GUIDE TO ETHICAL CHALLENGES IN BUSINESS SALES

- Legal duties and ethical obligations in commercial sales with various stakeholders
- The duty of disclosure and conduct in disclosure
- The duty to correct, mistakes whether common, mutual, or unilateral
- Conflicts of interest and what these mean in a transactional sales environment
- An analysis of recent key decisions
- Case studies and ethical dos and don'ts for lawyers negotiating business contracts

Presented by **Andrew Pavuk**, Executive Principal, Pavuk Legal

✓ *Practice Management & Business Skills*

AML/CTF COMPLIANCE IN BUSINESS SALES

Compliance with AML/CTF reforms are due to apply for lawyers on 1 July 2026. These reforms will significantly impact your practice, giving them less than 6 months to prepare for the changes. How can you get ready for compliance and what are the considerations for your practice?

- Delve deep into what legal professional practices need to consider in the development of AML/CTF policies and procedures, highlighting key considerations and effective implementation practices

Presented by **Katherine Shamai**, Partner, Grant Thornton

✓ *Professional Skills*

UNDERSTANDING BUSINESS SALE VALUATIONS

- When valuations are required
- The difference between price and value
- Valuation approaches and methods
- Discounts and premiums
- What are value drivers?
- What about synergies?
- Common traps and pit falls

Presented by **Fiona Hansen**, Senior Managing Director. FTI Consulting

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 4 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



CONVEYANCING SYMPOSIUM 2026

WEDNESDAY, 11 MARCH 2026
9.00AM TO 5.15PM

\$795
263N16

Between new AML/CTF obligations, tighter foreign investment rules, and legislative changes, even the simplest transaction now carries risk. From option agreements and s 88B instruments to foreign investment compliance, commercial property sales, complex tax, and GST structures, there's pressure at every stage. Add disputes, electronic certifications, and new verification and cyber requirements, and it's easy to see why practices are stretched. This always sold-out symposium brings together NSW's leading experts to make sense of the reforms, disputes, tax traps, Agentic Artificial Intelligence and AML scrutiny reshaping daily work, and to give you the practical tools and confidence to manage every transaction in 2026.

SESSION 1: FROM CONTRACTS TO DISPUTES: OVERCOMING CHALLENGES IN CONVEYANCING

9.00AM TO 1.15PM 263N16A **\$505**

Chair: **Brendan Maier**, Partner, Colin Biggers & Paisley

KEEPING CONVEYANCING LEGISLATION CURRENT: PRACTICAL IMPLICATIONS OF THE 2025 AMENDMENTS

- Options to compel purchase: put options
- Cooling off notice: for all contracts
- Section 88B instruments: expanded scope
- Key take aways
- Review and update option agreements and residential sale contracts now
- Ensure template contracts reflect new definitions and cooling-off notice requirements before June 2026
- Anticipate expanded flexibility in managing titling structures and positive covenants via s 88B instrument

Presented by **Shanna Kruger**, Partner, Mills Oakley

FOREIGN INVESTMENT AND PROPERTY TRANSACTIONS: KEY RISKS AND COMPLIANCE FOR PRACTITIONERS

Presented by **Marcus Clark**, Partner, Johnson Winter Slattery – Canberra; Co-author, Foreign Investment in Australia; Deputy Chairman, Foreign Investment Committee, Business Law Section, Law Council of Australia

PURCHASING AND SELLING SMALLER COMMERCIAL PROPERTIES: KEY ISSUES

- Unique risks in smaller commercial transactions compared with residential and large-scale deals
- Common pitfalls in leasing, title, GST, duty, strata, and environmental compliance
- Practical approaches to proportionate due diligence and disclosure obligations
- Drafting strategies to allocate and manage risk through conditions, warranties, and indemnities

Presented by **Caitlin Bowman**, Partner, Turnbull Hill Lawyers

THE TAX AND GST PRESSURE POINTS

- GST, duty and structures
- SMSFs purchasing property: bare trusts, loan structures and stamp duty implications
- Selling property through SMSFs with mortgages on title
- Other trust structures purchasing or disposing of property

Presented by **Matthew McKee**, Partner, Brown Wright Stein Lawyers

CONVEYANCING DISPUTES: RECENT CASES

Analyse the latest conveyancing cases impacting your practice including 2023 decisions on pre-contract agreements, misleading conduct, recovery of the deposit, caveats and electronic conveyancing certifications, and more.

Presented by **Gary Newton**, Partner, HWL Ebsworth Lawyers; Accredited Specialist in Property Law; Author *Cases Summaries: Real Property Law*, Conveyancing Service NSW Looseleaf, Annotated Conveyancing and Real Property Legislation, Co-author, 'Land Acquisition'; recognised in *Best Lawyers for 2025, 2026*, *Real Property Law*, *Leasing Law*; Recommended Leading Leasing Lawyer, *Doyle's Guide 2025*

SESSION 2: ESSENTIAL SKILLS AND PRACTICE MANAGEMENT FOR CONVEYANCERS

2.00PM TO 5.15PM 263N16B **\$420**

Chair: **Robert Schneider**, Consultant, HWL Ebsworth Lawyers

✓ Professional Skills

AML/CTF COMPLIANCE BY 1 JULY 2026: REFORMS, RISKS AND BEST PRACTICES

- AML/CTF reforms: what to do in the last three months before the reforms kick in
- AUSTRAC's expectations of implementation
- Industry risks and key pain points
- Why governance is key

Presented by **Caroline Marshall**, Partner, Corrs Chambers Westgarth; Financial Crime Investigations Specialist

✓ Practice Management & Business Skills

PRACTICE & RISK MANAGEMENT STRATEGIES FOR CONVEYANCING PRACTICES

- Risks with PEXA and digital settlements
- Strong practice management strategies for conveyancing firms
- Ensuring your expectations match your client's expectations
- Foreign client risks in conveyancing
- Verification of identity

Presented by **Judy Bliss**, Principal Licensed Conveyancer, Bliss Conveyancing

✓ Practice Management & Business Skills

AI AND THE FUTURE OF LEGAL PRACTICE: ETHICAL, COMPLIANT AND CONTEXT-AWARE INTELLIGENCE FOR CONVEYANCERS

Join Anthony Autore, AI Executive, legal technology strategist, and explore how Agentic Artificial Intelligence (Agentic AI) is reshaping the conveyancing and legal professions. Discover how intelligent legal agents can augment due diligence, manage risk, and deliver compliant automation under Australia's evolving AML/CTF, cyber, and professional ethics frameworks.

- Ethical and professional conduct in the Agentic Era: aligning with the IBA Report on AI in legal practice and ensuring accountability, transparency, and client protection
- Building trust through Responsible AI design: how explainable and context-aware AI supports professional obligations, governance, and risk management in digital conveyancing
- From chatbots to agentic agents: understanding the next leap in legal technology, autonomous yet compliant AI systems that can reason, plan, and act safely in legal workflows
- Practical AI for conveyancers: real-world examples of how AI agents assist with contract review, verification of identity, risk flagging and compliance reporting under AML/CTF reforms

Presented by **Anthony Autore**, Director and CEO, A.I Revolution 4 Technologies Pty Ltd

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 4 CPD units in Substantive Law
- 2 CPD units in Practice Management & Business Skills

- 1 CPD units in Professional Skills



ENTERTAINMENT CONFERENCE: NAVIGATING NEW CHALLENGES

WEDNESDAY, MARCH 11 2026
9.00AM TO 5.15PM

\$795
263N18

The legal landscape around funding incentives, copyright, and AI is rapidly evolving. One year on from major reforms to the Producer Offset and Division 376, it is essential to be across updated QAPE assessments, recent AAT appeals, and the changing role of Screen Australia. At the same time, the rise of generative AI is prompting a re-evaluation of copyright law and regulatory frameworks in Australia and globally. This program will also address key developments in cultural rights and workforce trends. Be prepared for the introduction of ICIP legislation, significant shifts in the engagement of crew and talent, and the complex legal issues surrounding DGR-endorsed cultural organisations, including governance, tax, and contractual considerations. You will gain insights from senior legal professionals and industry leaders to equip you to provide informed, strategic advice in an area of law undergoing substantial and ongoing transformation.

SESSION 1: INDUSTRY FRAMEWORKS AND LEGAL DEVELOPMENTS

9.00AM TO 1.15PM 263N18A

\$505

Chair: **Janine Lapworth**, Legal Consultant

ONE YEAR ON: PRODUCER OFFSET, DIVISION 376 AND AAT APPEALS

- Key updates and developments in the Producer Offset and Division 376 over the past year
- Navigating QAPE assessments and common contracting pitfalls
- The evolving roles of Screen Australia and the PDV Office in offset administration

Presented by **Janine Pearce**, Principal, JP Media Law

MISLEADING, DECEPTIVE CONDUCT, PASSING OFF AND THE PROTECTION OF PERSONALITY RIGHTS

- Case studies of potential misuse of identity, image, likeness, voice, personality
- The rights of personality and publicity - the position in the US
- How would Australian law deal with these issues – passing off and consumer law

Presented by **Rebecca Dunn**, Partner, Gilbert + Tobin

AI AND COPYRIGHT – IMPLICATIONS OF LEGAL AND REGULATORY DEVELOPMENTS FOR ENTERTAINMENT LAWYERS

UPDATES FOLLOWING THE PRODUCTIVITY COMMISSION'S REPORTS AROUND GENERATIVE AI OUTPUTS

- Application of the reproduction right to AI training and look up
- Fair dealing defences and AI
- Recent US and EU case law
- Copyright Act Technological Protection Circumvention provisions: potential application
- Government decision not to have a text and data mining exception
- Productivity commission report (Due December 2025)

Presented by **Sophie Dawson**, Partner, Johnson Winter Slattery; co-author, Media & Internet Law & Practice

OVERVIEW OF GLOBAL APPROACHES TO AI REGULATION AND AUSTRALIA'S LEGISLATIVE PLANS

- Global approaches to AI regulation: EU, China and US
- Australia's voluntary standards
- Australia's proposed mandatory safeguards

Presented by **Professor Mimi Zou**, Head of School of Private and Commercial Law, Faculty of Law and Justice, UNSW Sydney

REGULATING THE STREAM: LEGAL AND COMPLIANCE IMPLICATIONS OF AUSTRALIA'S NEW STREAMING CONTENT OBLIGATIONS

- Explore the newly announced regulatory regime which targets global streaming services operating in Australia
- Hear about the new local-content obligations for global streaming services
- Examine compliance implications for platforms, content producers, and rights-holders

Presented by **Jane Mulligan**, Director of Policy, Screen Producers Australia

SESSION 2: CURRENT CHALLENGES IN ENTERTAINMENT LAW

2.00PM TO 5.15PM 263N18B

\$420

Chair: **Kevin Lynch**, Partner, Johnson Winter Slattery

IMMINENT ICIP LEGISLATION: PROTECTING INDIGENOUS CULTURAL AND INTELLECTUAL PROPERTY IN MEDIA AND THE ARTS

- What is Indigenous Cultural and Intellectual Property (ICIP)
- Update on progress of drafting standalone ICIP legislation
- Relationship with existing legal mechanisms
- Issues to be aware of/embedding best practice amongst entertainment industry professionals

Presented by **Dr Louise Buckingham**, CEO, Arts Law

CONTRACTING WITH CAST AND CREW – THE DO'S, DON'TS AND LATEST DEVELOPMENTS

Understand engagement, contracts, collective agreements, awards, rights, responsibilities, termination, and going forward

Presented by **Greg Duffy**, Partner, Frankel Lawyers

CULTURAL ORGANISATIONS AND THE CREATIVE INDUSTRIES: LEGAL CHALLENGES FOR DGR-ENDORSED ENTITIES

- Structuring and governing DGR-endorsed cultural organisations within the creative sector
- Navigating State and Federal charity and tax law compliance
- Managing copyright ownership, moral rights and contractual arrangements
- Funding, sponsorship and grant issues for entertainment and media entities

Presented by **Jake Blundell**, Partner, Banki Haddock Fiora; *Doyle's Guide 2024 Recommended Technology, Media and Telecommunications Lawyer*



AUSTRALIA'S PREMIER
ENTERTAINMENT LAW EVENT
FOR 16 YEARS!

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 7 CPD units in Substantive Law



DRIVING OFFENCES ESSENTIALS

FRIDAY, 6 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263N34

Enhance your practical skills and understanding with expert insights into the essentials of driving offences. Unpack the law and practice for both serious traffic offences and the less common driving offences with real-world examples, case law updates and practical strategies so that you can act in these matters effectively and with confidence. Ensure that you are up to date on the science behind drug and alcohol testing to properly use forensic evidence to your advantage in your next matter. An opportunity not to be missed.

Chair: **John Sutton**, Consultant, John Sutton Associates, leading traffic & DUI Lawyer *Doyle's Guide 2025*

ADVOCACY IN THE LOCAL COURTS

- Preparing and presenting sentence matters
- Preparing and presenting licence appeals
- Defended hearings
- Persuasive advocacy in the local court for traffic matters

Presented by **Jasmina Ceic**, Partner, Nyman Gibson Miralis; Leading Traffic & DUI Lawyer, *Doyle's Guide 2025*

SERIOUS TRAFFIC OFFENCES

- Dangerous driving causing death and Grievous Bodily Harm, and the circumstances of aggravation
- Negligent driving causing death and Grievous Bodily Harm, and the circumstances of aggravation
- Police pursuits

Presented by **Amanda Pappas**, Principal Lawyer, Pappas & Roberts Lawyers; Accredited Specialist in Criminal Law, recommend *Doyle's Guide Traffic & DUI 2025* and **Aaron Roberts**, Principal Lawyer, Pappas & Roberts Lawyers; Accredited Specialist in Criminal Law

NAVIGATING LESS COMMON DRIVING OFFENCES

- Powers and offences in Schedule 3 of the *Road Transport Act*
- Unlicensed driving offences and complicated traffic records
- E-bikes: bike or vehicle?
- Weird and wonderful things that you might not know are an offence

Presented by **Angela Cooney**, National Practice Director, Armstrong Legal; Accredited Specialist in Criminal Law, *Doyle's Guide 2025*, recommended for Traffic & DUI Law

✓ Professional Skills

ESTABLISHING IMPAIRMENT: THE SCIENCE BEHIND DRUG AND ALCOHOL TESTING

- The strengths and weaknesses of determining a blood alcohol concentration at the time of a crash or offence from a breath or blood concentration
- How to establish what the blood alcohol concentration was at the time of the stop – was my client below 0.08%?
- Hip flask defence: how to estimate the contribution of post-drive consumption and how to determine the BAC at the time of the offence
- Drug related driving: how drugs impair driving, how to assess the effect of drugs on a driver and how to determine impairment
- Medicinal cannabis and driving

Presented by **Dr Michael Robertson**, Director and Clinical Consultant, Independent Forensic Consulting

ATTEND AND EARN

4 CPD UNITS

- 3 CPD units in Substantive Law
- 1 CPD unit in Professional Skills



KEY CONCERNS IN FAMILY LAW FINANCIAL SETTLEMENTS IN 2026

WEDNESDAY, 11 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263N15

Gain expert guidance from leading family law specialists who will share their insights on key issues impacting financial matters in 2026. Covering later-in-life relationships, de facto thresholds, jurisdiction and forum challenges, plus enforcement of financial orders, you will gain practical and clear guidance, real-world examples and proven tips to help you navigate complex financial disputes with confidence.

Chair: **Paul Doolan**, Partner, Barkus Doolan Winning; Market Leader, Family & Divorce Lawyer and Preeminent Family Lawyer (High-Value & Complex Property Matters) *Doyle's Guide 2025*

LATER IN LIFE RELATIONSHIPS AND THE ESTATE PLAN ISSUES

- Characteristics of legal relationships:
 - › Differences between marital and de facto relationships
 - › Parties living separately or separated due to care requirements
- Considering capacity issues when entering/ leaving relationships and upon divorce:
 - › The relevant capacity tests
 - › The role of statutory will applications and of substitute decision makers
- Considering will drafting and disputes:
 - › Providing for a surviving spouse: appropriate provision and the role of BFAs
 - › Dealing with aged care funding arrangements
 - › Elder abuse and equitable claims: undue influence/ unconscionable conduct

Presented by **Alison Ross**, Partner, HopgoodGanim Lawyers; Leading Family Lawyer (High-Value & Complex Property Matters) *Doyle's Guide 2025* and **Paige Edwards**, Partner, Head of Estates and Succession Practice, HopgoodGanim Lawyers; Accredited Specialist in Succession Law; Recommended, Wills, Estates & Succession Planning Lawyer, *Doyle's Guide 2025*

DEFACTO RELATIONSHIP: THRESHOLD, EVIDENCE AND RECENT CASES

Presented by **Eleanor Lau**, Partner, Lander & Rogers; Accredited Specialist in Family Law; Leading Family & Divorce Lawyer and Recommended Family Lawyer (High-Value & Complex Property Matters), *Doyle's Guide 2025*

JURISDICTION AND FORUM ISSUES

- Comparative analysis of jurisdiction and forum tests: Australia vs England
- Recent case law developments
- International binding financial agreements
- Practical tips for international matters

Presented by **Charlotte Symes**, Partner, Pearson Emerson

ENFORCING FINANCIAL ORDERS

- Steps prior to issuing
- Part 11.1: What types of obligations can be enforced? Types of orders the court can make
- Contempt of court
- Costs orders
- Section 79A(1)(c) and other possible solutions

Presented by **Bronia Tulloch**, Barrister, Foley's List

HOW TO PRESERVE THE ASSET POOL - POST SHINOHARA

- Injunctions or Interim Property Settlements
- Evidence required to support these application
- Not all is lost - strategies for ensuring that assets that have been dissipated are properly taken into consideration to achieve justice and equity
- Post Shinohara decisions of significance

Presented by **Sarah Fiskén SC**, Barrister, Foley's List; Leading Family Law Junior Counsel, *Doyle's Guide 2025*

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law



SKILLS INTENSIVE FOR PLANNING AND ENVIRONMENT LAWYERS

WEDNESDAY, 11 MARCH 2026
3.00PM TO 6.15PM

\$420
263Q07

A must-attend for planning and environmental lawyers. Join expert-led sessions designed to build practical capability and enhance your effectiveness. Learn proven strategies for drafting and responding to planning submissions and appeals. Strengthen your litigation approach with tips and techniques for strategic litigation. Gain actionable insights into evidence preparation and expert engagement. Secure practical knowledge you can apply immediately.

SKILLS FOR DRAFTING AND RESPONDING TO PLANNING SUBMISSIONS AND APPEALS

Presented by **Mark Cowan**, Special Counsel, Cooper Grace Ward

SKILLS FOR EVIDENCE PREPARATION AND EXPERT ENGAGEMENT IN PLANNING DISPUTES

- Finding the right expert
- Working with experts in conciliation
- Hearing preparation (engagement, written evidence, oral evidence)

Presented by **Joanna Ling**, Partner, Thomas Geer; 'One to watch' *Best Lawyers* 2025

SKILLS FOR STRATEGIC LITIGATION IN PLANNING AND ENVIRONMENT LAW

- Before you begin: risks, costs and alternatives
- Why are planning and environment proceedings different from "conventional" litigation?
- Who is being put to proof, and for what?
 - › Resource / development consent proceedings v prosecutions

Presented by **Matthew McDermott**, Barrister, Quay 11 Chambers



NEW SKILLS PROGRAM FOR ENVIRONMENTAL LAWYERS

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Professional Skills



STATUTORY INTERPRETATION: THE EVOLVING PRINCIPLES AND PRACTICAL REALITIES

WEDNESDAY, 11 MARCH 2026
9.00AM TO 1.15PM

\$505
263V10

Join for a practical and insightful exploration of statutory interpretation in action. Unpack how interpretive principles apply not only to legislation but also to contracts and administrative decision-making. Examine the intersection of human rights and interpretation, review recent key decisions plus gain hands-on strategies for framing arguments, drafting advice and avoiding common interpretive pitfalls. All guided by expert and experienced practitioners.

Chair: **Dan Star KC**, Barrister, List A Barristers

✓ Professional Skills

CLAUSE AND EFFECT: INTERPRETATION BEYOND THE STATUTE BOOK

Unpack the core principles of statutory interpretation and how these principles translate into practical strategies for interpreting contracts and commercial documents.

Through an exploration of established interpretative frameworks and recent judicial developments, you will gain actionable insights into resolving ambiguity and how to navigate complex contractual provisions with confidence and precision.

Presented by **Nidal Sayegh**, Special Counsel – Commercial Government & Not for Profit, Maddocks

✓ Professional Skills

STATUTORY INTERPRETATION AND HUMAN RIGHTS

- The role of international law and human rights norms in interpretation
- The impact of human rights legislation in jurisdictions such as Victoria, Queensland, and the ACT
- How courts balance statutory text with human rights principles

Presented by **James Cameron**, Barrister, Castan Chambers

✓ Professional Skills

PRACTICAL AND PROFESSIONAL SKILLS IN STATUTORY INTERPRETATION

- How to frame statutory arguments in litigation
- Drafting advice and statutory compliance for in-house and government lawyers
- Practical exercises in construing complex statutory provisions

Presented by **James Stoller**, Barrister, Ah Ket Chambers

✓ Professional Skills

STATUTORY INTERPRETATION AND RECENT DECISIONS: WHAT ARE THE KEY TAKEAWAYS?

A practical guide to key decisions and what are the important takeaways when applying statutory interpretation principles.

Presented by **Natalie Blok**, Barrister, Ah Ket Chambers

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Professional Skills



NEW MERGER CONTROL REGIME AND VALUATION ISSUES

WEDNESDAY, 16 MARCH 2026
9.00AM TO 12.15PM

\$420
WEB263N02

As Australia's merger control landscape undergoes significant transformation, stay informed to navigate the evolving regulatory. This essential seminar brings together leading experts to provide critical insights into the new merger control regime and how it has affected due diligence. Plus, navigate the valuation challenges shaping today's M&A transactions.

NEW MERGER CONTROL REGIME: EXPERIENCES AND INSIGHTS

- Experiences arising in implementation
- Key notification risks and issues to watch
- Procedural and substantive changes
- New approach of the ACCC

Presented by **Dr Martyn Taylor**, Partner, Norton Rose Fulbright, and **Dietrich Marquardt**, Special Counsel, Norton Rose Fulbright

EVOLUTION OF DUE DILIGENCE UNDER THE NEW ACCC MERGER REGIME

- How the new ACCC Merger Control Regime affects your approach to due diligence
- Information protocols and reliance
- Key due diligence focus areas

Presented by **Divesh Patel**, Partner, K&L Gates

✓ Professional Skills

VALUATION ISSUES IN MERGERS AND ACQUISITIONS

- How valuations can impact M&A decision making
- Key valuation methodologies and adjustments in M&A
- Why understanding value is critical in the context of a deal

Presented by **Liesl Malcolm**, Partner, Pitcher Partners



CRITICAL UPDATES IN EVOLVING M&A LANDSCAPE



THE CHANGING FACE OF ADMINISTRATIVE DECISION MAKING: AI, ERROR AND EXECUTIVE POWER

WEDNESDAY, 11 MARCH 2026
2.00PM TO 5.15PM

\$420
263V11

As technology, policy and governance evolve, so too must administrative decision-making. Explore the future and challenges of public decision-making in Australia. Focus on AI and Automated Decision-Making, examining how to design your decision-making systems consistent with transparency, procedural fairness, and meaningful review. Gain a practical guide to avoiding common errors in administrative decisions, helping decision-makers build confidence and compliance in statutory contexts. Unpack judicial review of non-statutory executive action, clarifying when and how exercises of pure executive power are justiciable. Together, these sessions offer a comprehensive update for government lawyers, regulators, and practitioners engaged in administrative law.

✓ Professional Skills

ADMINISTRATIVE LAW AND USE OF AI AND AUTOMATED DECISION-MAKING (ADM)

ADM is reshaping governance—but public law must keep pace.

- Designing ADM systems aligned with transparency, procedural fairness and human oversight
- Ensuring affected individuals are notified
- Embedding meaningful review pathways

Presented by **Amy Kelly**, Special Counsel, Maddocks

✓ Professional Skills

ADMINISTRATIVE DECISION-MAKING – HOW TO AVOID COMMON ERRORS

All sorts of government bodies make 'administrative' decisions, or decisions in a statutory context. Decision-makers need to be aware of such a statutory context before they make these kinds of decisions. Common errors in administrative decision-making tend to come from an overreliance on policy or practice, a lack of understanding of the nature of authority, and even a fear of the legislation itself. By learning to re-focus, decision-makers can gain confidence and improve the quality and lawfulness of their decision-making.

Presented by **Fiona McKenzie**, Barrister, Foley's List

JUDICIAL REVIEW OF NON-STATUTORY EXECUTIVE ACTION

- The circumstances where exercises of pure executive power will be justiciable
- The differences between judicial review of:
 - › statutory discretions
 - › exercises of pure executive power
- The different kinds of executive power, and the grounds on which exercises of pure executive power may be reviewed

Presented by **Jamie Blaker**, Barrister, Ah Ket Chambers

ATTEND AND EARN

3 CPD UNITS

- 2 CPD units in Substantive Law
- 1 CPD unit in Professional Skills

ATTEND AND EARN

3 CPD UNITS

- 2 CPD units in Professional Skills
- 1 CPD unit in Substantive Law



NAVIGATING ESTATE DISPUTES AND LITIGATION

THURSDAY, 12 MARCH 2026
9.00AM TO 5.15PM

\$795
263N19

Join The Hon. Justice Michael Slattery and leading barristers and specialists for a full-day of insight into the key challenges in estate disputes and litigation. Gain practical guidance on executor disputes, updates on estoppel claims and Family Provision claims plus valuable strategies on assessing capacity in elderly and vulnerable clients. Gain expert tips and traps for ethical quagmires, your necessary professional skills and practice management - including managing multiple claims, navigating privilege and ensuring efficient estate administration. Essential for wills and estates practitioners seeking up-to-date case law, practical strategies and insights from the Bench.

SESSION 1: EXPERT INSIGHTS INTO KEY CHALLENGES IN ESTATE DISPUTES AND LITIGATION

9.00AM TO 1.15PM 263N19A

\$505

Chair: **Gerard Basha**, Partner, Bartier Perry; Accredited Specialist in Wills and Estates Law; Leading Wills, Estates & Succession Planning Lawyer and Leading Wills & Estates Litigation Lawyer, *Doyle's Guide 2025*

DEALING WITH DISPUTES WITH EXECUTORS

Presented by **Carmel Lee**, Barrister, 6 St James Hall Chambers

UPDATE ON ESTOPPEL IN WILL DISPUTES

Examine recent developments in estoppel claims arising in will and estate disputes, highlighting key cases, practical lessons and strategies for practitioners.

Presented by **Ian Davidson SC**, Barrister, Eight Selborne Chambers

FAMILY PROVISION COURT OF APPEALS DECISIONS - CHALLENGING DISCRETIONARY FAMILY PROVISION JUDGEMENTS

Take a practical look at recent Court of Appeal decisions on family provision claims, focusing on how to challenge or defend discretionary judgments effectively.

Presented by **Patricia Muscat**, Barrister, 13 Wentworth Chambers; Preeminent Wills & Estates Litigation Junior Counsel – New South Wales, *Doyle's Guide 2024*

CHALLENGING A WILL AND EVALUATING CAPACITY WITH ELDERLY & VULNERABLE CLIENTS

- How to brief an expert
- What questions to ask to ensure admissibility and addressing the relevant laws and principles to apply
- Evaluating the Court's Weight on Evidence of Capacity:
- How to weigh up evidence of treating and not treating evidence: *Green v Green* (NSW Supreme Court of Appeal)

Presented by **Michelle Painter SC**, Barrister, 9 Selborne Chambers; Recommended Wills & Estates Litigation Senior Counsel, *Doyle's Guide 2025* and **Dr Jane Lonie**, Consultant Clinical Neuropsychologist

SESSION 2: ETHICS, PROFESSIONAL SKILLS & PRACTICE MANAGEMENT FOR WILLS & ESTATES LAWYERS

2.00PM TO 5.15PM 263N19B

\$420

Chair: **Paul Evans**, Partner, Makinson d'Apice Lawyers; Accredited Specialist in Wills and Estates Law; Preeminent Wills, Estates & Succession Planning Lawyer and Recommended Wills & Estates Litigation Lawyer, *Doyle's Guide 2025*

✓ *Professional Skills*

WHERE WORLDS COLLIDE: HOW TO MANAGE MULTIPLE CLAIMS AGAINST A SINGLE ESTATE

- Using real life scenarios explore the strategies and skills you need for responding to concurrent disputes involving the same estate
- Learn how to address key considerations
- Understand that different alternative dispute resolution methods may affect outcomes across the spectrum of claims
- Gain practical strategies for advising and communicating with clients, managing timing, and coordinating an effective approach when multiple estate claims arise

Panelists

Asheetha Jelliffe, Partner, Bridges Lawyers; Accredited Specialist in Wills and Estates Law; Preeminent Wills, Estates & Succession Planning Lawyer and Preeminent Wills & Estates Litigation Lawyer, *Doyle's Guide 2025*
Renée Bianchi, Barrister, 13th Floor St James Hall Chambers; Preeminent Wills & Estates Litigation Junior Counsel, *Doyle's Guide 2025*
Michael Bennett, Barrister, 13 Wentworth Chambers

✓ *Ethics & Professional Responsibility*

ETHICS AND PRIVILEGE IN CONTESTED LITIGATION: KNOWING WHERE TO DRAW THE LINE

- Managing confidentiality and understanding when privilege may be lost or waived
- When are file notes privileged in contested proceedings?
- Recognising when a solicitor should decline or withdraw from acting in contentious matters
- Preparing the solicitors' affidavit in contentious proceedings, should you do it yourself?

Presented by **Justin Brown**, Barrister, 13 Wentworth Chambers; Leading Wills & Estates Litigation Junior Counsel, *Doyle's Guide 2025*

✓ *Practice Management & Business Skills*

AN INTERVIEW WITH THE HON. JUSTICE MICHAEL SLATTERY

Join an interview style conversation with **The Hon. Justice Michael Slattery AM (Mil)** RAN on **Cost Cutting and the Use of Court Processes to Efficiently Deliver Beneficiaries' Entitlements**.

Facilitator

Tony Ross, Barrister, 13 Wentworth Chambers

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 4 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



REGULATION OF AI IN THE WORKPLACE



MASTERING PPSA

THURSDAY, 12 MARCH 2026
2.00PM TO 3.15PM

\$160
WEB263N20

A not to miss quick focussed session on the issue on all employers' minds, how is AI being used in the workplace and what are the liabilities and risks for employers given the ever-changing regulatory environment of the workplace and the evolving regulation of AI.

REGULATION OF AI IN THE WORKPLACE

As artificial intelligence rapidly reshapes the modern workplace, employers face a new frontier of legal, ethical, and industrial relations challenges. From algorithmic decision-making to employee surveillance and automated HR processes, the integration of AI technologies is outpacing regulatory frameworks, raising critical questions about fairness, transparency, and accountability.

Explore the evolving landscape of AI regulation in employment. You will gain insights into potential reforms, current employer obligations, and practical strategies for navigating the emerging risks and responsibilities.

Presented by **Michael Mead**, Partner, Kingston Reid

Michael's extensive experience spans nearly two decades in employment and industrial relations law, with strong expertise within managing industrial disputes, be it through navigating strategic decisions or through litigation where required, alongside all aspects of enterprise bargaining, unfair dismissal, general protections, award interpretation, discrimination and workplace bullying and investigations, makes him a highly sought after member of the team.



1 HOUR RISK MANAGEMENT UPDATE OVER LUNCH

MONDAY, 16 MARCH 2026
2.00PM TO 5.15PM

\$420
WEB263N25

If you advise on commercial transactions, PPSR is not optional—it's essential. Missteps can cost dearly and expose you and your clients. Get clarity on what must be registered and master the timeframe for making registration. Analyse real-world examples of PPSA registrations bringing these concepts to life. Explore how PPSR impacts commercial deals and why understanding its application is vital for protecting client interests. Learn how to navigate PPSR issues in insolvency scenarios with confidence and protect your clients when things go wrong. This is your opportunity to gain PPSA expertise and actionable strategies from leading practitioners avoiding costly mistakes. A must attend!

INS AND OUTS OF PPSR REGISTRATION

- What has to be registered and when
- How to register your interests
 - › Classifying of PPSR categories: what to look for
 - › Against what collateral do you register?
 - › Trust ABN as opposed to the corporate trustee ACN
 - › Which registrations are the most beneficial for your client
 - › Common errors
- Timeframe for making registrations and early registration
- Examples of PPSA registrations

Presented by **Chris Wilkinson**, Partner, Brown Wright Stein Lawyers

PPSA IN COMMERCIAL CONTRACTS

- Types of clauses in commercial contracts that could create PPSA security interests
- Retention of title: a situation where you must register
- Turnover trusts: a situation where you consider registering
- Types of PPSA registrations to make

Presented by **Robert Murphy**, Special Counsel, Mills Oakley

INSOLVENCY ISSUES IN PPSR

- Priority of security interests under the PPSA
- PPSA securities when collateral becomes a fixture
- Disputes relating to a PPS lease existence not registered on the PPSR

Presented by **Stipe Vuleta**, Managing Director – Strategic Advisory, Chamberlains

ATTEND AND EARN

1 CPD UNITS

- 1 CPD units in Substantive Law

ATTEND AND EARN

3 CPD UNITS

- 3 CPD unit in Substantive Law



ABUSE LAW PRACTICE AND REFORM: NAVIGATING EVIDENCE, REDRESS AND RESOLUTION

FRIDAY, 13 MARCH 2026
9.00AM TO 4.15PM

\$710
WEB263N21

Explore the evolving landscape of institutional abuse litigation from the scope of liability and evidentiary proof in litigation, to redress, recovery and best practice in conducting abuse claims. Through in-depth case analysis, updates on non-delegable duties and discussion of evidentiary challenges post-GLJ, the program offers a critical look at current and emerging issues shaping this complex field. Gain insight into the approaching end of the National Redress Scheme, practical strategies for trauma-informed ADR, and professional guidance on managing expert evidence in historical claims. Designed for plaintiff and defendant lawyers alike, you will gain essential updates, professional skill development and forward-looking analysis on the future of abuse law practice in Australia.

SESSION 1: ACCOUNTABILITY, PROOF AND RESOLUTION IN ABUSE LITIGATION

9.00AM TO 12.15PM WEB263N21A

\$420

Chair: **Danielle De Paoli**, Special Counsel & State Team Leader, Maurice Blackburn; Leading Institutional Abuse Compensation Lawyers (Plaintiff) NSW 2025

CASE REVIEW: AA V DIOCESE OF MAITLAND-NEWCASTLE

- Using AA as a case study, examine several important issues in the abuse law space, including the scope and basis for breach of non-delegable duties and questions of knowledge attribution
- Identify legal issues that remain undetermined and which may be the subject of further legal developments in future

Presented by **Greg Choat**, Special Counsel, Koffels Solicitors & Barristers

PUTTING THE PLAINTIFF TO PROOF

- Explore how courts have used common law tools in cases in the new world since the High Court's decision in *GLJ v The Trustees of the Roman Catholic Church for the Diocese of Lismore*
- Examine caselaw since GLJ was handed down across a range of jurisdictions at trials of civil claims for damages arising from allegations of child sexual abuse

Presented by **Luke Geary**, Partner, Mills Oakley; Recognised Lawyer, Non-Profit/Charities Law, *The Best Lawyers Australia*

✓ Professional Skills

CURRENT LANDSCAPE OF ADR IN ABUSE MATTERS: BARRIERS AND OPPORTUNITIES FOR SETTLEMENT

- When to mediate: benefits and disadvantages of early mediation
- Mediation settlement rates post Royal Commission and now
- Managing and responding to the disclosure of additional information at mediation
- ADR in the face of recent authorities, matters on appeal, and the potential prospect of further law reform
- Contribution issues: alleged perpetrator as a co-defendant, multi-party cross claims
- Model litigant and trauma-informed considerations
- Benefits and disadvantages of mediations in-person v online
- Collegiate relations between legal representatives
- Practice management and self care issues: burn-out, vicarious trauma, moral injury compassion fatigue

Panellists:

Karen Stott, Founder and Principal at Karen Stott – ADR & Mediation Services
Naomi Bryant, Legal Practitioner and Nationally Accredited Mediator (NMA), Bryant Mediations

Thomas Felizzi, Partner, Carroll & O'Dea - Plaintiff lawyer

Jacqueline Waugh, Partner, Makinson d'Apice - Defendant lawyer

SESSION 2: REDRESS, RECOVERY AND PROFESSIONAL PRACTICE IN ABUSE MATTERS

1.00PM TO 4.15PM WEB263N21B

\$420

Chair: **Maithri Panagoda AM**, Partner, Carroll & O'Dea; Accredited Specialist in Personal Injury

A REVIEW OF THE NATIONAL REDRESS SCHEME AND WHAT LIES BEYOND

The National Redress Scheme is due to wrap up on 30 June 2028, with applications needing to be lodged by 30 June 2027. As the end rapidly approaches, examine what the end of the Scheme looks like and what needs to be done to end it well for the thousands of victims and survivors of institutional child sexual abuse who have chosen to pursue redress as part of their justice and healing journey.

- The operation of the Scheme since its inception
- Independent reviews of the Scheme, key findings and reforms
- Ongoing challenges for survivors seeking redress through the Scheme
- What the end means for survivors of institutional child sexual abuse, including for future generations of survivors

Presented by **Rachel Neil**, Executive Director - Integrated Services, Knowmore and **Sean Bowes**, Manager of Advocacy and Law Reform, Knowmore

✓ Professional Skills

OPTIONS FOR SURVIVORS: HOW TO SUPPORT BETWEEN CRIMINAL, CIVIL AND REDRESS PROCESSES

- Comparing the process: agency, accountability and the opportunity for genuine healing through participation
- How we, as civil practitioners, can navigate these complexities and ensure the process itself contributes to recovery, not re-traumatisation

Presented by **Leanne McDonald**, Special Counsel, Kennedy Spanner Lawyers

✓ Professional Skills

EXCELLENCE AND ISSUES WITH EXPERT EVIDENCE

- The importance of the briefing: preliminary discussion on the claim, the scope of the matter and all relevant materials required for analysis
- Risks and consequences of poor briefings
- Clarifying with precision the Letter of Instruction
- The quality assurance mechanisms for ensuring quality of process and outcome
- Managing the inevitable tensions with timeframes
- The process of document identification and discovery
- Difficulties with old historical claims and accessing relevant material from the archives
- Joint expert witness reports
- The place of the experience of experts alongside their academic knowledge

Presented by **Professor Maria Harries**, Ferret Consulting; Adjunct Professor Curtin University; Professor & Senior Honorary Research Fellow, The University of Western Australia and **Professor Bob Lonne**, Consultant, Ferret Consulting; Adjunct Professor of Social Work, Queensland University of Technology

ATTEND THE FULL DAY AND EARN

6 CPD UNITS

- 3 CPD units in Substantive Law
- 3 CPD units in Professional Skills



CONTRACT LAW CONFERENCE 2026

FRIDAY, 13 MARCH 2026
9.00AM TO 5.15PM

\$795
263N22

Master the future of contract law and navigate the intersection of technology and contract law, along with the essential need for contracts to manage risk. Join leading legal minds for a deep dive into the changing world of contracts in the digital age. Explore how cybersecurity, privacy, and AI are reshaping drafting practices, tackle the complexities of smart contracts, and gain practical insights into risk clauses, liability limitations, and insolvency protections. Gain strategies for managing contract disputes and litigation from the experts—including using dispute resolution as an offensive strategy and negotiating contract disputes.

SESSION 1: TECHNOLOGY AND CONTRACTS, AND NAVIGATING RISK IN CONTRACTS

9.00AM TO 1.15PM 263N22A

\$505

Chair: **Josephine Brook**, Special Counsel, Pinsentmason

TECHNOLOGY AND CONTRACTS

HOW CYBERSECURITY AND PRIVACY OBLIGATIONS ARE SHAPING THE DRAFTING OF CONTRACTS

- Understand how cybersecurity, data protection, and privacy obligations are reshaping commercial contracts
- Negotiating data governance and security warranties
- Anticipate cross-border compliance issues & manage risks in digital contracting
- Explore practical drafting strategies in the age of AI and rapid tech change

Presented by **Caitlin Whale**, Partner, Baker McKenzie and **Adrian Lawrence**, Partner, Baker McKenzie

SMART CONTRACTS: THE CURRENT LEGAL LANDSCAPE

- Smart contracts v smart legal contracts
- Smart legal contracts as property
- Smart legal contracts and AI agents
- Enforceability and challenges of automated performance
- Guidance for lawyers drafting in this space

Presented by **Richard Chew**, Partner, K&L Gates

CONTRACT FORMATION CONCERNS AND NAVIGATING RISK CLAUSES

SELECTED PROBLEMS IN CONTRACT FORMATION: INTENTION, OFFER, ACCEPTANCE AND CONSIDERATION

- Intention to create legal relations: The Full Federal Court's deep dive in *Cirrus Real*
- *Time Processing Systems Pty Ltd v Jet Aviation Australia Pty Ltd*
- Is the "rule" that consideration must not be illusory, itself illusory?
- Offer and acceptance: How to pick the winner of a "battle of the forms"

Presented by **Angus Macinnis**, Stevens Vuaran Lawyers

DRAFTING TO LIMIT OR EXCLUDE LIABILITY

- When are limitation and exclusion clauses appropriate?
- How are Courts approaching consequential loss exclusion clauses?
- Drafting effective limitation and exclusion clauses
- Negotiating the carve-outs

Presented by **Owen Hayford**, Principal, Infralegal, Leading Front End Construction, Infrastructure & Major Projects Lawyers, *Doyle's Guide 2025*

CONTRACTUAL PROTECTIONS AGAINST DEFAULT AND INSOLVENCY: KEY CONSIDERATIONS WHEN ANOTHER PARTY FACES INSOLVENCY RISKS

- Identifying early warning signs of insolvency risk
- Drafting and enforcing insolvency-trigger clauses
- The role of security, guarantees, and step-in rights
- Lessons from recent cases involving contractor insolvencies

Presented by **Trevor Withane**, Partner, Ironbridge Legal, Leading Insolvency & Restructuring Lawyer, *Doyle's Guide 2025*; Partner of the Year (Restructuring & Insolvency), *Lawyers Weekly 2024 & 2025*

SESSION 2: NAVIGATING CONTRACT DISPUTES AND CONTRACT INTERPRETATION

2.00PM TO 5.15PM 263N22B

\$420

Chair: **Paul Menzies KC**, Eight Wentworth Chambers

CONTRACTUAL INTERPRETATION AND IMPLIED TERMS: AN UPDATE

Gain an insightful update on recent developments and emerging issues in contract interpretation across Australian jurisdictions. Drawing on key cases and evolving judicial approaches, explore how courts are applying principles of construction, context, and commercial purpose, and what these trends mean for drafting and advising on contracts today.

Presented by **David Hughes SC**, 7 Wentworth Selborne Chambers

✓ Professional Skills

WHEN CONTRACTS GO WRONG - NEGOTIATION STRATEGIES IN PRACTICE: LESSONS FROM THE BAR

- When to compromise, and when to hold the line and keep fighting
 - The psychology of negotiation
 - Successful negotiation strategies – achieving objectives, without undue compromise
 - Managing power imbalances, and responding to hard negotiation tactics
- Real-world examples

Presented by **Hugh Stowe**, Barrister, 5 Wentworth Chambers

WHEN CAN DISPUTE RESOLUTION BE USED AS AN OFFENSIVE STRATEGY

There are occasions where parties to a contract need to enforce their rights. To that end, parties may need to commence litigation.

- Navigating the key steps in litigation and burdens for the party which initiates proceedings for:
 - › Urgent and interlocutory injunctions
 - › Applications for specific performance
- Discuss important matters in respect of navigating any contractual dispute mechanisms
- Examine matters to consider to ensure that there is a proper purpose to the proceedings

Presented by **Peter Yeldham**, Partner and **Sam Bagnall**, Partner, King & Wood Mallesons



ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 6 CPD units in Substantive Law
- 1 CPD unit in Professional Skills



CRIMINAL LAW SUMMIT: ADAPTING TO CHANGE AND ADVOCACY ESSENTIALS

FRIDAY, 13 MARCH 2026
9.00AM TO 5.15PM

\$795
263N23

This long-running annual conference brings together leading barristers, prosecutors and forensic experts to confront the real issues you face every day in NSW courts. Get practical guidance, fresh insights and the tools you need to navigate every stage of a case, from charge to sentence, with confidence and control including examination and cross-examination, expert evidence and disclosures. As a criminal lawyer, you are working in a system that's changing faster than ever, tougher bail conditions, new evidentiary rules, complex visa implications, and ethical challenges around disclosure, privilege and AI.

SESSION 1: YOUR CRIMINAL PRACTICE UPDATE: NEW LAWS, POLICIES AND COURT TRENDS IN NSW

9.00AM TO 1.15PM 263N23A

\$505

Chair: **Ian Lloyd KC**, Trust Chambers; Recommended Criminal Law Senior Counsel, *Doyle's Guide* 2025

LEGAL ALERT! NEW DV OFFENCES AND SERIOUS OFFENDER AVOS IN NSW

With the introduction of new domestic violence offences and the Serious Offender AVO regime in NSW, you must quickly adapt to a more complex landscape.

- Unpack the elements and proof of the new offences, outline the process for serious offender AVO applications, and highlight the practical implications for charge selection, evidentiary strategy, bail and sentencing.
- Gain clear, practice-focused insights to ensure you are ready to advise and defend under these important reforms

Presented by **Carolina Soto**, Barrister, Black Chambers

LEGAL ALERT! THE NEW BAIL DIVISION OF THE LOCAL COURT

- How it all works (for those that don't know)
- The positives and the negatives
- The anticipated future of the Division
- Observations and feedback regarding its effect on the Local Court

Presented by **Liam McKibbin**, Senior Solicitor, ICLC Centralised Bail Division, Legal Aid NSW and **Steven Wright**, Associate Director Crime Western & Southern, Legal Aid NSW

- Bail and sentencing Issues for clients on visas or offshore
- Finalising matters for clients overseas who can't get a visa to come back eg warrants, s14 applications, sentencing
- Considerations re bail applications when client on a visa
- Cancellation of visa on 'charges' alone
- Permanent residence and 'Cinderella'
- Important for criminal lawyers because they should:
 - › Know about VEVO
 - › Ask EVERY client if they have an Au passport and if not do a VEVO check with their consent
 - › Know exactly what visa the client is ON eg permanent, tourist etc
 - › Know about Cinderella and explain to client in case they leave and can't come back to face criminal charges
 - › Deal with their criminal matter accordingly

Presented by **Kim Hunter**, Criminal Defence & Immigration Lawyer, Accredited Specialist Immigration Law, Hunter Flood Lawyers

✓ *Professional Skills*

CROSS-EXAMINATION: OPPOSING APPROACHES

Gain expert insight from a defence lawyer and a prosecutor to highlight differences in approaches to cross-examination.

- Preparing for cross-examination, and what to do when you can't prepare cross-examination
- Identifying topics and order of cross-examination
- Avoiding objections and disruption to your flow
- Difficult or combative witnesses
- Tips and tricks to have in your toolkit

Presented by **Trudie Cameron**, Principal Lawyer, Armstrong Legal and **Stu Coote**, Lawyer and Police Prosecutor

✓ *Professional Skills*

THE QUESTIONING OF VULNERABLE WITNESSES

- Ten principles for questioning vulnerable witnesses
- The use of witness intermediaries
- Considerations for how to make your questioning of vulnerable witnesses more effective and persuasive
- Pre-recorded evidence hearings for child witnesses

Presented by **Sharyn Hall SC**, Samuel Griffith Chambers

SESSION 2: ETHICS, PROFESSIONAL SKILLS AND PRACTICE MANAGEMENT FOR CRIMINAL LAWYERS

2.00PM TO 5.15PM 263N23B

\$420

Chair: **Arjun Chhabra**, Barrister, Maurice Byers Chambers

✓ *Professional Skills*

FROM SCIENCE TO THE STAND: THE EVOLUTION OF DNA EVIDENCE IN THE COURTS

Explore how advances in technology, reporting standards, and communication practices have transformed the way forensic experts convey DNA findings in court. Drawing on extensive courtroom experience, Helen Roebuck will highlight key developments, current challenges, and the path forward in ensuring clarity, accuracy, and fairness in the interpretation of forensic science.

Presented by **Helen Roebuck**, DNA Expert, Principal, Roebuck Forensics

✓ *Practice Management & Business Skills*

HOW TO HARNESS AI AND ADAPT TO NEW JUDICIAL DIRECTIONS: PRACTICAL SKILLS FOR CRIMINAL LAW PRACTICE

- The emergence of AI in criminal law
- Managing the dangers of AI in legal practice
- Enhancing efficiency through AI
- Case law on the use of AI
- How courts are combatting the use of AI

Presented by **Chanel Beesley**, Barrister, Commercial Bank Chambers

✓ *Ethics & Professional Responsibility*

PRIVILEGE, DISCLOSURES AND CONFIDENTIALITY: CORRECT PROCESS FOR MANAGING PRIVILEGE ISSUES

Presented by **Michael Gleeson**, Barrister, Black Chambers

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 3.5 CPD units in Substantive Law
- 2.5 CPD units in Professional Skills

- 1 CPD unit in Ethics & Professional Responsibility
- 1 CPD unit in Practice Management & Business Skills



10 CPD UNITS ON A SATURDAY

SATURDAY, 14 MARCH 2026
7.30AM TO 6.30PM

\$990
263N24

Sure, it's a Saturday — but by the end of the day, you'll have all 10 of your CPD points sorted for the year without interrupting your working week. Join us for this comprehensive full-day conference featuring 12 key updates across major practice areas, including wills and estates, family law, business law, ethics, professional skills and practice management. Hear directly from a Family Court Judge, senior counsel, leading practitioners and an insolvency expert as they unpack the latest developments, cases, and reforms shaping legal practice in 2026.

SESSION 1: WILLS & ESTATES AND FAMILY LAW

7.30AM TO 10.30AM 263N24A

\$420

Chair: **Geoffrey Underwood**, Barrister, Sixth Floor Selborne Wentworth Chambers

ESTATE LITIGATION: THE PAST 12 MONTHS – FAMILY PROVISION CLAIMS AND OTHER SIGNIFICANT CASES

- Analyse recent estate litigation judgments highlighting emerging trends and judicial reasoning
- Consider the practical implications and how these decisions may inform future claims and defences

Presented by **John Armfield**, Barrister & Mediator, Two Wentworth Chambers; Preeminent Wills and Estates Litigation Junior Counsel, *Doyle's Guide 2025*

KEY TAX ISSUES FOR ESTATES AND SUCCESSION PLANNING

- Tax issues for the Estate
- Succession planning and tax issues
- An example, can an Estate be a beneficiary of a family trust?

Presented by **Ken Schurgott**, Director – Solicitor, Schurgott & Co Lawyers

BLENDED FAMILIES WHERE FAMILY LAW & WILLS & ESTATES INTERSECT

- A quick estate planning recap
- Matters to be considered beyond the usual estate planning documents
- The role of BFAs and Releases for blended families
- Practical examples

Presented by **Mark Squire**, Practice Group Leader – Wills and Estates, Vinden Lawyers

FAMILY LAW UPDATE: WHAT PRACTITIONERS NEED TO KNOW - LATEST UPDATE ON REFORMS AND SIGNIFICANT CASES

Presented by **Her Honour Judge Gillian Eldershaw**, Federal Circuit and Family Court of Australia (Division 2) and **Megan Norris**, Barrister, Culwulla Chambers

SESSION 2: ETHICS, PROFESSIONAL SKILLS AND PRACTICE MANAGEMENT FOR ALL LAWYERS

10.45AM TO 1.45PM 263N24B

\$420

✓ Practice Management

Chair: **Paul Lewis**, Senior Legal Counsel, Carroll O'Dea Lawyers

NAVIGATING REGULATORY CHANGE: AML/CTF, PRIVACY AND CYBER RISK IN LEGAL PRACTICE

- Overview of AML/CTF, privacy and cyber reforms shaping legal compliance
- Practical steps for firm-wide risk assessment and governance integration
- Balancing client confidentiality, compliance and cyber resilience
- Preparing for enforcement trends and building regulatory readiness

Presented by **Dr Susan Bennett**, Principal, Sibenco Legal & Advisory

✓ Ethics & Professional Responsibility

NAVIGATING ETHICAL BOUNDARIES IN LITIGATION: CONFLICT, DISCOVERY, PRIVILEGE AND WAIVER

Explore the key ethical challenges faced in litigation, including managing conflicts of interest, discovery obligations and issues of privilege and waiver. Gain practical guidance on maintaining ethical and professional standards in complex proceedings.

Presented by **Jeremy Morris SC**, Jack Shand Chambers

✓ Professional Skills

AI-ENABLED LEGAL PROJECT MANAGEMENT

- What is legal project management (LPM)?
- Overview of useful AI tools for LPM
- Do and Don'ts when using AI

Presented by **Peter Dombkins**, Director, Contracts & Legal Transformation, PWC

SESSION 3: BUSINESS LAW ROUNDUP: DIRECTOR'S DUTIES, PROPERTY, CONTRACTS, EMPLOYMENT & INSOLVENCY

2.15PM TO 6.30PM 263N24C

\$505

Chair: **Diane Skapinker**, Principal, Skapinker Law; Leading Property & Real Estate Lawyers *Doyle's Guide 2025*

LATEST ON DIRECTOR'S DUTIES AND POTENTIAL PERSONAL LIABILITY FOR DIRECTORS

- Directors' duties and what can go wrong
- Insolvent trading and the safe harbour
- Directors' personal liability for unpaid tax, super and employee entitlements

Presented by **Emma Beechey**, Barrister, New Chambers; Leading Insolvency & Restructuring Junior Counsel, *Doyle's Guide 2025*; Lawyer of the Year, Insolvency and Reorganisation Law, *Best Lawyers Sydney 2024* and **Natasha Novo**, Barrister, New Chambers

KEY PROPERTY LAW REFORMS AND RECENT CASES FOR PRACTITIONERS

Join us for a comprehensive session on key property law developments. Discover the latest cases and legal changes impacting the field and your legal practice.

Presented by **Philip Bambagiotti**, Barrister, Tenth Floor St James Hall Chambers

WHEN IT GOES WRONG: WHAT WE CAN LEARN FROM DISPUTES CONCERNING FORMATION, INTERPRETATION AND TERMINATION OF CONTRACTS

- Commercial interpretation
- Rectification by construction
- Termination
- Survival clauses
- Emerging categories of damage for breach

Presented by **David Jury**, Partner, HWL Ebsworth Lawyers

DEVELOPMENTS IN GENERAL PROTECTIONS CLAIMS UNDER PART 3-1 OF THE FAIR WORK ACT 2009 (CTH)

- Common general protections claims under Part 3-1 of the *Fair Work Act 2009* (Cth)
- Recent developments
- Evidentiary hurdles
- Damages and penalties

Presented by **Penny Thew**, Barrister, State Chambers; Recommended Employment Law Junior Counsel, *Doyle's Guide 2025*

THE FUTURE OF BANKRUPTCY AND INSOLVENCY CLAIMS: NAVIGATING LEGAL, ETHICAL, AND TECHNOLOGICAL FRONTIERS IN 2026 AND BEYOND

- The evolving landscape of bankruptcy law and practice
- Litigation, recoveries, and data-driven claims
- The human and commercial dimension of insolvency's future

Presented by **Alice Ruhe**, Managing Principal – Queensland. SMB Advisory; Registered Trustee in Bankruptcy and a Registered Liquidator

ATTEND THE FULL DAY AND EARN

10 CPD UNITS

- 7 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



SPORTS LAW INTENSIVE: MANAGING RISK AND COMPLIANCE

TUESDAY, 17 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263N32

Sport is no longer just a game—it's a complex legal arena. Explore the legal frameworks, risks, and responsibilities shaping modern professional and amateur sport. From safeguarding and disciplinary procedures to employment law and the legal challenges of grassroots sporting organisations. Gain the insights you need to advise confidently and protect your clients in an increasingly regulated environment, reducing the risk of sanctions and reputational damage.

Chair: **Marianne Barker**, Barrister, Owen Dixon Chambers West

SAFEGUARDING IN SPORTS

- Examine key legal and human rights frameworks, core principles like athlete-centred and trauma-informed approaches plus organisational responsibilities for safe environments in sport
- Engage in a practical case study to identify red flags and explore effective responses, leaving with three clear safeguarding "must-haves" for your clients and your organisations

Presented by **Nikki Dryden**, Senior Lawyer, Game Legal

LEGAL CHALLENGES FACED BY GRASSROOTS AND AMATEUR SPORTING ORGANISATIONS

- Governance, compliance and conflict management
- Volunteers, child safety and insurance obligations
- Duty of care and participant welfare
- Contracting and dispute prevention

Presented by **Matt Krog**, Director & Founder, Aus Sports Law

DISCIPLINARY MATTERS IN SPORTING BODIES

- The various frameworks
- The procedures for handling complaints, investigations, tribunals and appeals
- What can and does go wrong
- Recent case law update

Presented by **Juanita Maiden**, Partner, Mullins Lawyers; Deputy Chair, International Rugby League Judiciary; Disciplinary panels member for World Sailing, Paralympics Australia

EMPLOYMENT LAW IN SPORT

- When is a sports person and employee, and what other options are there?
- Why does it matter?
- How should employment and other work relationships be documented?

Presented by **Jacquie Seemann**, Partner, Thomson Geer; Leading Lawyer, Australia, Labour and Employment Law" *Best Lawyers 2026*



**AUSTRALIA'S #1 & ONLY
SPORTS LAW INTENSIVE**



DUST DISEASES LITIGATION: EMERGING CHALLENGES AND MEDICAL INSIGHTS

MONDAY, 16 MARCH 2026
2.00PM TO 5.15PM

\$420
WEB263N04

Guided by leading legal and medical experts you will explore the latest developments, challenges and strategies in dust disease litigation. Through real-life case studies and practical discussion, you will delve into silica-induced injury cases, multi-jurisdictional exposure, autoimmune disease links and liability in multi-defendant proceedings. Gain valuable insight on proving causation and quantifying loss in progressive disease claims, complemented by expert medical insights from a Respiratory Physician on diagnosis, causation and clinical considerations. Essential attendance if you navigate the evolving dust diseases landscape.

Chair: **Lian Chami**, Partner, Bartier Perry; Preeminent Dust Diseases Lawyers (Defendant) – *New South Wales, Doyle's Guide 2025*

THE CHALLENGES OF NAVIGATING SILICA INDUCED INJURY CASES

An interactive session sharing insights and stimulating conversation and debate with reference to a real life case study involving:

- Multijurisdictional exposure
- Autoimmune diseases
- Liability in multi defendant litigation – employers, host employers and engineered stone manufacturers

Presented by **Roger Singh**, National Practice Leader – Dust Diseases and Specialist Litigation, Shine Lawyers and **Kathryn Townsend**, Senior Associate, Shine Lawyers

CAUSATION IN MIXED EXPOSURE CASES, AND QUANTIFYING LOSS IN PROGRESSIVE DISEASE CLAIMS

- Causation in mixed exposure cases
 - › Type of mixed exposure cases
 - › Scientific and legal challenges
 - › Approaches to proving causation
 - › Evidentiary issues
 - › Notable cases
- Quantifying loss in progressive disease claims
 - › Key challenges in quantification
 - › Types of loss to quantify
 - › Medical and expert input
 - › Legal and valuation approaches
 - › Evidence considerations
 - › Case law

Presented by **Emily Archer**, Legal Counsel – Victoria, Asbestos, Dust & Occupational Diseases, Slater and Gordon Lawyers; Recommended Asbestos & Dust Diseases Compensation Lawyer (Plaintiff), *Victoria Doyle's Guide 2024* and **Sarah Woon**, Legal Counsel, Slater and Gordon Lawyers

✓ Professional Skills

INSIGHTS FROM RESPIRATORY PHYSICIAN DR ANTHONY JOHNSON

Gain valuable medical insights into dust-related diseases and an overview of key diagnostic, clinical, and causation issues relevant to legal practitioners working in this specialised area, helping bridge the gap between medical understanding and legal considerations in dust disease claims.

Presented by **Dr Anthony Johnson**, Respiratory Physician MBBS, FRACP, MOHS

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law

ATTEND AND EARN

3 CPD UNITS

- 2 CPD units in Substantive Law
- 1 CPD unit in Professional Skills



RETAIL AND COMMERCIAL LEASING SUMMIT

TUESDAY, 17 MARCH 2026
9.00AM TO 5.15PM

\$795
263N26

Don't leave yourself exposed to costly disputes and enforcement risks in your leasing transactions. Attend this conference to strengthen your ability to draft watertight lease clauses, manage disclosure risks and navigate breaches and terminations with confidence. Gain the latest insights into case law, regulatory reforms including the impact of AML legislation on commercial leasing and planning developments that are reshaping commercial and retail leasing across Australia. Gain strategies to avoid litigation, manage compliance risks including ACCC action, and protect your client's position at every stage of the lease lifecycle.

SESSION 1: MANAGING OBLIGATIONS AND RISKS IN COMMERCIAL LEASING

9.00AM TO 1.15PM 263N26A

\$505

Chair: **Anthony Lo Surdo SC**, 8 Wentworth Chambers

RECENT DEVELOPMENTS IN RETAIL AND COMMERCIAL LEASING: WHAT TO EXPECT IN 2025–2026

Presented by **Anthony Herro**, Principal Solicitor, Herro Solicitors; Recognised in *The Best Lawyers in Australia 2025* for Leasing Law; Leading Leasing Lawyer, *Doyle's Guide 2025*

REPAIR AND BUILDING OBLIGATIONS IN COMMERCIAL AND RETAIL LEASES

- Rights and liabilities of landlords and tenants concerning maintenance and repair
- Gain an in-depth analysis of commonly used lease terminology such as "repair", "reconstruction", "good tenantable repair" and "fair wear and tear", with practical strategies and judicial interpretations
- Building obligations encompassing legislative and regulatory requirements (fire safety, structural stability, energy efficiency standards)
- The statutory mandate of reasonableness

Presented by **Jessica Diep**, Managing Partner, Maclarens Lawyers

INTEGRATING URBAN PLANNING: REFORMS, FEASIBILITY AND RISK MANAGEMENT IN NEW DEVELOPMENTS

As planning reforms reshape the development landscape across Australia, commercial landlords and tenants are increasingly exposed to new risks, from zoning changes and sustainability mandates to infrastructure delays and evolving community expectations.

- Explore how better integration between urban planning and commercial leasing can unlock value, mitigate risks, and ensure development viability

Presented by **Mark Bonanno**, Senior Lawyer, Canterbury-Bankstown Council

✓ Professional Skills

DIRTY MONEY: HOW CRIMINAL CASH IS INFILTRATING COMMERCIAL REAL ESTATE

- Key AML/CTF compliance issues for lawyers and real estate professionals as Tranche 2 entities under the AML/CTF reforms
- Highlights from recent AUSTRAC reports, regulatory priorities and enforcement guidance impacting property and legal sectors
- Comprehensive checklist for customer due diligence and transaction monitoring – what legal practitioners must know about KYC obligations
- Red flag indicators of money laundering activity in commercial property transactions and trust account use
- Practical steps, controls, and internal policies to ensure optimal compliance, manage professional liability and mitigate reputational risk

Presented by **Michelle Segart**, Partner, Dentons

SESSION 2: TERMINATION, AND KEY LESSONS FROM ENFORCEMENT AND DISPUTES

2.00PM TO 5.15PM 263N26B

\$420

Chair: **Anthony Lo Surdo SC**, 8 Wentworth Chambers

UNFAIR CONTRACT TERMS REGIME: LESSONS FROM RECENT ENFORCEMENT AND IMPACTS ON LEASING TRANSACTIONS

With the expanded unfair contract terms regime now in full force, leasing practitioners are under increased scrutiny. Examine how recent enforcement actions are reshaping the negotiation and drafting of commercial leases.

Presented by **Sian Jones**, Special Counsel, Colin Biggers & Paisley

MISLEADING, DECEPTIVE & UNCONSCIONABLE CONDUCT IN LEASING: KEY LESSONS AND LITIGATION INSIGHT

Provisions of the *Retail Leases Act 1994* (NSW) and the Australian Consumer Law prohibit conduct that is misleading, deceptive, or unconscionable in connection with lease negotiations and enforcement. Recent ACCC enforcement actions, Court and Tribunal decisions have intensified scrutiny on leasing practices. Allegations of unconscionable, misleading or deceptive conduct are usually made by tenants against landlords, often in the context of a broader dispute.

- Consider recent Court and Tribunal decisions which have considered the application of these laws
- Identify the relevant principles as most recently applied

Presented by **Andrew Fernon SC**, University Chambers

BREACHES, TERMINATION AND DISPUTES

- Understanding your options and the necessary provisions
- Methods of termination
- Abandonment: dealing with goods left on premises
- Claiming damages post-termination

Presented by **Sam Darwish**, Principal, Civic Lawyers Australia

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 6 CPD units in Substantive Law
- 1 CPD unit in Professional Skills



EMPLOYMENT LAW CONFERENCE: REFORMS, STRATEGIES AND DISPUTES

TUESDAY, 17 MARCH 2026
9.00AM TO 5.15PM

\$795
263N27

Join leading employment law experts for a comprehensive symposium examining the latest legal, regulatory and practical developments shaping Australian workplaces in 2026. From payroll compliance, enterprise bargaining and WHS enforcement trends to whistleblowing, discrimination, and termination risks. Packed with practical insights, case updates, and strategic guidance, this program will equip lawyers, HR professionals, and in-house counsel with the tools to manage risk, ensure compliance, and make confident, informed decisions in complex workplace scenarios.

SESSION 1: PAYROLL COMPLIANCE, WHS AND ENTERPRISE BARGAINING UPDATES

9.00AM TO 1.15PM 263N27A

\$505

Chair: **Elizabeth Divine**, Principal, Devine Law; Accredited Specialist in Employment and Industrial Law

NAVIGATING CHALLENGES WITH PAY COMPLIANCE - WHAT BUSINESSES NEED TO DO

- Paying employees correctly at the forefront: employer and third party liability; regulator and union focus
- Recent legislative and award changes
- Case law updates including the *Woolworths and Coles* litigation
- Contractual offset: where does it stand and where to from here?
- Other means of satisfying award provisions
- Common payroll "traps"
- Developing a compliance mindset - practical guidance for businesses

Presented by **Alina Kaye**, Principal, The Workplace

ENTERPRISE BARGAINING IN 2026: NAVIGATING THE NEW BARGAINING LANDSCAPE

Enterprise bargaining continues to evolve under recent *Fair Work Act* amendments, changing union strategies, and the practical realities of the new intractable bargaining regime.

- Gain a legal and strategic update on the latest developments, cases, and Fair Work Commission approaches shaping enterprise agreements in 2026

Presented by **Lucy Shanahan**, Partner, Kingston Reid, recommended Employment Lawyer, *Doyle's Guide*

NON-PHYSICAL RISKS AND THE NEW REGULATORY AND ENFORCEMENT LANDSCAPE

As the legal, regulatory and policy developments continue at pace, unpack some of the key challenges and lessons learned for employers navigating the new landscape

Presented by **Nerida Jessup**, Partner, Herbert Smith Freehills Kramer

WORK HEALTH AND SAFETY UPDATE: WHAT EMPLOYERS NEED TO KNOW NOW

Work health and safety continues to be a key focus for employers and regulators alike.

- Explore the latest WHS developments and enforcement trends
- Gain practical insights into how organisations can meet their duties and strengthen safety culture in an increasingly complex regulatory environment

Presented by **Zoe Bramley**, Barrister, Maurice Byers Chambers

SESSION 2: FOCUS ON WHISTLEBLOWING, GENERAL PROTECTIONS AND TERMINATION

2.00PM TO 5.15PM 263N27B

\$420

Chair: **Chris McArdle**, Principal, McArdle Legal; Accredited Specialist in Employment and Industrial Law

MANAGING WHISTLEBLOWING COMPLAINTS TO REDUCE PSYCHOSOCIAL AND ADVERSE ACTION RISKS

- Current state of play for legal claims
- Common pitfalls in responding to whistleblowing complaints
- Approaches to reducing risk

Presented by **Shivchand Jhinku**, Partner, Herbert Smith Freehills Kramer and **Lisa Soo**, Senior Associate, Herbert Smith Freehills Kramer

DEVELOPMENTS IN GENERAL PROTECTIONS CLAIMS UNDER PART 3-1 OF THE FAIR WORK ACT 2009 (CTH)

- Common general protections claims under Part 3-1 of the *Fair Work Act* 2009 (Cth)
- Recent developments
- Evidentiary hurdles
- Damages and penalties

Presented by **Penny Thew**, Barrister, State Chambers; Recommended Employment Law Junior Counsel in NSW, *Doyle's Guide* 2025

RECENT DEVELOPMENTS IN TERMINATION OF EMPLOYMENT

- Redeployment obligations following the High Court decision in *Helensburgh Coal Pty Ltd v Bartley & Ors* [2025] HCA 29
- Other Recent unfair dismissal cases of interest
- Common errors in unfair dismissal by employers

Presented by **Michael Byrnes**, Partner, Swaab, co-author, 'Annotated Fair Work Act & Related Legislation' and 'Fair Work: A user-friendly guide'



PREFER TO ATTEND ONLINE?

Why not attend our seminars live online or on demand, on any device 24/7

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 7 CPD units in Substantive Law



FAMILY LAW CONFERENCE 2026

WEDNESDAY, 18 MARCH 2026

9.00AM TO 5.15PM

\$795

263N29

Join leading barristers, accredited specialists and experts for a full-day advanced program examining the latest developments shaping family law practice. Unpack critical updates on Shinohara and addbacks, trusts and equitable interests, expert evidence, family violence reforms and key 2025 decisions. Delve into the ethics, professional skills and practice management that family lawyers need with practical guidance on managing high-conflict personalities, developing third-party joinder applications and meeting professional obligations in property matters. Essential for experienced family lawyers seeking current case law, practical strategies and expert insights for complex disputes.

SESSION 1: REFORMS, SHINOHARA, TRUSTS, EXPERTS & APPLICATIONS UPDATE

9.00AM TO 1.15PM 263N29A

\$505

Chair: **Susan Warda**, Partner, Mills Oakley; Accredited Specialist in Family Law; Recommended Family Lawyer (High-Value and Complex Property Matters), *Doyle's Guide 2025*

FAMILY LAW ADDBACKS AFTER SHINOHARA: WHERE TO FROM HERE?

- What is meant by 'Holistic Approach'
- Assessing the impact of withdrawals: historical contribution and 79(5) factors
- Evidence to support the application and how record keeping will be super important
- Balance sheet: how to factor in CGT
- Legal fees: what is included and what's excluded
- Funding legal fees post Shinohara
- How important will injunctions become

Presented by **Neil Jackson**, Barrister, Frederick Jordan Chambers

'BANK OF MUM AND DAD' - TREATMENT OF TRUSTS AND EQUITABLE INTERESTS IN FAMILY LAW

Presented by **Darrell Barnett SC**, Banco Chambers

A PRACTICAL 'HOW TO' ON DEVELOPING A THIRD-PARTY JOINDER

- The evidence required to support a joinder application
- Identifying the appropriate third parties to join
- Drafting pleadings and points of claim
- Understanding equitable interests and section 106B *Family Law Act*
- Managing matters when acting for the party being joined
- How the courts are currently approaching third party joinder cases
- Cost implications and recent orders

Presented by **Petros Macarounas**, Barrister, Frederick Jordan Chambers

FAMILY VIOLENCE AND PROPERTY SETTLEMENTS: PRACTICAL IMPLICATIONS OF THE NEW S74(4)(CA)

- Understanding how *Kennon v Kennon* [1997] has been codified in the new s74(4)(ca)
- How the courts are interpreting and applying the legislative change in practice
- Practical tips for drafting affidavits that address family violence issues
- Working effectively and sensitively with clients affected by family violence

Presented by **Roger Harper**, Barrister, Culwulla Chambers

FAMILY LAW RECENT KEY DECISIONS, REFORMS AND COURT TRENDS

- Stay up to date with the major decisions from the last 12 months and recent reforms shaping family law practice.
- Review how the FCFCOA is applying key legislative changes - including the elevated duty of financial disclosure, treatment of companion animals, asset wastage and the allocation of liabilities

Presented by **Paul Livingstone**, Barrister, Frederick Jordan Chambers

SESSION 2: ETHICS, PROFESSIONAL SKILLS & PRACTICE MANAGEMENT FOR FAMILY LAWYERS

2.00PM TO 5.15PM 263N29B

\$420

Chair: **Rachel Slat**, Director, Slat Family Lawyers; Accredited Specialist in Family Law

✓ *Practice Management & Business Skills*

MANAGING HIGH-CONFLICT MATTERS AND PERSONALITIES IN LEGAL PRACTICE

- Why is everyone a narcissist these days? Separating real high-conflict dynamics from everyday disagreement
- Supporting clients impacted by emotional and psychological abuse
- Managing high-conflict clients ethically, effectively and without losing your love of law
- Approaching negotiations when logic doesn't work and mutual agreement isn't the driver
- Boundaries, burnout prevention and protecting your wellbeing (and your team's) in relentless, emotionally charged matters

Presented by **Mia Madafferri**, Founder, Grey Rock Consulting

✓ *Professional Skills*

SINGLE EXPERTS IN FAMILY LAW: MASTERING THE RULEBOOK

- Traversal and mastery of the rules regarding expert evidence
- Single vs. Adversarial expert evidence; what is required for leave to adduce adversarial evidence
- How to do a proper joint letter of instructions to the expert
- Asking questions of the expert properly and effectively
- Content of a statement of facts; disparate statements of fact or hypotheses
- Cross examination
- Recent cases

Presented by **Michael Todd**, Barrister, Family Law Chambers; Recommended Family Law Junior Counsel, *Doyle's Guide 2025*

✓ *Ethics & Professional Responsibility*

NAVIGATING PROFESSIONAL OBLIGATIONS IN FAMILY LAW PROPERTY MATTERS

- Obligations pursuant to the Solicitors Conduct Rules and Family Law Rules
- Disclosure issues and consequences of non-disclosure
- New Section 71B and penalties
- Breach of confidentiality and professional obligations
- When you should cease acting for the client
- Recent cases

Presented by **Tijana Petkovic**, Director, Blanchfield Nicholls; Recommended Parenting & Children's Matters Lawyer, *Doyle's Guide 2025*

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 4 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



WORKERS COMPENSATION AND MOTOR VEHICLE ACCIDENT SYMPOSIUM

WEDNESDAY, 18 MARCH 2026

9.00AM TO 5.15PM

\$795

263N30

Join a comprehensive update on recent developments in Workers Compensation and Motor Vehicle Accident law. Examine key legislative changes including amendments to labour hire and non-delegable liability, recent PIC and Court of Appeal decisions in Workers Compensation and major reforms to the definition and management of psychiatric and psychological injury claims. Take a deep dive into motor accident law, covering important updates from the Personal Injury Commission, recent cases, regulatory changes and the latest authorities on judicial review of PIC determinations. A must-attend program for practitioners seeking to stay current on legislative reform, case law trends and practical issues shaping compensation for workers and motor vehicle accident claims in 2026.

SESSION 1: WORKERS COMPENSATION CLAIMS

9.00AM TO 1.15PM

263N30A

\$505

Chair: **Bradley Stringer**, Partner, Moray & Agnew

AMENDMENTS TO WORKER'S COMPENSATION: LABOUR HIRE AND NON-DELEGABLE LIABILITY

- What are the changes?
- How will the changes affect new claims?
- How will the changes affect current claims?
- Tricks and traps

Presented by **Amanda Bond**, Partner, Gillis Delaney Lawyers

"PSYCHOLOGICAL INJURY": WORKERS COMPENSATION LEGISLATION AMENDMENT BILL 2025

- New definition and threshold for psychological injury
- "Reasonable Management Action" defence
- Mandatory joint medico-legal examinations
- Obligations to prevent psychological injury

Presented by **Kavita Balendra**, Barrister, 4 Wentworth Chambers

DECONSTRUCTING PSYCHIATRIC IMPAIRMENT CLAIMS

Gain practical insight into the assessment, evidence, and litigation of psychiatric impairment claims.

Presented by **Peter Lichaa**, Partner, Bartier Perry; Recommended Leading Workers Compensation Lawyers (Defendant) - NSW, *Doyle's Guide 2025* and **Maddi Chaplin**, Associate, Bartier Perry

KEY PIC AND COURT OF APPEAL DECISIONS AFFECTING CAUSATION, LIABILITY AND INJURY CLASSIFICATION

Hear an update on latest decisions from the PIC and the Court of Appeal

Presented by **Will Murphy**, Partner, Bartier Perry Pty Limited; Accredited Specialist in Personal Injury Law; Recommended Workers Compensation Lawyers (Defendant) NSW *Doyle's Guide 2024*

SESSION 2: NAVIGATING MOTOR ACCIDENT CLAIMS

2.00PM TO 5.15PM

263N30B

\$420

PERSONAL INJURY COMMISSION MOTOR ACCIDENTS DIVISION: HEAR FROM THE COMMISSION

Presented by **Marie Johns**, Head, Motor Accident Division, Personal Injury Commission

MOTOR VEHICLE ACCIDENT UPDATE: CASES AND REGULATION

- Review of the latest PIC cases of note
- Regulatory update
- Public transport accident update
- E-bikes / E-scooters

Presented by **Tim Concannon**, Partner, Carroll & O'Dea; Preeminent Leading Motor Vehicle Accident Lawyers (Plaintiff), *Doyle's Guide 2025*

JUDICIAL REVIEW OF PERSONAL INJURY COMMISSION DETERMINATIONS

- Recent decisions under the *Motor Accidents Injuries Act 2017* and the *Motor Accidents Compensation Act 1999*
- The latest authorities on judicial review of Personal Injury Commission proceedings
- Practical guide to judicial review proceedings

Presented by **Jnana Gumbert**, Barrister, Jack Shand Chambers, Preeminent Insurance & Personal Injury Law Junior Counsel, *Doyle's Guide 2024* and **Matthew Jones**, Barrister, Jack Shand Chambers

*Wonderful experience.
Great range of topics
and speakers*

*Always very informative,
especially recent
developments*

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 7 CPD units in Substantive Law



DISCRIMINATION, BULLYING AND SEXUAL HARASSMENT RISKS AND CLAIMS

TUESDAY, 10 MARCH 2026

9.00AM TO 12.15PM

\$420

WEB263N12

Breakdown down the latest cases, compliance shifts and expectations shaping how you conduct discrimination, bullying and sexual harassment claims and risk management processes and procedures for organisations. From liability through to damages and from early intervention tactics to organisational cultural change. You will be equipped with practical and insightful strategies and the awareness needed to assist your clients to prevent issues, handle complaints effectively, minimise organisational risk and navigate the claims from start to end once they arise.

LESSONS FROM THE COURTS: DISCRIMINATION, BULLYING AND SEXUAL HARASSMENT DECISIONS SHAPING 2026

An analysis of significant recent decisions from the Fair Work Commission, Federal Court, and state tribunals - highlighting how legal principles are evolving around liability, procedural fairness, vicarious responsibility and damages

Presented by **Chris McArdle**, Principal, McArdle Legal; Accredited Specialist in Employment and Industrial Law

MANAGING COMPLAINTS AND EARLY INTERVENTION

Practical steps for addressing bullying or harassment issues early, including informal resolution, mediation and risk management.

Presented by **Storm Carnie**, Practice Leader – Integrity and Compliance, Melbourne, Worklogic

DISCRIMINATION, BULLYING AND SEXUAL HARASSMENT CLAIMS

Presented by **Elizabeth Aitken**, Partner, National Head of Workplace Relations & Safety, SLF Lawyers



DEFAMATION AND PRIVACY RIGHTS FORUM

THURSDAY, 19 MARCH 2026

2:00PM TO 5.15PM

\$420

WEB263N31

There are huge developments in disputes over reputation and privacy rights. As defamation law continues to dominate headlines and challenge practitioners, courts, legislators and the media alike are grappling with evolving standards of reputation and accountability. Recent legislative reforms have given rise to new privacy rights. This advanced-level program brings together leading practitioners to unpack the most significant recent developments and explore where defamation law and the new legislation is heading. Gain insights into the impact of major recent cases, the operation of the new defamation and privacy reforms and the growing intersection between defamation, privacy and digital publication.

Chair: **Sophie Dawson**, Partner, Johnson Winter Slattery; *Doyle's Guide 2025 NSW Leading Technology, Media & Telecommunications Lawyer, Leading Non-Contentious Intellectual Property Lawyer*

DEFAMATION – LIGHT SPEED OR SUPERNOVA?

A number of high profile defamation decisions have featured heavily in the media in recent times. These include:

- *Al Muderis v Nine Network Australia Pty Limited, Roberts-Smith v Fairfax Media Publications Pty Ltd (No 41); Roberts-Smith v Fairfax Media Publications Pty Ltd, Lehrmann v Network Ten Pty Ltd, Reynolds v Higgins, Deeming v Pesutto (No 3).*
- Has the tide turned? Are defendants now more likely to succeed? What has been the impact of the recent reforms to the *Defamation Act*?
- The public interest defence
- How to go about proving justification
 - › What role for qualified privilege in publications to the public?
 - › Is "serious harm" the game changer we thought it might be?

Presented by **Marcus Hoyne**, Barrister, Owen Dixon Chambers West; *Doyle's Guide 2025 VIC Recommended Junior Counsel – Technology, Media and Telecommunications*

SERIOUS HARM TO REPUTATION, AND DEFAMATION TRIAL PRACTICE

- Serious harm to reputation
 - › Practical aspects of concern notices prior to bringing a claim
 - › How do concern notices influence the particulars of serious harm to reputation
- The drop in jury trials in defamation
 - › Federal court practice – presumption against jury trials
 - › What role might Juries play in the future in both State and Federal causes in Defamation

Presented by **Roger Rasmussen**, Barrister, Frederick Jordan Chambers

PRIVACY AND OTHER LEGISLATION AMENDMENT ACT 2024: RECENT DECISIONS

- The scope of the tort
- The influence of English decisions
- Unexpected uses
- Recent decisions

Presented by **Clarissa Amato**, Barrister, Banco Chambers; *Doyle's Guide 2025 NSW Preeminent Junior Counsel – Technology, Media and Telecommunications*

ATTEND AND EARN

3 CPD UNITS

- 3 CPD Units in Substantive Law

ATTEND AND EARN

3 CPD UNITS

- 3 CPD Units in Substantive Law



LIQUOR AND GAMING LAW: COMPLIANCE & GOVERNANCE IN 2026

THURSDAY, 19 MARCH 2026

2:00PM TO 5:15PM

\$420

WEB263N35

Join leading industry experts for an essential update on the key regulatory developments shaping NSW's liquor and gaming landscape. Focus on practical guidance on compliance and governance for licenced venues. Explore critical issues in AML/CTF compliance, privacy and data management and the implications of NSW's refreshed Registered Clubs Regulation 2025. Gain the insights you need to navigate complex regulatory obligations with confidence.

Chair: **Jane Lin**, Executive Director, Hospitality & Racing, Department of Creative Industries, Tourism, Hospitality and Sport NSW

AML/CTF COMPLIANCE: THE NEW REGIME... AUSTRAC'S CHANGES THIS YEAR

- What we know about AUSTRAC's enforcement efforts
- What auditing should look like
- How Gaming Venues should view what compliance looks like
- What Project Islington tells us about gaming venue risks

Presented by **Kenneth Yardy**, Principal Lawyer, Yardy Legal

PRIVACY AND DATA ISSUES IN CLUBS AND GAMING

- Data breaches: obligations and reporting requirements
- Latest developments in privacy law
- Using data for harm minimisation purposes: overlap between safer gambling obligations and protection of personal information
- Lessons for venues and suppliers

Presented by **Jamie Nettleton**, Partner, Addisons; Leading Gambling and Gaming Lawyer, Chambers and Partners and *Doyle's Guide*

NSW'S REFRESHED CLUB RULES: REGISTERED CLUBS REGULATION 2025 AND WHAT IT MEANS FOR GOVERNANCE AND COMPLIANCE

- An overview of the Registered Clubs Regulation 2025 and how it reshapes governance and compliance expectations for NSW Clubs
- Discover practical strategies to meet the new reporting, training, and record-keeping obligations
- Understand the Regulator's expanded powers and how to reduce exposure to penalties or investigations
- Expert insight to help your club adapt to the 2025 reforms and L&GNSW expectations in relation to the Accountability Code

Presented by **Arjunan Puveendran**, Partner, Thomson Geer



#1 LIQUOR & GAMING EVENT IN NSW FOR 13 YEARS RUNNING!



LEGAL CHALLENGES IN ADVISING AGRIBUSINESS

MONDAY, 23 MARCH 2026

2:00PM TO 6:15PM

\$420

WEB263Q13

As regulatory, environmental, and commercial pressures reshape the agribusiness sector, practitioners must navigate increasingly complex compliance, governance, and operational risks. This half-day program provides essential legal and strategic updates across employment law, environmental compliance, and commercial contracting within agribusiness. Gain practical insights into emerging employment and WHS risks, including wage compliance obligations following recent Fair Work decisions. Explore key legal and taxation considerations in structuring and transferring family farms, and understand the growing exposure around greenwashing and misleading environmental claims. The program concludes with a complimentary session on managing contractual risks across rural supply chains and an interactive discussion on influencing regulatory approaches to agriculture.

EMERGING EMPLOYMENT LAW AND WHS RISKS FOR AGRIBUSINESS EMPLOYERS: LESSONS FROM RECENT DECISIONS

- Examine the impact of the recent decision in the Fair Work Ombudsman's disputes with Coles and Woolworths, which will require all employers with award-covered employees (including the Pastoral Award and Horticulture Award) to ensure that all employees are being paid at least their minimum award entitlements in each pay period, and not averaging these entitlements out over a year.
- Discuss the onerous interpretation to record-keeping obligations that have been determined by the Court, and the significant ramifications for employers who fail to comply (as such employers will suffer a reverse burden of proof)
- Unpack the increasing prevalence of WHS regulations in white-collar practices including in Agribusiness organisations focusing on psychosocial hazards such as bullying, sexual harassment and mental health
- Explore the trend towards increased awards for general damages in employment and sexual harassment claims
- Considerations for providing employees with accommodation, including tips and traps for managing overlapping legal obligations

Presented by **Timothy Zahara**, Partner, Hamilton Locke

STRUCTURING AND SUCCESSION PLANNING: TRANSFER OF FAMILY FARMS

Presented by **Vanessa Gibson**, Partner, Gordon Garling Moffitt; Leading Agribusiness Lawyer *Doyle's Guide 2025*

MANAGING CONTRACT RISK WITHIN AGRIBUSINESS

- PPSR and unfair contracts within rural supply chain

Presented by **Kenneth Stanton**, Principal, Stanton & Stanton; Leading Agribusiness Lawyer *Doyle's Guide 2025*

GREENWASHING RISKS: MISLABELLING OR MISLEADING CLAIMS

Presented by **Georgiena Ryan**, Principal Lawyer, Regional Business Lawyers; Accredited Specialist in Business Law, Leading Agribusiness Lawyer in *Doyle's Guide 2020-2025*

BONUS SESSION: INFLUENCING REGULATORY APPROACHES TO AGRICULTURE

✓ Professional Skills

SCIENCE IS HARD TO EXPLAIN IN A HEADLINE – HOW DO WE INFLUENCE REGULATORS TO THINK MORE DEEPLY, SENSIBLY AND WITH DUE PRAGMATISM WHEN DEALING WITH AGRIBUSINESS?

- What does agriculture even mean to regulators these days?
- In a world of challenges how do you best get your message across to regulators?
- What if they dislike your message?
- How do you balance the short and long term goals of your organisation?

Presented by **Andrew Gill**, Partner, Johnson Winter Slattery

ATTEND AND EARN

3 CPD UNITS

- 3 CPD Units in Substantive Law

ATTEND AND EARN

4 CPD UNITS

- 3.5 CPD Units in Substantive Law
- 0.5 CPD Units in Professional Skills



PLAIN ENGLISH DRAFTING: THE POWER OF EFFECTIVE LEGAL COMMUNICATION

THURSDAY, 19 MARCH 2026
9.00AM TO 11.00AM

\$305
263V24

In the legal profession, the ability to communicate effectively is key to your success. Learn how to avoid common pitfalls and ensure your clients are not just happy but well-informed. Join us for a transformative program led by a renowned expert in legal drafting, where you'll learn how to elevate your writing skills and leave drafting mishaps behind. Don't miss this opportunity to consolidate your foundations and excel in the practice of law.

In this unique, in-depth and interactive session, together with Bob Milstein you will explore:

- ✓ Plain English in legal writing: what it is and what it isn't
- ✓ Why plain English writing matters for you and your firm: the voice of the firm's brand, and the voice of your own brand as a professional
- ✓ Advisory writing versus transactional writing: the differences – and the similarities
- ✓ Reflecting on audience and purpose: an interactive exercise
- ✓ The issue of tone, and how to achieve it
- ✓ The myth of the professional, legal writing voice
- ✓ The special challenges of email
- ✓ What's new in the world of legal writing: the world's first's International Plain English Standard, and the promise (and threat?) of generative AI
- ✓ Tips, traps, techniques and guidelines aimed to help the lawyer get their reader through the document as painlessly as possible, and in a way that reflects well on the author, and where it's external communication, on the firm/the organisation

Presented by **Bob Milstein**, Principal, Milstein and Associates; Principal, Words and Beyond

Bob Milstein is a practising lawyer, specialising in health law and also a plain English trainer and document writer. His background in health law – and in particular health care liability litigation – initially sparked his interest in the importance of clear and reader-focused communications. Bob has been running clear writing/plain English training for more than 18 years, and in that time has provided a range of training services to law firms, regulators, government, business, insurers, tribunals and researchers.

Excellent. This should be compulsory for lawyers and non-lawyers

No matter what level of experience or knowledge you think you have when it comes to writing, Bob can help you to make it even better

ATTEND AND EARN

2 CPD UNITS

- 2 CPD units in Professional Skills



THE BANKRUPTCY FUNDAMENTALS GUIDE

THURSDAY, 19 MARCH 2026
2:00PM TO 5:15PM

\$420
263V18

Join leading industry experts for an information-packed afternoon exploring the latest trends, challenges and practical realities in bankruptcy and personal insolvency. Whether you're advising clients, managing risks, or navigating the complex intersections of bankruptcy and family law, this session series will give you the tools, context and confidence in your bankruptcy matters and challenges.

UNWRITTEN RULES AROUND BANKRUPTCY PRACTICE

With over decades of experience dealing with personal insolvency, John Dunne and Ivan Glavas will guide you through the current personal insolvency environment, including what's new, what's hot, and what you need to look out for in the current world of personal insolvency. It's hot and unscripted, so be ready to jump in for what is always a lively and memorable discussion.

Presented by **John Dunne**, Principal, John Dunne & Associates and **Ivan Glavas**, Partner, Worrells Registered Bankruptcy Trustee

NAVIGATING BANKRUPTCY: PRACTICAL INSIGHTS INTO PROPERTY VESTING AND CLAWBACK PROVISIONS

With the sharp rise in corporate failures in recent years, company directors are increasingly finding themselves exposed to personal liability for the debts of their failed businesses. As a result, a surge in personal insolvencies is imminent. Ivan Glavas will examine the trips and traps of personal insolvency with a focus on the practical application of property vesting and clawback provisions. Drawing on real-world case studies and firsthand experience, Ivan will share valuable insights from the front line - equipping you with the knowledge to better support your clients through these challenging times.

- The state of insolvencies in Australia
- The ATO's debt recovery policies, including Director Penalty Notices garnishee notices, and other debt recovery strategies
- The risk areas for directors leading to personal exposure
- When and how property vests in a bankruptcy trustee, and the practical impact on clients during bankruptcy
- Key statutory provisions allowing trustees to recover assets, including unfair preferences, uncommercial transactions, and undervalued transfers

Presented by **Ivan Glavas**, Partner, Worrells

BANKRUPTCY IN THE FAMILY COURT

- Section 79 *Family Law Act*
- Section 35 *Bankruptcy Act*
- The impact of "property" within the meaning of the *Family Law Act*
- The procedures under the Federal Circuit and Family Court of Australia (Family Law) Rules 2021
- Standing, joinder and the involvement of creditors in family law matters
- A summary of Trustees Clawback powers under the *Bankruptcy Act* and *Family Law Act*
- Costs of being involved in Family Law matters

Presented by **Radhika Kanhai**, Partner, recommended Insolvency and Restructuring *Doyle's Guide 2025* and **Michael Tourkakes**, Special Counsel, Moray & Agnew

ATTEND AND EARN

3 CPD UNITS

- 3 CPD Units in Substantive Law



NAVIGATING FORENSIC EVIDENCE IN CRIMINAL LAW

FRIDAY, 20 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263V16

Forensic evidence can make or break your case. Gain insight into the forensic evidence required for your criminal law matters with exceptional leading barristers plus a panel of forensic experts. Unpack the admissibility and reliability of your forensic evidence, examine the expectations of expert medical legal evidence, forensic evidence in sexual assault matters and the psychological concerns in interviewing victims with trauma. Examine encryption and white-collar crime.

Chair: **Sophie Anderson**, Barrister, Commercial Bank Chambers; Accredited Specialist in Criminal Law; Committee Member, Criminal Law Committee & Wellbeing Committee, NSW Bar Association; Recommended Criminal Law Barrister, *Doyle's Guide 2025*

ADMISSIBILITY AND RELIABILITY OF FORENSIC EVIDENCE

- When forensic evidence is ruled inadmissible and why
- How to identify weaknesses in expert reports and cross-examination strategies that work
- Judicial expectations for reliability and disclosure of expert material
- Practical steps to protect your case when forensic science is in dispute

Presented by **Dr. Ian Freckelton AO KC**, Barrister and Mediator, Castan Chambers; *Best Lawyers Australia* Public Law, Personal Injury Litigation, and Commercial Law, *Doyle's Guide* Leading Administrative and Public Law Barrister

"WOUNDS AND WOUNDING" EVALUATING MEDICO-LEGAL REPORTS IN CRIMINAL MATTERS

- Forensic examination - evidence collection and documentation of injuries
- Types/classification of wounds and determination of injury causation
- Anatomical and physiological significance of injuries
- Assessment of short, medium and long-term harm
- Obtaining independent review of forensic medical reports

Presented by **Dr David Ranson**, Clinical Professor, Monash University, Adj Professor, La Trobe University, Honorary Associate, Victorian Institute of Forensic Medicine

WHAT CRIMINAL LAWYERS NEED TO KNOW: THE HIDDEN LIMITATIONS OF SEXUAL ASSAULT EVIDENCE

Explore the critical gaps and limitations in sexual assault evidence, including key information that laboratories often omit from their reports, and how these omissions can affect case strategy, cross-examination, and the reliability of forensic conclusions.

Presented by **Jae Gerhard**, Principal Scientist, Independent Forensic Services

CORPORATE CRIME, BRIBERY AND CORRUPTION: LEVERAGING FORENSIC ACCOUNTING TO SUBSTANTIATE FALSIFICATION OF RECORDS

- How forensic accountants identify falsified records and trace suspect transactions
- Evidentiary value of financial analysis in criminal proceedings
- Emerging trends in financial investigations, including the use of data analytics and AI

Presented by **Natalie Faulkner**, Senior Managing Director, Risk & Investigations, Forensic and Litigation Consulting, FTI Consulting

HOW TO INTERVIEW PEOPLE WHO HAVE EXPERIENCED SEVERE TRAUMA

- Consent and intoxication in sexual offences
- Coercive control
- Nonfatal strangulation
- Psychological, physical and sexual violence

Presented by **Associate Professor Lil Vrkleviski**, Principal Clinical Psychologist, Director Psychology SL



MASTERCLASS IN LITIGATION SETTLEMENT

FRIDAY, 20 MARCH 2026
12.00PM TO 4.15PM

\$505
263W11

Most litigation ends in a settlement. Become confident in your settlement negotiations, from the communications of the settlement through to the risk management issues that should concern you. Get the settlement negotiations right and you have a very happy client. If you don't, then it is a long litigious road ahead. Not what you nor your client really want to happen.

Chair: **Anthony Willinge**, Barrister, Murray Chambers; Adjunct Professor, University of Western Australia

SETTLEMENT COMMUNICATIONS

- Without Prejudice communications
- Supreme Court settlement offers - Order 24A offers
- Federal Court - settlement communications - *Evidence Act 1995* (Cth)
- Without Prejudice Save as to Costs communications
- Exclusions – when Without Prejudice Communications are admissible

Presented by **GiGi Visscher**, Barrister, Francis Burt Chambers

MEDIATIONS AND NEGOTIATIONS – A CHALLENGE FOR LAWYERS?

- Legal skills and their limits in negotiation
- Psychology of negotiation – what can be done when material leverage is limited?
- Can lawyers learn something from FBI negotiators?
- Compromise as the enemy of the optimal deal

Presented by **Robert French**, Barrister, Francis Burt Chambers; Recommended Employment & WHS Law Barrister, *Doyle's Guide 2024*

CLIENT AND RISK MANAGEMENT IN SETTLEMENT NEGOTIATIONS

- Client management:
 - › Unknowable outcomes
 - › Objectivity
 - › Calculations
 - › Sense of justice
- Risk management:
 - › Internal and external risks
 - › Leverage
 - › Mechanisms of enforcement

Presented by **Jennifer Negus**, Barrister, Murray Chambers

SETTLEMENT OFFERS AND COST CONSIDERATIONS

- Calderbank offers and formal offers of compromise
- Cost considerations when preparing or receiving settlement offers

Presented by **Eu-Min Teng**, Special Counsel, McComish Legal

ATTEND THE FULL DAY AND EARN

4 CPD UNITS

- 4 CPD units in Professional Skills

ATTEND THE FULL DAY AND EARN

4 CPD UNITS

- 4 CPD units in Professional Skills



INTELLECTUAL PROPERTY SYMPOSIUM: BRAND PROTECTION AND PRACTICAL SKILLS AND STRATEGIES

FRIDAY, 20 MARCH 2026
9.00AM TO 5.15PM

\$795
263N08

Join leading-lights of intellectual property law for a deep dive into the latest trends, case law and practical strategies shaping intellectual property practice. Explore how to protect Australian brands internationally, navigate ASEAN jurisdictions and leverage key global frameworks. Gain hands-on insights into drafting effective licensing agreements and addressing emerging challenges at the intersection of IP law and digital media, including parodies and dilution. Unpack recent developments in trademark use and enforcement, covering honest concurrent use and strategies to mitigate infringement risks from market imitators. Equip yourself with the legal knowledge and practical tools to advise confidently in a complex, rapidly evolving global environment.

SESSION 1: BRAND PROTECTION INTENSIVE

9.00AM TO 1.15PM 263N08A

\$505

Chair: **Sonia Stewart**, Barrister, 5 Wentworth Chambers, *Doyle's Guide 2025* - Recommended Junior Counsel for Intellectual Property

GOING GLOBAL WITH CONFIDENCE: PROTECTING AUSTRALIAN BRANDS IN ASEAN AND BEYOND

As Australian businesses look outward for growth in an increasingly digital market, safeguarding their brands is no longer optional - it's essential. Explores how Australian brands can strategically secure and enforce IP rights when entering ASEAN markets and beyond. You'll cover;

- Key considerations for first-to-file jurisdictions and timing strategies
- Using the Madrid Protocol and other tools for cost-effective international protection
- Common pitfalls and regional differences in trade mark protection across ASEAN
- Defensive strategies for global IP enforcement
- Practical insights for emerging and established Australian brands

Presented by **Vineetha Veerakumar**, Principal & Head of Trade Marks, Wrays IP

PARODIES AND DILUTION: CAN THIRD PARTIES USE ANOTHER PARTY'S PRODUCTS IN ONLINE CONTENT, ADVERTISEMENTS, AND OTHER MATERIALS WITHOUT INFRINGING TRADE MARK OR COPYRIGHT LAWS?

- What's the problem? Trade marks, copyright, reputation-based issues
- Overseas regimes: actions and defences (EU, UK, USA)
- Australian regime: actions and defences
- Platform liability?
- Managing risk for your clients

Presented by **Kimberley Evans**, Executive Lawyer, Trade Mark Attorney (AU, NZ), Pearce IP

HONEST CONCURRENT USE AND PRIOR USE OF TRADE MARKS: THE CURRENT POSITION IN AUSTRALIA

- Seeking registration of a trade mark on the basis of prior use or honest concurrent use
- Changes to evidentiary requirements for honest concurrent use
- Defense's to infringement of honest concurrent use
- Review of *Fanatics, LLC v FanFirm Pty Limited* and *Firstmac Ltd v Zip Co*
- Practical implications for practitioners

Presented by **Donna Short**, Partner, Addisons; Recognised in *Chambers for Intellectual Property 2024*

PINGTI, DUPES AND LOOKALIKES

- Copyright protection and the overlap with the *Designs Act 2003* (Cth)
- Trade mark protection for imported products
- Misleading conduct under the ACL
- Labeling laws as a weapon

Presented by **Christine Ecob**, Partner, Johnson Winter Slattery

SESSION 2: IP ISSUES IN FOOD INDUSTRIES, AND ESSENTIAL SKILLS FOR INTELLECTUAL PROPERTY LAWYERS

2.00PM TO 5.15PM 263N08B

\$420

HOW TO PROTECT COMPANY CONFIDENTIAL INFORMATION

- Contractually, by way of employment agreements
- Remedies including urgent Court actions, in the event of any breach

Presented by **John Lee**, Partner, and **Irini Lantis**, Senior Lawyer, Gilbert + Tobin; Ranked for Intellectual Property Law, Life Sciences Practice and Litigation

INVESTING IN INNOVATION: WHAT EVERY INVESTOR SHOULD KNOW ABOUT PATENTS

- Patent ownership: verifying who truly owns and controls the patent rights
- Patent scope: evaluating the strength and commercial relevance of the protection granted
- Freedom to operate: determining whether use or investment could infringe third-party rights
- Patent vs. patent application: distinguishing between granted rights and pending filings to manage risk

Presented by **Paul Whenman**, Consulting Partner, FB Rice

PATENTS UPDATE: KEY DEVELOPMENTS IN PATENTABILITY, MANNER OF MANUFACTURE, AND SUFFICIENCY

- Patentability
- Manner of manufacture
- Sufficiency and support

Presented by **James Lawrence**, Partner, Addisons; *Best Lawyers 2026* - Intellectual Property Law, Biotechnology Law; *Chambers Asia Pacific 2025* - Intellectual Property: Trademark & Copyright; *Doyle's Guide 2025* - Leading Contentious Intellectual Property

PROTECTING IP IN THE FOOD SECTOR

Presented by **Michael Frankel AM**, Partner, Frankel Lawyers

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 7 CPD units in Substantive Law



TOTAL AND PERMANENT DISABILITY CLAIMS: CURRENT ISSUES AND EMERGING TRENDS

FRIDAY, 20 MARCH 2026
2:00PM TO 5:15PM

\$420
263N38

A practical and up-to-date examination of Total and Permanent Disability claims across Australia. Explore key issues in assessing permanency, navigating superannuation fund definitions and managing medical and vocational evidence. Consider recent case law developments, insurer decision-making and procedural fairness, as well as strategies for resolving disputes efficiently through internal review, AFCA and litigation. Essential for practitioners advising claimants, insurers or trustees with insights into current challenges and best practice in handling TPD claims in 2026.

Chair: **Rob Taylor**, Barrister, Jack Shand Chambers

WHAT ARE THE PARAMETERS OF "ALL REASONABLE TREATMENT"

- What is reasonable treatment?
- Has the insured unreasonably refused to undertake treatment?
- How does the reciprocal duty of utmost good faith operate on this topic?
- What are the remedies available to the Insurer / Insured?

Presented by **Rebecca Nichols**, Barrister, More Chambers

LIMITATION PERIODS AND INTEREST IN TPD AND IP CLAIMS

- What limitation periods apply to TPD and IP claims?
- When do the limitation periods commence to run?
- On what basis can interest be claimed in litigated and non-litigated TPD and IP claims?
- When does an insurer's failure to pay a claim become "unreasonable" for the purposes of s 57(2) *Insurance Contracts Act*?

Presented by **Adrian Coombes**, Barrister, Seven Windeyer Chambers

AFCA CASE REVIEW: TPD AND INCOME PROTECTION DECISIONS UNPACKED

Gain a review of AFCA cases over the last 12 months concerning Total and Permanent Disability and Income Protection/Salary Continuance Insurance

Presented by **Fiona Hanlon**, Special Counsel, Moray & Agnew



ADVERTISING AND MARKETING: RISKS AND ENFORCEMENT

TUESDAY, MARCH 24 2026
2:00PM TO 5:15PM

\$420
WEB263N39

Take a deep dive into critical updates on the latest enforcement priorities and regulatory developments affecting advertising and marketing practices in Australia. With greenwashing enforcement accelerating, take a detailed look at recent ACCC proceedings, including and their implications. Examine ACCC enforcement trends relating to misleading conduct, unfair contract terms and pricing practices, and what businesses must do to reduce risk. Unpack recent ACMA enforcement actions on digital compliance, spam and cookie breaches plus understand emerging enforcement action of dark patterns practices.

Chair: **Ben Coogan**, Partner, Thomson Geer

AVOIDING GREENWASHING RISKS

- Obligations under the Australian Consumer Law
- The current enforcement approach of the ACCC
- Clorox fined \$8.25 million for misleading claims that its garbage bags were made from recycled "ocean plastic"
- ACCC proceedings against Australian Gas Networks Limited regarding its 'Love Gas' TV and digital advertising campaign
- ACCC proceedings against Edgewell regarding Banana Boat and Hawaiian Tropic sunscreen "Reef Friendly" claims

Presented by **Charles Coorey**, Partner, Gilbert + Tobin; *The Best Lawyers in Australia 2026*, Recognised for Competition Law; *The Legal 500 Asia Pacific 2025*, Leading Partner for Competition and Trade

MISLEADING CONDUCT, UNFAIR CONTRACT TERMS AND PRICING PRACTICES: RECENT ACCC ENFORCEMENT TRENDS

- Misleading advertising practices, including strike-through pricing; ACCC v *Emma Sleep* and failures to deliver goods or services within advertised timeframes; ACCC v *Mosaic*
- Auto-renewal subscriptions and their potential to mislead consumers; ACCC v *eHarmony*
- Controversial pricing strategies, such as drip pricing and dynamic pricing

Presented by **Daniel Tynan SC**, 12 Wentworth Selborne Chambers; Recognised in *Doyle's Guide* and *Legal 500* as a Leading Barrister in Competition and Consumer Law, co-author of *Uniform Evidence Law: Commentary and Materials 7th ed*, 2023

SENDING ELECTRONIC MARKETING COMMUNICATIONS: OBLIGATIONS, RISKS AND RECENT ENFORCEMENT

- *Spam Act* obligations: compliance essentials
- Recent ACMA spam enforcement action: big fines for mischaracterising messages!
- *Privacy Act* obligations: compliance essentials
- Recent OAIC enforcement
- Proposed *Privacy Act* reforms impacting electronic marketing: future-proofing now

Presented by **Cate Sendall**, Special Counsel, Addisons

DARK PATTERNS: EMERGING ENFORCEMENT UNDER THE ACL AND PRIVACY LAW

Presented by **Peter Le Guay**, Partner, Thomson Geer

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Substantive Law

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Substantive Law



ESSENTIALS OF DRAFTING COURT DOCUMENTS

TUESDAY, 24 MARCH 2026
9.00AM TO 1.15PM

\$505
WEB263N40

In the courtroom, precision is power. Whether you're preparing pleadings, affidavits or other court documents the quality of your written advocacy can significantly influence outcomes for your clients. This essential seminar is designed to sharpen your drafting skills, enhance your legal writing and ensure your documents meet the high standards that you expect of yourself. Leading barristers will unpack the steps to drafting effective Briefs to Counsel, Pleadings, Affidavits and other supporting Court Documents plus share practical tips, pitfalls and best practices. Whether you're early in your career or seeking a refresher, equip yourself with the tools to draft with confidence, precision and impact.

✓ *Professional Skills*

DRAFTING A BRIEF TO COUNSEL

- How to prepare a useful brief, both paper and electronic
- Practical tips for instructing counsel, both in and out of Court

Presented by **Ashley Cameron**, Barrister, Greenway Chambers

✓ *Professional Skills*

DRAFTING PLEADINGS

- Do you have all "material facts" necessary to obtain the relief sought? A brief comment on material facts
- Have you covered all matters you are required to specifically plead? A walkthrough of the various rules
- Short form pleadings and notices to plead
- Rolled up allegations
- Have you provided particulars? A reminder of the function of particulars and matters appropriately and inappropriately raised when seeking particulars?
- A certain phrase often seen, and special kinds of cases – some examples

Presented by **Andrew Bailey**, Barrister, Two Wentworth Chambers

✓ *Professional Skills*

DRAFTING AFFIDAVITS: DRAFTING EFFECTIVE AFFIDAVITS AND CAPTURING YOUR DEPONENT'S VOICE

- The brief history of the affidavit, and how that informs drafting affidavits today
- The purpose of an affidavit – they are the evidence of the witness, not you
- Capturing the "voice" of your deponent while still retaining sufficient formality
- The rules of evidence – affidavits are evidence
- This session aims to assist with the drafting of affidavits – how they are still evidence (and must comply with the rules of evidence), how they are the evidence of the witness (and so must keep the witness' voice) and must also be the actual recollection of the witness (thus also discussing the latest case law in New South Wales regarding first person speech)

Presented by **Wai Kaey Soon**, Barrister, Frederick Jordan Chambers

✓ *Professional Skills*

DRAFTING OTHER SUPPORTING DOCUMENTS

- Subpoenas
- Notices to produce
- Notices to admit facts
- Other interesting notices

Presented by **Bede Haines**, Barrister, University Chambers



FRANCHISING LAW: INSIGHTS, REFORMS & PRACTICAL STRATEGIES

TUESDAY, 24 MARCH 2026
9.00AM TO 12.30PM

\$420
WEB263N41

Step into the complex world of franchising law with leading experts. This is your opportunity to gain practical knowledge and shared experience from the very best. You'll explore recent cases and key reforms, unpack the application of restraints of trade, and understand the impact of Unfair Contract Terms regulation on franchise agreements. Learn how to navigate franchise disputes with confidence, anticipate risks, and apply strategies that protect your clients and strengthen your advisory role. Don't miss this chance to gain expertise from leaders in franchise law. A rare opportunity not to be missed.

Chair: **Derek Minus**, Barrister, Mediation & Arbitration Chambers; Mediator, Arbitrator, Expert Determiner and International Commercial Arbitrator; Former Mediation Adviser appointed by the Commonwealth Government as the Franchising Mediation Adviser for the Franchising Code of Conduct

RECENT CASE UPDATES & WHAT'S NEXT FOR FRANCHISING IN 2026?

- Recent case updates and learnings
- Changes which should be reflected in franchise agreements and disclosure documents
- Changes taking effect in 2026
- What we have learnt so far

Presented by **Elizabeth Gore-Jones**, Principal, The Franchise & Business Lawyers

RESTRAINTS OF TRADE IN FRANCHISING

- How to draft a binding restraint of trade clause
- How to advise franchisees about restraints of trade
- The impact of the Unfair Contract Terms legislation

Presented by **Nicole French**, Commercial Solicitor, The Franchise & Business Lawyers

FRANCHISE DISPUTES AND RESOLUTION

- Protection of franchisees and the network in contractor agreements: restraint and non-solicitation clauses in action
- Responsible franchisor liability under the *Fair Work Act* for franchisee underpayment of employees
- Franchising Code of Conduct: recent issues in litigation

Presented by **Glen Pauline**, Barrister and AMDRAS Advanced Mediator, Foley's List; Franchising Code mediator since 2014 via Australian Small Business and Family Enterprise Ombudsman (ASBFEQ) and its predecessor (OFMA)

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Professional Skills

ATTEND AND EARN

3 CPD UNITS

- 3 CPD units in Substantive Law



TESTAMENTARY TRUST WORKSHOP

WEDNESDAY, 25 MARCH 2026
9.00AM TO 1.15PM

\$505
263N28

In today's dynamic legal landscape, a basic Will no longer meets the diverse needs of all your clients. Join Paul Evans, a recognised Wills and Estates law expert for this comprehensive workshop, where you will acquire essential insights, real-world examples and clauses, effective strategies, and best practices to ensure your testamentary trust drafting expertise is always correct. Gain a full understanding of various testamentary trusts, tailored to address complex scenarios in blended families and asset protection needs, and beneficiaries facing disabilities or vulnerabilities.

THROUGHOUT THE WORKSHOP, YOU WILL REVIEW EXAMPLE CLAUSES AND LEARN HOW TO AVOID PITFALLS WHEN DRAFTING TESTAMENTARY TRUSTS, EXAMINING THE FOLLOWING:

- ✓ Circumstances for including a testamentary trust in the will
- ✓ Drafting for the different types of testamentary trusts:
 - › Special disability trusts
 - › Life interest trusts
 - › Superannuation death benefit trusts
 - › Testamentary discretionary trusts
- ✓ Managing tax issues with testamentary trusts
 - › Excepted Trust Income
 - › Capital gains tax and land tax
 - › Non-resident beneficiaries
- ✓ Administrative and legal requirements for setting up the trust
- ✓ Explore case studies to illustrate when a particular trust may be appropriate for a client's circumstances
- ✓ In-depth strategies to elevate your drafting
- ✓ Example clauses to take away and utilise in your drafting
- ✓ Example clauses to avoid and what to do differently

Presented by **Paul Evans**, Partner, Makinson d'Apice Lawyers; Accredited Specialist in Wills & Estates Law, Member of STEP; Preeminent Wills, Estates & Succession Planning Lawyers – New South Wales, *Doyle's Guide 2023*

*Succinctly provided
information in an
entertaining way*

*Informative +
knowledgeable*

ATTEND AND EARN

4 CPD UNITS

- 2 CPD units in Substantive Law
- 2 CPD units in Professional Skills



NAVIGATING INSOLVENCY: TRUSTS, TAX RISK AND RESTRUCTURING PATHWAYS

WEDNESDAY, 25 MARCH 2026
1.00PM TO 5.15PM

\$505
WEB263N44

From untangling beneficial ownership in trust insolvencies to decoding the ATO's penalty playbook, this seminar dives into the practical realities of voluntary administration, Deeds of Company Arrangement and small business restructuring. Get the insights you need to manage risk, seize opportunity and stay ahead in a shifting insolvency landscape.

Chair: **Marc Rossi**, Partner, Mills Oakley

ATO DIRECTOR PENALTY NOTICES AND POSSIBLE WAYS TO MITIGATE THE DIRECTORS LIABILITY

- Lockdown vs. non lockdown including pitfalls to be aware of
- Small Business Restructure process
- Creditors Voluntary Liquidation
- Payment of liability

Presented by **Matt Mullen**, Principal, Financial Advisory and Restructuring Advisory, Grant Thornton; Registered Liquidator, Trustee in bankruptcy, Chartered Accountant and Solicitor

INSOLVENCY IN TRUST ASSETS: UNTANGLING BENEFICIAL OWNERSHIP AND PRACTITIONER DUTIES

- Identifying and characterising trust property in insolvency
- Rights, powers and limitations of insolvency practitioners over trust assets
- Emerging issues and practical insights

Presented by **Alice Ruhe**, Partner, SMB Advisory; Registered Trustee in Bankruptcy and Registered Liquidator

✓ Professional Skills

VOLUNTARY ADMINISTRATION AND DEEDS OF COMPANY ARRANGEMENT

- VA and DOCA "101" and recap
- When is a VA appropriate v other options
- Key things to consider during a VA and DOCA

Presented by **Andre Lakomy**, Partner, AL Restructuring; Registered Liquidator

✓ Professional Skills

SMALL BUSINESS RESTRUCTURING

- The Numbers: Four years in, is the SBR kicking goals, or just kicking the can down the road?
- Streamlining the Suit: Where do lawyers fit into a low-cost high-volume product
- Practicality vs Legality: Useful grey arrears in a commercial word or kinks in the legislation that need correcting
- The Shot Caller: Mastering SBR's means keeping up with the ATO's playbook, which they rewrite mid-game

Presented by **Tom Vandermeer**, Director, BCR Advisory

ATTEND AND EARN

4 CPD UNITS

- 2 CPD units in Substantive Law
- 2 CPD units in Professional Skills



NAVIGATING PARENTING DISPUTES IN FAMILY LAW

WEDNESDAY, 25 MARCH 2026
9.00AM TO 5.15PM

\$795
WEB263N43

Parenting disputes remain some of the most challenging and dynamic areas of family law. Join leading experts and take a deep dive into the latest reforms, landmark cases and evolving approaches to coercive control, special needs children and enforcement of parenting orders. Gain practical guidance on preparing for trial, navigating ethical grey areas and managing high-conflict clients in a demanding practice environment. Walk away with current insights, practical strategies and professional skills to strengthen your work in parenting matters.

SESSION 1: REFORMS, DOMESTIC VIOLENCE, SPECIAL NEEDS CHILDREN & CASE UPDATE

9.00AM TO 1.15PM WEB263N43A **\$505**

Chair: **Diana Perla**, Principal, Diana Perla & Associates; Accredited Specialist in Family Law

CHANGE AND BEST INTEREST OF CHILDREN - SAME, SAME BUT DIFFERENT

Recent cases on applications to change final Orders in relation to children's matters following amendments to the *Family Law Act* in its codifying Rice and Asplund

Presented by **Claire O'Connor SC**, Villeneuve Smith Chambers

DOMESTIC VIOLENCE AND COERCIVE CONTROL SINCE PICKFORD & PICKFORD

Pickford & Pickford [2024] FedCFamC1A 249 is a landmark decision defining coercive control, with three differing approaches from McClelland DCJ; Aldridge and Carew JJ; and Austin and Williams JJ.

- Unpack these three approaches and how they've been applied in later cases focusing on the behaviour, its context and how to demonstrate its objective impact
- What constitutes family violence that coerces or controls
- When there isn't a clear course or pattern of conduct: how the behaviour can still be characterised as coercive or controlling

Presented by **Stephen Page**, Director, Page Provan; Accredited Specialist in Family Law

EXPLORING THE ROLE OF THE SOLICITOR WHEN DEALING WITH CHILDREN WITH SPECIAL NEEDS

- Understanding the needs of families with children with special needs
- Questions to ask our clients
- What evidence is required, and how to get it
- What parenting arrangements do and don't work?
- How to support families/children in implementing parenting arrangements

Presented by **Monique Robb**, Partner, Lander & Rogers; Accredited Specialist in Family Law; *Best Lawyers in Family Law 2026* and **Dr Sophie Reid**, Director, Co-founder & Clinical Psychologist, Birchtree Centre

CONTRAVENTION AND ENFORCEMENT OF PARENTING ORDERS

Presented by **Brett McGrath**, Partner, Marsdens Law Group; Former Senior Judicial Registrar, FCFCOA

RECENT PARENTING CASE UPDATE

Gain that all-important annual case update, highlighting recent trends and practical take-aways from recent cases in several important areas of disputes in family law practice.

Presented by **Dianne Pendergast**, Barrister, Brisbane Chambers; former Registrar Family Court; Recommended Family Law Junior Counsel, *Doyle's Guide 2025* and Recommended Parenting & Children's Matters Barrister, *Doyle's Guide 2024*

SESSION 2: ETHICS, PROFESSIONAL SKILLS & PRACTICE MANAGEMENT FOR FAMILY PARENTING LAWYERS

2.00PM TO 5.15PM WEB263N43B **\$420**

Chair: **Melinda Winning**, Partner, Barkus Doolan Winning Family Lawyers; Accredited Specialist in Family Law; Leading Family & Divorce Lawyer and Leading Parenting & Children's Matters Lawyer, *Doyle's Guide 2025*

✓ Ethics & Professional Responsibility

WHEN LINES BLUR: ETHICAL CHALLENGES IN PARENTING CASES

- Taking instructions when others are present
- Managing issues of capacity, fitness to give instructions and mental illness
- Ethically navigating complex parenting conflicts
- Other key ethical considerations

Presented by **Kuppy Nambiar**, Director, Nambiar Hogg Family Lawyers; Accredited Specialist in Family Law; Recommended Parenting & Children's Matters Lawyer, *Doyle's Guide 2025*

✓ Professional Skills

SETTING UP THE CHESS BOARD: HOW TO STRATEGICALLY PREPARE FOR A PARENTING TRIAL

- Working together with counsel to set up the chess board
 - › Early engagement: setting the strategy early
 - › The brief: what counsel need
 - › Evidence and experts: drafting affidavits and getting expert evidence
 - › Case outlines: they are important
 - › Client management and expectations
- Putting it into action: practically what does this look like before and during the trial

Presented by **Kylie Chesterman**, Barrister and **Chris Bishop**, Barrister, Win Paten Chambers

✓ Practice Management & Business Skills

HIGH-CONFLICT PRACTICE: NAVIGATING CLIENTS, CONFLICT AND PERSONAL WELLBEING

- Practical tips for dealing with complex and high needs clients
- Avoiding lawyer burnout and mental health
- Strategies and skills to deal with impossible clients with unrealistic expectations
- Using mediation skills to avoid conflict in the workplace/difficult clients/opposing side
- Identifying and avoiding vicarious trauma

Facilitator:

Melinda Winning, Partner, Barkus Doolan Winning Family Lawyers

Panellists:

Angelo Bistolaridis, Principal, Dispute Resolutionist, Myra Aris & Co
Hannah Gore, Special Counsel, Pigdon Norgate; Accredited Specialist in Family Law

Alex Namisnyk, Solicitor – Director, ATW Family Lawyers; Accredited Specialist in Family Law

Matthew Shepherd, Special Counsel, Ramsden Family Law; Accredited Specialist in Family Law

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 4 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



THE COMMERCIAL LITIGATOR: CURRENT CLAIMS AND ESSENTIAL SKILLS

WEDNESDAY, 25 MARCH 2026
9.00AM TO 5.15PM

\$795
WEB263N46

Commercial litigation is evolving rapidly, with new risks, technologies, and legal challenges emerging across every stage of a dispute. This conference brings together leading litigators to deliver practical insights on fraud allegations, brand protection, directors' liability, consumer law, contract interpretation, cybersecurity, and the impact of AI in litigation. Whether you're in court, advising clients, or managing risk, this is your opportunity to sharpen your skills, stay compliant, and stay ahead.

SESSION 1: NAVIGATING CURRENT COMMERCIAL LITIGATION CLAIMS

9.00AM TO 1.15PM WEB263N46A **\$505**

Chair: **Temple Saville**, Barrister & Mediator, Svenson Barristers

ALLEGING FRAUD, DISHONESTY OR OTHER MISCONDUCT IN CIVIL DISPUTES

- Professional and procedural obligations associated with an allegation of fraud
- Responding to an allegation of fraud against your client
- Strategic considerations and a practical litigation scenario
- On the run: how to address issues of fraud or misconduct which arise in Court

Presented by **Nola Pearce**, Barrister, Chambers 33

BRAND PROTECTION, ENFORCEMENT AND LITIGATION

- Recent Australian and international cases on trademark and copyright enforcement in emerging contexts, such product "duplicates" and AI generated material
- Brand protection strategies in an Australian and global context
- Managing risk in advertising and promotion

Presented by **Gabriel Sakkal**, Partner, Arnold Bloch Leibler Lawyers;
Recognised in *Legal 500 Asia Pacific* for competition & trade and intellectual property

DIRECTORS' LIABILITIES IN JOINT VENTURE/SHAREHOLDER DISPUTES

- Directors have a range of statutory and common law duties. These duties often come under the spotlight when joint ventures or shareholder agreements fall apart and directors find themselves facing tensions between their individual duties and the interests of the company
- The role of directors in corporate disputes
- Recent cases in this area
- Practical guidance on how directors can navigate through the commercial litigation frontline

Presented by **Bronwyn Lincoln**, Partner, Thomson Geer and Director of ACICA and the Australian Disputes Centre, Member, ICC Commission on Arbitration and ADR and **Josh Groves**, Associate, Thomson Geer

RECENT AUSTRALIAN CONSUMER LAW CASES

- Misleading or deceptive conduct
- Unconscionability
- Unfair contracts regime

Presented by **Anand Shah**, Barrister, Brisbane Chambers

SESSION 2: SKILLS IN INTERPRETATION AND TECHNOLOGY IN COMMERCIAL LITIGATION

2.00PM TO 5.15PM WEB263N46B **\$420**

Chair: **Sarah Davies**, Director, Sarah Davies Legal; Accredited Specialist in Commercial Litigation

CONTRACTUAL INTERPRETATION: DISPUTES AND RESOLUTION

- Judicial approaches to contract interpretation
- Examination of recent cases of interest
- Procedures for resolving interpretation disputes

Presented by **Sally Armitage**, Barrister, Cedric Hampson Chambers;
Accredited AMDRAS Mediator

✓ Professional Skills

CYBER SECURITY & DATA PRIVACY IN COMMERCIAL LITIGATION PRACTICES

Legal practices regularly handle sensitive information and data. This makes them attractive targets for cyber criminals who engage in engineering, cybercrimes or seek bribes to prevent the release of confidential information. Even major firms have been the subject of cyber-attacks targeting operations and data.

- From small scale "phishing" to handling major data breaches, you need to keep up with developments in this rapidly changing area in order to manage the risk that it presents. That risk includes the potential for legal liability to those whose private information they hold such as customers, as well as to shareholders and others who can be affected by an attack on their organisation.
- Examine the potential liability that your law firm may be exposed to in the aftermath of an attack as well as potential responses to a major data breach focusing on the risks which arise in the conduct of an ordinary commercial litigation matter

Presented by **Kirralee Young**, Barrister, 13th Floor St James Hall

✓ Professional Skills

AI AND AUTOMATION: AN EMERGING CHALLENGE

- How is AI and automation utilised in litigation today?
- What are the future opportunities, challenges, risks and pitfalls of using AI and automation in litigation?

Presented by **Daniel Johnston**, Legal Practitioner Director, JHK Legal

ATTEND THE FULL DAY AND EARN

7 CPD UNITS

- 5 CPD units in Substantive Law
- 2 CPD units in Professional Skills



DIRECTOR DUTIES: RISKS AND LIABILITIES

FRIDAY, 27 MARCH 2026
10.00AM TO 2.15PM

\$505
WEB263Q15

In the current regulatory environment directors face heightened scrutiny and personal exposure under the *Corporations Act*, ASIC enforcement and emerging obligations with risks of both civil penalties and criminal sanctions. Gain a deep analysis of current ACCC investigations and enforcement priorities. Examine the practical risk frameworks, compliance requirements, risk mitigation strategies and case law insights of privacy legislation, data and technological risks relating to AI, taxation and personal guarantees and personal liabilities arising from insolvency situations.

Chair: **Marcelo de Farias**, Acting Head of Legal, Auto Group

ACCC INVESTIGATIONS AND ENFORCEMENT PRIORITIES

Explore the challenges facing directors and how they are falling foul with their business practices when it comes to their competition and consumer law obligations.

- ACCC enforcement priorities for 2026/2027
- How competition and consumer law issues escalate to ACCC investigations and enforcement action
- How directors can become implicated in ACCC investigations
- Strategies to manage these legal risks before they materialise
- Practical tips to best advise and support directors before and during ACCC investigations

Presented by **Suzanne Howari**, Senior Associate, Brown Wright Stein Lawyers: Risk & Governance Specialist, Fellow of the Governance Institute of Australia

AI RISK MANAGEMENT AND GOVERNANCE FOR BOARDS AND DIRECTORS

Examine how Boards can manage emerging risks and governance challenges in the age of AI.

- Recent changes to the *Privacy Act* granting the Information Commissioner broader powers to fine and take enforcement action, and clarifying what constitutes "reasonable steps" to protect personal information in the AI context
- Case study: Australian Clinical Labs' \$5.8 million settlement for failing to take reasonable steps to protect personal information: lessons for Boards and governance officers
- ASIC Report 798 – Beware the Gap: Governance Arrangements in the Face of AI Innovation
- Emerging academic findings on bias and prejudice in AI models and the need for Boards to ensure ethical oversight and accountability
- What these developments mean for Boards adopting or developing AI technologies

Presented by **Rhys Williamson**, Partner, Mahoneys

DIRECTORS IN THE LINE OF FIRE: AN OVERVIEW OF PERSONAL LIABILITY FOR DIRECTORS

- Director's personal liability for company taxes
- Action being taken by the ATO against directors
- Director's exposure under the *Corporations Act*
- Liability arising from personal guarantees
- Security over the family home to support of personal guarantees
- Problems caused by company loans to/from directors and shareholders

Presented by **Dino Travaglini**, Director, Travaglini Corporate Advisory

DIRECTOR DUTIES AND INSOLVENCY RISK: NAVIGATING THE RED FLAGS

Presented by **Chris Dobbs**, Barrister, Rightful



3 STRATEGIES TO INCREASE DAMAGES IN PERSONAL INJURY CLAIMS

THURSDAY, 26 MARCH 2026
2.00PM TO 5.15PM

\$420
WEB263N48

It's all about the final outcome. A win without an award of damages is not a win. This is your chance to hear from 3 experts providing tips and strategies on ways to ensure that you are equipped to maximise damages in personal injury claims. Sharpen your legal skills on assessing and pleading a claim and learn tips to ensure that your knowledge of financial and accounting principles contribute to a better outcome for your client. Understand the latest in assessing damages in cases on unlawful detention.

Chair: **Michael Barnes**, Senior Legal Counsel, Carroll & O'Dea; Accredited Specialist, Personal Injury and Employment & Industrial Law

✓ Professional Skills

A FINANCIAL AND ACCOUNTING APPROACH TO THE ASSESSMENT OF DAMAGES

- Which financial records to source from claimants
- How and why the numbers in those records may not demonstrate the "true" earnings of a Claimant
- Tips and tricks when adjusting the numbers to get to the "true" earnings of a claimant
- Trends and impacts in various industries and how they impact the operations of self-employed claimants

Presented by **Kain Elsmore**, Director - Forensic Commercial, Vincents

✓ Professional Skills

ASSESSMENT OF ECONOMIC LOSS

- Discuss developments in assessing "lifelong" economic loss
- What was the Plaintiff going to do with their lives "but for"
- Issues of proof

Presented by **Miguel Belmar Salas**, Barrister, Green's List

MAXIMISING DAMAGES FOR UNLAWFUL DETENTION

Presented by **Tony Kerin**, Partner, Grope Hamilton Lawyers

*Highly relevant
in practice*

5/5

ATTEND AND EARN

4 CPD UNITS

- 4 CPD units in Substantive Law

ATTEND AND EARN

3 CPD UNITS

- 1 CPD units in Substantive Law
- 2 CPD unit in Professional Skills



10 CPD UNITS IN ONE DAY – YOUR LAST CHANCE

TUESDAY, 31 MARCH 2025

7.30AM TO 6.30PM

\$990

263N49

Time is running out! Seize your last opportunity to fulfill your CPD requirements before the clock strikes 12 midnight on 31 March. Join a power-packed day with 10 targeted sessions across property, contracts, succession, privacy, business and more. Designed to deliver essential updates and help you secure all your mandatory CPD including ethics, professional skills and practice management units in just one day.

SESSION 1: WILLS & ESTATES, CONTRACTS, PROPERTY AND TRUSTS

7.30AM TO 10.30AM 263N49A

\$420

Chair: **Michael Wilmott**, Barrister, 13th Floor St James Hall

WILLS AND ESTATES LAW UPDATE

- Probate
- Undue influence

Presented by **Lauren Gidley**, Legal Practitioner Director, Glass Goodwin

LATEST DEVELOPMENTS IN CONTRACT LAW

In this timely session you will explore the latest developments on the law of contracts, including recent cases on damages. Gain an expert update on recent key cases, offering clear insights into how courts are assessing and awarding damages and what this means for your clients.

Presented by **Robert O'Neill**, Barrister, Lachlan Macquarie Chambers

PROPERTY LAW UPDATE: KEY DEVELOPMENTS, CASES AND RECENT TRENDS

- Sale contracts: termination and enforcement issues
- Traps and pitfalls with options
- Key recent cases and their implications for practitioners

Presented by **Geoff Farland**, Barrister, University Chambers

TAXATION OF TRUSTS: WHAT ALL LAWYERS SHOULD KNOW

- How are trusts taxed? Income tax, capital gains tax, stamp duty
- Is your trust deed appropriate, up to date and fit for purpose?
- Is your trust drafted properly to serve its purpose
- Which trust type is appropriate major trust types and some peculiarities that matter
- Tax compliance: obligations on the trustee, family trust elections
- Tax planning and risks: common issues and tax avoidance rules

Presented by **Michael Bersten**, Barrister

SESSION 2: PPSA, BANKRUPTCY, TAX AND COMMERCIAL LAW

10:45AM TO 3:15PM 263N4B

\$505

Chair: **John Snelgrove**, Principal, Snelgrove Herman Lawyers

PPSA UPDATE

- Understanding the PPSA framework including Identifying “security interests”, perfection and priority, registration accuracy, enforcement rights, risk management and consequences of non-compliance
- PPSA in practice: key updates and insights, recent legislative amendments or reform proposals, recent case law
- PPSA trends, challenges and opportunities: trends in enforcement and challenges and opportunities of the system
- Future outlook: possible reform directions and AI-driven registry monitoring

Presented by **Steven Brown**, Chairman, Etienne Lawyers

A PRACTICAL GUIDE TO BANKRUPTCY

Gain a practical overview of bankruptcy proceedings, from initiation to resolution.

- Jurisdiction and time frames
- Bases
- Filing and process
- Other options

Presented by **Daniel Emmerig**, Barrister, 9 Wentworth Chambers

BUSINESS SALES AND PURCHASES

- Asset Sale v Share Sale
- Due diligence: regarding both asset sale and share sale
- Employee entitlements
- Key contracts: leases, franchise agreements, employees and customers
- Licences, approvals, common regulatory requirements
- Case studies, sale and purchase of pharmacies and childcare centres
- Merger control regime: 1 Jan 2026

Presented by **Anna Cruckshank**, Managing Director, Aubrey Brown Lawyers

LATEST TAX UPDATES FOR LAWYERS

- Gain a clear, practical overview of the most significant developments in the past 12 months, including Federal and NSW State tax updates, key judicial decisions and risk review trends focused by the ATO and Revenue NSW. Designed for legal professionals, this session will help you identify risks, manage compliance obligations and prevent costly disputes

Presented by **Lisa To**, Partner, Bartier Perry and **Tiana Dumanovsky**, Associate, Bartier Perry

SESSION 3: ETHICS, PROFESSIONAL SKILLS & PRACTICE MANAGEMENT FOR ALL LAWYERS

3.30PM TO 6.30PM 263N49C

\$420

Chair: **Elizabeth Picker**, Barrister, Queen's Square Chambers

✓ *Ethics & Professional Responsibility*

ETHICAL CONSIDERATIONS IN PRIVACY AND DATA LAW

- Key cases and enforcement, including Optus and Australian Clinical Labs
- Guidance on the ethical use and implementation of AI systems
- Considerations for emerging technologies, including biometrics and facial recognition

Presented by **Olga Ganopolsky**, General Counsel – Privacy and Data, Macquarie Group

✓ *Practice Management & Business Skills*

AML, PRIVACY AND NAVIGATING COST PRESSURES

Gain practical guidance on emerging compliance and practice management challenges. From meeting Anti-Money Laundering (AML) obligations to navigating privacy laws and cost pressures, you will gain actionable strategies to protect your practice, safeguard client relationships and remain compliant with evolving regulatory requirements.

Presented by **Jim Johnson**, Barrister, Frederick Jordan Chambers

✓ *Professional Skills*

WHEN FAMILY DYNAMICS COLLIDE WITH LEGAL PRECISION: MASTERING COMMUNICATION FOR BETTER OUTCOMES

- Why family dynamics matter
- Emotional undercurrents can derail logical decision making
- Misalignment expectations can lead to complete or contested documents
- Asking the right questions to uncover hidden concerns
- Managing multi-generational perspectives

Presented by **Kirsten Taylor-Martin**, Partner, Private Business Tax & Advisory at Grant Thornton, National Head of Family Business Consulting and **Jacqui Gilligan**, Director – Private Business Tax & Advisory, Grant Thornton

ATTEND THE FULL DAY AND EARN

10 CPD UNITS

- 7 CPD units in Substantive Law
- 1 CPD unit in Ethics & Professional Responsibility

- 1 CPD unit in Practice Management & Business Skills
- 1 CPD unit in Professional Skills



WORKPLACE INVESTIGATIONS: GETTING IT RIGHT EVERY TIME

MONDAY, 30 MARCH 2026

2.00PM TO 5.15PM

\$420

WEB263N54

A comprehensive, practical guide to conducting effective workplace investigations. Explore the full investigation lifecycle, from drafting clear terms of reference and defining allegations, to evidence collection, report writing, and making defensible findings. Learn to navigate sensitive issues such as domestic and family violence and sexual harassment, while balancing compliance with the *Fair Work Act*, *Sex Discrimination Act*, and WHS legislation. Practical strategies and frameworks to help you manage investigations fairly, efficiently, and with minimal legal risk.

Chair: **Emma Treherne**, In-House Counsel, Senior Legal and Compliance Officer at Isuzu UTE Australia

✓ Professional skills

THE INVESTIGATION LIFECYCLE

- Drafting clear Terms of Reference
- Defining allegations and scope (avoiding "scope creep")
- Determining whether to use an internal or external investigator
- Planning timelines, evidence collection methods, and confidentiality protocols
- Legal privilege – when it applies and how to preserve it
- Structuring investigation reports – findings, analysis, recommendations
- Making defensible findings of fact and avoiding bias
- The standard of proof – "balance of probabilities" in employment law

Presented by **Louise Rumble**, Partner, Gadens

THE INTERSECTION BETWEEN WORKPLACE INVESTIGATIONS AND DOMESTIC AND FAMILY VIOLENCE

Family and domestic violence (FDV) is an unfortunate reality in Australia, and one which has significant impacts on both employees experiencing FDV, and employers supporting those employees. This is particularly true in the case of workplace investigations where a person has experienced or is experiencing FDV, a person is accessing FDV leave or where the conduct under investigation may be explained or informed by a person's experience with FDV.

You will cover:

- The obligations and entitlements under the *Fair Work Act* 2009 (Cth) relevant to FDV
- How those obligations and entitlements intersect with workplace investigations
- How to adopt a trauma informed and effective approach in making fair assessments

Presented by **Madeleine Stone**, Barrister, George Street Chambers

✓ Professional Skills

THE TRIPLE THREAT: INVESTIGATING SEXUAL HARASSMENT IN THE PSYCHOSOCIAL HAZARD ERA

- Navigate competing demands from the *Sex Discrimination Act*, *Fair Work Act*, and WHS legislation in sexual harassment investigations
- Identify compliance traps
- Implement a practical framework that satisfies all three regimes while minimising legal risk

Presented by **Caroline Mense**, Principal Lawyer, Legal Enablers

ATTEND AND EARN

3 CPD UNITS

- 1 CPD unit in Substantive Law
- 2 CPD units in Professional Skills

3 SIMPLE WAYS TO REGISTER

WEB

www.legalwiseseminars.com.au

PHONE

02 9387 8133

EMAIL

info@legalwiseseminars.com.au



Legalwise

REGISTRATION FORM / TAX INVOICE



Early Bird Discount Ends 19 December 2025

YOUR DETAILS

Title	First name	
Last name		
Job title		
Organisation		
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City	State	P/Code
Email		
Mobile		



PLEASE REGISTER ME FOR THE 10 CPD POINT PACKAGE FOR ONLY \$990
(\$693 IF REGISTERED BEFORE 19 DECEMBER 2025)

PLEASE REGISTER ME FOR THESE SYDNEY PROGRAMS

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PLEASE REGISTER ME FOR THESE ONLINE PROGRAMS

SEMINAR NAME	Code	Std. Price	Early Bird	Live online	On-demand
				<input type="checkbox"/>	<input type="checkbox"/>
				<input type="checkbox"/>	<input type="checkbox"/>
				<input type="checkbox"/>	<input type="checkbox"/>

PAYMENT

All price inc GST. This document will be a tax invoice for GST when fully completed and you make a payment that is under \$1000. Please take a copy for your records. ALL registrations must be paid in full prior to the date of the event.



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